

Austria	Stena Indonesia	Pakistani	Portugal
Bulgaria	Djedda Iran	Russia Philippines	Portugal
Belgium	Denmark Israel	Singapore	Portugal
Croatia	DCI 200 Italy	Lithuania	Portugal
Czechoslovakia	Kuwait Jordan	Malta	Portugal
Egypt	Malta Korea	Morocco	Portugal
Finland	Malta Lebanon	Niger	Portugal
France	Malta Libya	Nigeria	Portugal
Germany	Malta Morocco	Nigeria	Portugal
Greece	Malta Norway	Nigeria	Portugal
Iceland	Malta Portugal	Nigeria	Portugal
India	Malta Turkey	Nigeria	Portugal
Iraq	Malta UAE	Nigeria	Portugal
Jordan	Malta UAE	Nigeria	Portugal
Lebanon	Malta UAE	Nigeria	Portugal
Malta	Malta UAE	Nigeria	Portugal
Spain	Malta UAE	Nigeria	Portugal
Turkey	Malta UAE	Nigeria	Portugal
Ukraine	Malta UAE	Nigeria	Portugal
Yemen	Malta UAE	Nigeria	Portugal

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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Monday December 9 1991

RUSSIA

Time for western help is now

Page 12

Φ D 8523A

World News

Business Summary

Libya says it will charge two with Pan Am bombing

Libya says it will put on trial two of its nationals accused by Britain and the US of blowing up a Pan Am airliner over Lockerbie, Scotland, in 1988. The judge questioning the suspects said a guilty verdict could bring death sentences. Page 4

Croatian pessimism
The European Community-sponsored peace conference on Yugoslavia reconvenes today in The Hague but officials in the breakaway republic of Croatia are growing increasingly pessimistic about the EC's ability to end the civil war. Page 14

Mideast talks to resume
The second stage of Middle East peace talks will open in Washington tomorrow but Israeli negotiators are under instructions to remain only until Friday. Page 4

Hope for last hostages
A Lebanese Moslem leader said two German hostages, the last foreigners held in Lebanon, will be freed this month in a deal involving two Shia militants jailed in Germany. Bonn denied any deal.

Firebombs hit UK shops
Firebombs which caused damage to shops in Manchester and Blackpool, in north-west England, are believed to have been planted by the Irish Republican Army. Page 6

Ulster appeal
A fresh appeal for the resumption of all-party talks on the future of Northern Ireland was made by the republic's foreign affairs minister, Gerry Collins.

Albanian food riots
Albanian police were given orders to shoot and the army distributed bread after two people died in food riots amid a deepening crisis. Food aid, page 6

Shop court ruling
An Indian court ordered Warren Anderson, former chairman of the US-based Union Carbide Corporation, to face trial in connection with the 1984 Bhopal gas disaster in which more than 3,000 died.

Ballot cold shoulder
Romanians turned their backs on a national ballot to endorse a new constitution for a multi-party presidential republic. Turnout was expected to be below 50 per cent.

President cancels trip
Zambian president Fredrick Chiluba cancelled a trip to Mozambique after a car accident in which his deputy was hurt and an aide was killed.

Rainforest project
A \$1.5bn project to save the Amazonian rainforest may finally begin to take shape as a result of meetings under way in Geneva. Page 4

Global warming target
Negotiators from over 100 countries are in Geneva for two weeks to make another attempt to draft a climate change convention and set targets designed to combat global warming. Page 4

Businessmen missing
Two American businessmen have been reported missing near the Iraq-Kuwait border.

Storms hit Turkey
Storms raged through Turkey, closing the Dardanelles Strait to all except heavy-tonnage ships. Snow blanketed most of Greece with temperatures in Athens falling to -3 deg C.

Aids campaigner dies
Kimberly Bergalis, who campaigned for tough legislation after contracting Aids from her dentist, died from the disease at her home in Fort Pierce, Florida, aged 23.

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THE MONDAY INTERVIEW

The past few months have been a period of enlightenment for Professor Luc Montagnier, Europe's leading Aids researcher. Results from his laboratory in Paris and other European research centres are leading to a new understanding of Aids. Page 32

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Intifada: The uprising against Israeli rule marks its fourth anniversary today 6 East Germany: Commerzbank has built up a network in east Germany from scratch 9 Computing: A year after Fujitsu took control, ICL shows a bouncy self-confidence 12 Editorial Comment: No way to sell a railway: Faster track for new drugs 12 John Plender: Maastricht-free zone: A pre-mature Christmas quiz 14 Italian finance: A wave of mergers and takeovers is changing Italy's banking system 1-IV

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FT SURVEYS THIS WEEK

TODAY: European Finance: Italy: A race to catch up with Euro-rivals: separate section.

TOMORROW: Chemical industry: Between the recession Soylent and the environment Charbydus.

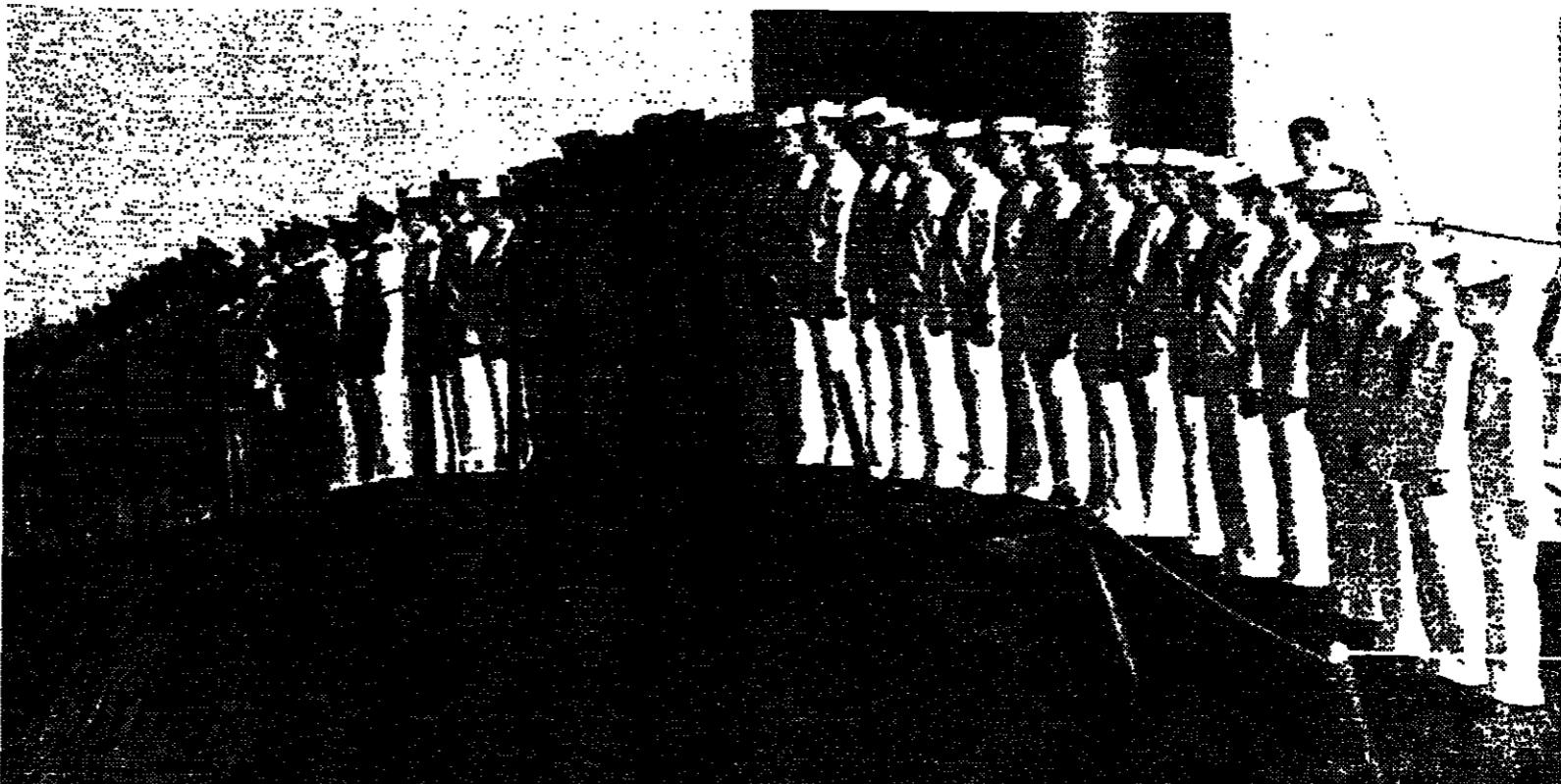
Netherlands: Well-positioned to benefit from the single market.

THURSDAY: Andalucia: Hopes for growth pinned on next year's Expo.

European Finance and Investment: France: A modern financial system takes shape.

FRIDAY: Software at Work: Our quarterly guide to the latest trends and developments.

Scotland: Awaiting the electorate's verdict on an issue that will not go away.



Bush lays the ghosts of Pearl Harbour

By Lionel Barber
in Honolulu

US PRESIDENT George Bush this weekend took a conciliatory line with the Japanese over the memory of Pearl Harbour, but stood firm with them on trade issues ahead of a planned tour of the Far East.

"World War Two is over. It's history," Mr Bush said on the 50th anniversary of the bombing of Pearl Harbour, the devastating Japanese assault which drew the US into the war in December 1941. "We Continued on Page 14

US sailors line the deck of the nuclear submarine Nevada (left) as they pay their respects to those who died at Pearl Harbour 50 years ago

Major and Kohl risk isolation at Maastricht

By Our Foreign and Political Staff in Maastricht

Pages 2 and 3

- Major under scrutiny from critics at home
- Leaders reminded of single market goal
- Agreement on Emu begins tough journey
- East Europeans fear delays
- Federalist faithful give Delors hero's welcome
- Little Englanders and good Europeans

still scuttle the summit. One is Spain's call for "cohesion" money for the EC's poorer south. The other two, chiefly involving Britain, are an extension of the EC's powers over social policy and the treaty's long-term "federal" goal.

There were signs, however,

that on foreign policy, another sensitive issue, Mr Major would consider a compromise.

Britain's partners are seeking,

at the very least, majority voting on the implementation of foreign policy decisions taken unanimously. But the move

has so far been opposed by Mr Major because he fears the distinction between the substance and implementation of policy might become blurred.

The prime minister was said

to be ready to consider majority voting if another stage was introduced to the voting procedure.

Under the suggested compromise, once a common EC action had been decided, there would be another unanimous decision to define in detail just what implementation measures would be decided by majority.

However, Mr Major was not the only leader under pressure as government heads geared up for today's vital meeting. Mr Kohl is virtually isolated in wanting more powers for the European Parliament than most fellow EC leaders want to concede, a German spokesman admitted last night.

German public opinion also seems increasingly worried about Mr Kohl giving up the D-Mark for a single currency.

The German spokesman blamed his country's press for causing anxiety about something "which will not happen until the end of the century".

But Mr Lubbers claimed the only option was to succeed.

"We are in a way prisoners, so we should reach an agreement anyhow," he said in a television interview. The Dutch prime minister indicated he would keep the leaders in session until they struck a deal.

Mr Jacques Delors, the Commission president who says he has come to Maastricht as a broker of compromises, took a strong federalist line.

Addressing some 1,000 European federalists, he recognised that leaders of the Twelve will probably hide the word "federal" under the table, but he called on them to keep alive their federal aspirations for the future.

Mr Major underlined his hopes of reaching an overall deal in an unprecedented series of newspaper articles written for publications in each of the 11 other Community states.

The articles stressed the UK's determination to remain at the "heart of Europe", but emphasised Mr Major's determination not to sign any treaties which created a centralised federal structure.

Others still hope that the economy will be stagnant rather than decline and begin to show recovery in the spring.

The main question for markets is how quickly the Fed will sanction another cut in the discount rate, currently 4.5 per cent. The discount rate is the rate at which the Fed lends to commercial banks and sets a floor for interest rates

US jobs figures show 'double-dip' recession likely

By Michael Prowse in Washington

THE SHARP DROP in US employment figures last week was evidence that the economy was heading for the feared "double dip" recession, Senator Lloyd Bentsen, chairman of the Senate finance committee, said yesterday.

All sectors of the economy were affected by Friday's 241,000 drop in employment. But the headline figure may have slightly exaggerated the economy's current weakness.

Construction was affected by unusually bad weather; a steep fall in retail employment reflected department stores reluctance to hire temporary workers for the Christmas period.

The Labour Department also applied new seasonal adjustment factors last month: employment would have dropped 170,000 if October's numbers had been calculated on the same basis. But this is still a big drop, it suggests personal income will decline, putting further pressure on consumer spending, which was already declining in October.

The jobs report, in any case, was far from the first hint of renewed recession. Consumer confidence this month dropped to the lowest level in more than a decade. The Purchasing Continued on Page 14

Key republics declare the death of the Soviet Union

By John Lloyd in Moscow, Chrystia Freeland in Kiev and Our Foreign Staff

THREE KEY Soviet republics – Russia, Belarusia and Ukraine – yesterday declared the Soviet Union dead and formed a new "commonwealth of independent states".

Their move appeared to deal a fatal blow to President Mikhail Gorbachev's attempts to reshape the Soviet Union into a loose confederation of 12 republics and raised serious doubts about his future.

The three core republics, which have 70 per cent of the Soviet population and much of its economic resources, plan to set up co-ordinating organs in Minsk, the Belarusian capital, replacing the Soviet Union in Moscow.

The agreement was signed by Mr Boris Yeltsin, the Russian president, Belorussian president Stanislav Shushkevich and newly elected President Leonid Kravchuk of Ukraine after a two day meeting at a village near Brest.

Gorbachev was expected today to make a last attempt to save some form of union at meetings with republican leaders.

critical reality no longer exists," the three leaders declared. They said their new commonwealth was open to all members of the former Soviet Union, as well as other states that shared its aims and principles.

In Washington, a White House spokesman said Mr Yeltsin phoned President George Bush yesterday to inform him of the move. Asked about the impact on east-west relations, the spokesman said: "It would be premature to say until we know more about the accords."

Earlier, Mr James Baker, US secretary of state, said the Soviet Union was dead and warned that its disintegration could result in violence, with the added risk of the presence of nuclear weapons. He said it was still far from clear what would replace the Soviet Union.

Gorbachev was expected today to make a last attempt to save some form of union at meetings with republican leaders.

Army chief sacked, Page 4

It's coming your way at 150 mph.

ARRIVING FEB 3RD

THE MAASTRICHT SUMMIT

Major under scrutiny from critics at home

By Alison Smith



MR Major, the British prime minister, flew to Maastricht yesterday for one of the toughest tests of his 13-month premiership.

His political dilemma was illustrated by calls from the opposition and from Mr Edward Heath, the former prime minister, for him to make the summit a success, while speculation mounted that Mrs Margaret Thatcher, his predecessor, would undercut him by leading a rebellion against any Maastricht deal.

Both Labour and Liberal Democrat politicians said Mr Major was certain to sign up to a deal on European union, despite his insistence that it is necessary he would stand firm against an agreement.

The logic of the opposition's argument was schooled by Mr Heath as he warned that the other EC states would not let Britain prevent the summit from being a success.

"That has got to govern the prime minister's conduct to a very considerable extent because he cannot afford to put himself in a position where

everybody else says: 'Very well, we are making it a success, 11 of us are forcing ahead and you are in the second line,'" Mr Heath said in a television interview yesterday.

Labour's Mr Gerald Kaufman, the opposition foreign affairs spokesman, said Mr Major should sign up to the social charter.

Labour is conscious that a conflict between Mr Major and Mrs Thatcher might not be bad news politically for the prime minister and will be at pains to emphasise its own criticisms of the government's stance.

Mr Paddy Ashdown, the Liberal Democrat leader, said: "Mr Major will have to puff and talk tough in the House of Commons to keep his tiny right-wing rump of Euro-sceptics in line, but at the end of the day he knows it is in Britain's interests to sign at Maastricht and that is what he will do."

The strength of feeling among some Tories was illustrated yesterday by angry outbursts from backbenchers to the federalist speech made by Mr Jacques Delors, the European Commission president, in Maastricht.

By Philip Stephens, Political Editor, in Maastricht

FOR the next few days his message will be carried across the front pages and airwaves of Europe. Yet his face will be glimpsed only rarely and then by accident; for all except the 1,500 journalists covering the European summit at Maastricht he will be known only as Mr British Government Sources.

The young, self-effacing, economist charged with presenting Prime Minister John Major's case against the tide of federalism to a watching world is Mr Gus O'Donnell, the Downing Street press secretary. Mr Major brought him from the Treasury to replace the then, infamous Mr Bernard Ingham when he succeeded Mrs Margaret Thatcher a year ago.

Mr O'Donnell is trusted absolutely by the prime minister. During the two years they have worked together (the first during Mr Major's spell as Chancellor of the Exchequer) they have become instinctive friends. The press secretary shares knowledge of the government's most precious secrets.

He is as likely as any cabinet minister to be called at the weekend by Mr Major for advice on a matter of policy as well as of presentation. He spends grueling hours and has a bed at Downing Street.

But the quaint tradition that says civil servants in Britain must be no more than anonymous ciphers of their political masters is meant to be a brief interlude in a high-flying Whitehall career. He tells colleagues that he intends still to return to the more traditional mainstream.

Breaching that code ensured that Mr Ingham's career in Whitehall had to end with Mrs Thatcher's.

When Mr O'Donnell took the post he was warned by Sir Robin Butler, the head of the civil service, not to tread the same path.

Tradition of British civil service decrees he should not have a public profile

So as he hosts the summit briefings which will keep the waiting media in touch with Mr Major's negotiating stance, Mr O'Donnell will preface each with a simple instruction: his words should be attributed only to that mysterious character, Mr British Government Sources. Television cameras and photographers will be barred, tape-recorders frowned upon.

The anonymity will belie the inexperience. At 33, Mr O'Donnell has spent most of his career in the vaguely obscure world of economic forecasting. An economist by training, he has degrees from both Warwick University and Nuffield College, Oxford - his spell as Chancellor of the Exchequer was meant to be a brief inter-

lude in a high-flying Whitehall career. He tells colleagues that he intends still to return to the more traditional mainstream.

He was appointed to the highly-selective group which became known as the war cabinet during the Gulf conflict earlier this year. Senior ministers looked on enviously.

Since then he has become increasingly involved in the formulation as well as the presentation of policy. In the run-up to Maastricht he has frequently sat in on Mr Major's bilateral talks with other European leaders. His advice will be keenly sought if at five minutes to midnight tomorrow Mr Major is faced with the agonising choice between compromise and concession.

His style is as close to Mr Major's as that of Mr Ingham to Mrs Thatcher, perhaps because prime minister and press secretary share a similar south London background. Both are keen fans of soccer and cricket.

His inexperience has shown up in one or two presentational blunders during the past year but his deliberately straightforward approach to journalists has won Mr Major valuable credit among British journalists.

More generally, his instinctive sympathy with the prime minister's populist style has made for the television pictures which have bolstered Mr Major's personal opinion poll



The face of Gus O'Donnell: glimpsed only rarely

EC leaders reminded of single market goal

By Andrew Hill in Brussels

EC LEADERS gathering today to discuss the long-term goal of European union will receive a sharp reminder of how much needs to be done before the short-term goal of a single European market can be achieved.

The 12 leaders' Maastricht dossier will include the latest details of the Community's progress towards free movement of persons, goods, capital and labour. Commission officials hope some - notably Italy's Mr Giulio Andreotti - will be shamed into speeding the implementation of single market legislation.

With only 55 weeks left before the target date of January 1 1993, about 65 of the 200 'barrier-flattening' measures proposed six years ago still have to be agreed at ministerial level.

But implementation of agreed measures and the removal of border controls present more of a problem. By the end of last month, according to the Commission, Italy had turned over half of the relevant directives into national law. The top nation, Denmark, has pushed through 93 per cent.

The 1992 programme is not part of the formal agenda at Maastricht, but Commission officials believe a successful summit would give impetus to the single market plan; only four or five single market measures have been agreed since September.

But the Dutch presidency of the EC has scheduled four important meetings before the end of the year at which transport, finance, agriculture and internal market ministers could agree as many as 10 or 15 draft proposals, leaving about 50 to be finished off, or quietly dropped, before 1993.

Nuns argue for spiritual value as a firm foundation to single currency

THE Sisters of Charity of Maastricht yesterday gave solidly spiritual backing to the vision of a single European currency, writes David Lambie in Maastricht. It would make shopping easier across the border in Germany, said Ignace van Heyningen, the Dutch superior of the 1,200-strong religious order headquartered in a medieval convent behind the church of Saint Servatius

in the town centre. Europe, however, cannot live by the Ecu alone. Sister Marielene Lambie, a 66-year-old nun who specialises in geriatric care, added: "The single currency must be based on good, stable, solid foundations of humanity combining different religions. This must be the binding element - otherwise we are nowhere."

The sisters have drawn up their

own manifesto for the summit. Over a convent luncheon snack of local Limburg apple pie, Sister Ignace said EC leaders should strengthen the European parliament and back the third world. "I'm all for the Ecu," she said.

But in view of mounting social problems - which the nuns do their best to heal through work with poor people from the Dutch and Flemish

grant communities - she said she was "not optimistic" about where Europe was heading. "That's why we have to fight to make our voice heard. The summit is not just a question of power and money - it's about other values too."

On the problems facing Britain, the nuns show more benevolent understanding than will probably be displayed by most politicians.

"England has always had its splendid isolation," said Sister Francis Verbeek, a sprightly 83-year-old who has been a nun since 1923.

The Sisters of Charity were founded by a Belgian nun in 1837. Of 750 sisters in the whole of the Netherlands (the next biggest section is in Indonesia), 200 live in Aachen across the border in Germany. "We used to have meetings with them, but they died," said Sister Francis.

The average age is 76, and the last novice entered in 1965.

Since the fall of the Berlin Wall, the order has been extending its links towards eastern Europe. Sister Ignace adds, however, that the nuns could show more European spirit by renewing ties with sisters in Maastricht.

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INTERNATIONAL ECONOMIC INDICATORS: EUROPEAN COMMUNITY CONVERGENCE

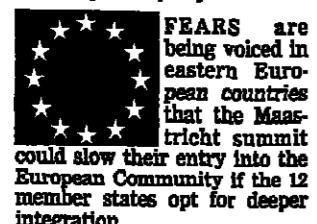
INTERNATIONAL ECONOMIC INDICATORS: EUROPEAN COMMUNITY CONVERGENCE																									
This table gives yearly averages of the economic series most relevant to convergence for Emu. It covers all EC countries except Luxembourg, which is in a monetary union with Belgium, plus an average for the EC as a whole. Values for 1991 are European Commission forecasts. All figures are percentages.																									
GERMANY			FRANCE			ITALY			UNITED KINGDOM			SPAIN			NETHERLANDS										
Long-term interest rates	Unemployment rate	Govt balance as % of GDP	Long-term interest rates	Unemployment rate	Govt balance as % of GDP	Long-term interest rates	Unemployment rate	Govt balance as % of GDP	Long-term interest rates	Unemployment rate	Govt balance as % of GDP	Long-term interest rates	Unemployment rate	Govt balance as % of GDP	Long-term interest rates	Unemployment rate	Govt balance as % of GDP								
Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates	Interest rates								
1991	4.0	10.4	3.9	-3.7	n.a.	11.4	15.8	7.3	-1.9	n.a.	18.8	20.5	7.4	-11.4	n.a.	11.4	14.8	8.9	-2.6	n.a.	12.2	8.8	-3.5	n.a.	1991
1992	4.4	9.0	5.8	-3.3	n.a.	12.0	15.6	8.0	-2.8	10.9	20.9	8.0	-11.3	n.a.	7.8	12.7	10.3	-2.5	6.1	10.5	11.5	-7.1	n.a.	1992	
1993	3.8	7.8	6.9	-3.0	n.a.	9.0	13.8	6.5	-3.1	33.2	14.9	18.0	-10.8	n.a.	5.3	10.8	11.0	-2.6	5.1	17.4	21.2	-6.2	n.a.	1993	
1994	2.0	7.8	7.1	-1.9	41.8	7.5	12.4	5.6	-2.9	11.4	15.0	5.5	-2.5	n.a.	1.6	10.7	11.3	-4.0	10.9	18.5	21.6	-8.3	n.a.	1994	
1995	2.2	6.9	7.1	-0.9	42.5	5.5	10.3	10.2	-2.9	31.8	14.3	6.4	-12.5	84.0	5.7	10.6	11.4	-2.5	5.0	13.4	21.8	-6.9	10.5	1995	
1996	3.1	5.9	6.3	-1.3	42.7	5.3	10.3	2.7	-2.7	33.9	7.7	11.7	-11.5	88.5	3.8	9.8	11.4	-2.4	5.1	21.1	21.1	-6.0	7.1	1996	
1997	2.0	5.8	6.2	-1.8	43.8	2.9	9.4	10.4	-1.9	34.2	5.9	11.3	-10.2	92.9	5.0	9.5	10.4	-1.3	5.6	12.8	20.4	-3.2	6.4	1997	
1998	1.6	6.1	6.1	-2.1	44.5	3.3	9.0	9.5	-1.8	35.5	6.2	12.1	-10.8	98.1	6.7	9.5	8.5	+1.1	6.0	11.8	19.3	-3.3	6.3	1998	
1989	2.6	7.0	5.5	+0.2	43.6	3.6	6.8	9.4	-1.2	36.0	6.3	12.9	-10.7	98.9	8.4	11.1	6.4	-0.7	42.8	13.8	17.1	-5.2	7.5	1989	
1990	3.4	8.8	5.1	-1.8	43.6	2.7	9.9	9.0	-1.5	36.5	7.5	13.4	-9.6	98.6	8.4	11.1	7.2	-0.7	42.8	14.1	18.1	-5.3	7.5	1990	
1991	4.3	8.6	4.6	-3.5	46.2	3.1	8.0	9.5	-1.5	37.2	7.2	12.8	-9.9	107.2	6.5	9.9	8.4	-1.9	43.8	12.4	15.8	-3.9	6.6	1991	
BELGIUM												PORTUGAL			DENMARK										

THE MAASTRICHT SUMMIT

THE WORLD VIEW

East Europeans fear delays in timetable for EC entry

By Judy Dempsey



FEARS are being voiced in eastern European countries that the Maastricht summit could slow their entry into the European Community if the 12 member states opt for deeper integration.

Poland, Hungary and Czechoslovakia hope that once the summit is out of the way, the EC will start serious work on formulating a long-term economic and political strategy involving central and eastern Europe. But Polish officials who, like their Hungarian and Czechoslovak counterparts, expect to sign an association agreement with the EC later this month, say Maastricht could delay the timetable for full entry.

"However, no matter what new rules are agreed at Maastricht, we will have to adapt," a Foreign Ministry official said. "Of course we believe in the free market and capitalism. We want Europe to be open and free in this respect, with few

regulations. But somehow Europe after Maastricht will become more regulated and this will mean it will take longer for the Polish economy to adapt to that new climate."

Polish officials expressed concern about balancing the country's sovereignty with what they see as a trend towards foreign policy decisions becoming increasingly centralised in Brussels.

"We are now beginning to enjoy our freedom and independence. A deeper and more integrated Europe will either delay our entry or, when we do finally join the Community, our decision-making powers will be diluted. I suppose we will just have to learn new rules and adapt once again to the new political climate," the official said.

Hungary, in contrast, appears less concerned about any centralising or federalist tendencies emerging from the summit.

"Our place is in Europe. We want to join the Community. We do not underestimate the

tasks facing us. If deepening precludes widening, then I would be very worried. However, the two trends are not mutually exclusive," a senior Foreign Ministry official said.

Indeed, he said Hungary would be prepared to give up part of its sovereignty. "I am thinking specifically about Europe adopting a common approach to foreign policy. This is good for the Hungarians because since the collapse of the communist system and the Warsaw Pact military alliance, the countries of eastern Europe now find themselves in a security vacuum."

Czechoslovakia is equally concerned about this vacuum, which partly explains why it hopes Maastricht will adopt a stronger and more unified foreign policy for the entire region. A Foreign Ministry official said: "The end of the Cold War means Europe must come closer together on economic and political union. This is an inevitable and welcome process."

"We have no problems with accepting this. However, the deepening of this process must not preclude any widening."

Mr Hans-Dietrich Genscher, the German foreign minister, said yesterday that eastern Europe needed a successful outcome from the summit.

"If Maastricht leads to a disappointment, that could have negative effects on the European orientation of these countries," he said. "If a disappointing signal goes out from Maastricht, that would certainly raise the danger of nationalist policies in eastern Europe."

Once Maastricht is over, east European officials believe the Community can no longer find excuses for not formulating a long-term political and security policy towards eastern Europe.

"All it requires is political will," a Polish diplomat said. "We are desperately hoping that the final Maastricht communiqué will make some concrete reference to eastern Europe to confirm that the process of deepening will not be an exclusivist process."

Japanese officials and business men hope integration, including the plans to establish a common currency and single central bank, will boost economic growth in Europe by promoting greater efficiency.

But they are concerned about the possibility of an increase in protectionist policies in an integrated EC.

If economic integration succeeds, it will revitalise Europe," says Mr Masaya Fujii, former Foreign Ministry official responsible for European affairs. "Our concern is that an integrated Europe should be open to outsiders."

Whatever their doubts, many Japanese businessmen have been preparing for integration since the mid-1980s.

The New York Times' only news report on the summit yesterday dealt with the pollution of the river Maas, which runs below the windows of the US summit meeting room.

However, in an editorial comment the newspaper urged EC leaders to "define their needs narrowly, compromise at important junctures and push unification forward".

While the Washington Post newspaper said the 12 EC countries were poised for "a bid to transform their bloc into the 21st century's superpower", it dismissed the thought that any grandiose political ideal might underpin the Maastricht summit. "The leaders of the 12 countries meeting in the Netherlands – especially the most powerful ones, Britain, France and Germany – see the

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INTERNATIONAL NEWS

Israelis will leave on Friday

Mideast talks to resume in Washington

By Roger Matthews in Washington

THE SECOND stage of Middle East peace talks will open in Washington tomorrow after several weeks of procedural wrangling. Arab and Israeli negotiators finally agreed yesterday.

Israel's three negotiating teams flew into Washington yesterday but are under instructions to remain only until Friday, leaving little opportunity for discussion of substantive issues.

Mr Yitzhak Shamir, Israel's prime minister, refused to allow the talks to open last Wednesday, the date set by the US, in protest at what he saw as American attempts to dictate the pace and content of the peace process. In weekend interviews Mr Shamir also hinted that he might seek early general elections in Israel next year, which could cause a much more substantial delay to further talks.

The Arab teams from Syria, Lebanon and a joint Palestinian-Jordanian delegation agreed during a co-ordinating session on Saturday to present at the State Department tomorrow.

They had earlier warned that today was not suitable because it marked the fourth anniversary of the start of the Palestinian uprising in the occupied West Bank and Gaza Strip. However, it is believed that if Israel was willing the Arabs would continue negotiations until the start of the Christmas holiday.

At the outset of the three sets of bilateral negotiations at

the State Department tomorrow, Israel is expected to insist that after closing this session of talks they should resume either later or close to the Middle East. This is certain to be resisted by the Arab delegations, who welcome the close US involvement in the negotiations and would be happy to continue in Washington.

Israeli officials have hinted in the past few days that new proposals may be tabled this week offering the Palestinians living under occupation greater responsibility for the day-to-day administration of their lives but making no concessions on land.

While there may some Palestinian interest in the proposal, Syria is expected to stick by its insistence that Israel must at the outset concede the principle of exchanging land for peace, as set out in UN Security Council resolutions 242 and 338.

Syrian officials have also said they will not be willing to attend the talks on wider regional issues called for Moscow at the end of January unless Israel gives way on this point.

Israel's cabinet said yesterday Jewish settlers could stay in houses they occupied in Arab East Jerusalem until the High Court makes a final ruling on the matter, Reuter reports from Jerusalem.

The decision comes despite recommendations from Israel's attorney general and the police, who say the settlers are a security threat.

A Palestinian boy holds a tree uprooted by the Israeli army near the village of Beit Sira

A Palestinian boy holds a tree uprooted by the Israeli army near the village of Beit Sira

US defence group sends up satellite

By Peter John at Cape Canaveral

GENERAL DYNAMICS, the second largest US defence group, has launched its first commercial European satellite.

Eutelsat, the European consortium of telephone companies which operates the satellite, said yesterday that the initial stages of the flight following Saturday's launch had gone smoothly and the satellite was expected to be in commercial use on January 15.

Eutelsat's whose main shareholders are France Telecom, BT of the UK, Telefónica of Spain and Deutsche Bundespost Telecom.

The launch on Saturday at Cape Canaveral, Florida, had a double significance for General Dynamics. Keen to break into the commercial market to offset the effects of a shrinking US defence budget, it suffered a blow this year when its first commercial adventure, placing a Japanese television satellite in orbit, had to be aborted in mid-flight.

The pressure on General Dynamics to recover its standing was increased because Saturday's rocket was a new, untried model. The 156ft craft, costing some £450m (£42.8m) and based on an old intercontinental ballistic missile, is 12ft longer than its predecessor, has a new automatic navigation system and can carry a heavier load. It carried a Telecom satellite built by Aerospatiale of France for Eutelsat.

The satellite was released from its two-stage booster rocket somewhere near the west coast of Africa.

The launch marked a departure for Eutelsat as well. It has always dealt with the French launcher Ariane.

Once the craft is running, its 16 channels will be used for business-to-business events such as video conferences, telephone links and, principally, television transmission.

Talks raise hopes for Amazonian rainforest project

By Christina Lamb in Rio de Janeiro

AN AMBITIOUS \$1.5bn (5850m) project to save the Amazonian rainforest may finally begin to take shape as a result of meetings under way in Geneva.

The Brazilian government hopes the discussions between officials from the EC, the World Bank and Group of Seven leading industrial nations will result in the creation of a Rainforest Trust Fund to formalise the project proposed by Germany at the G7 summit last year.

The Amazonian Pilot Project will be the first time that first and third world countries have co-operated on a big environmental programme. It was supposed to be the centrepiece of next year's Earth Summit.

The Brazilian government submitted a programme to the G7 summit in London this summer but, with more pressing international problems on the agenda and member countries in recession, enthusiasm seemed to have dulled. Only \$50m was approved, rather than the \$250m Brazil was expecting, and meetings to discuss further financing have been postponed until now.

The US and Japan in particular have been reluctant to make commitments.

President Fernando Collor sent an angry letter to all seven heads of state, apparently receiving a reply only from Britain's John Major. He took advantage of a visit last month by Germany's Chancellor Helmut Kohl to lobby, and the resulting pressure from Germany and Britain led to this week's meeting.

To the government's embarrassment, the meeting has coincided with a scandal in Brazil's Health Ministry over the allocation of umbrellas and bicycles at highly inflated prices to

companies in the minister's home state. Mr Collor had ordered all purchases by the ministry suspended and the minister fled an interview in tears on Saturday when challenged over the issue. This has provoked questions at the Geneva meeting over the wisdom of donating to Brazil.

However Mr Marcos Azambuja, Brazil's deputy foreign minister, said yesterday: "After all the noise we've made we're hoping something will come out of this meeting though nothing radical. Otherwise the programme will be moribund."

Mr Collor has been particularly disappointed by the response of industrialised countries because of the turnaround in Brazilian environmental policy, for which he has received much domestic criticism for pandering to international opinion.

He is facing a storm over a decision last month to mark out an area the size of Portugal as a reserve for the remaining 9,600 Yanomami Indians. The decision, taken despite military resistance, was widely praised abroad but has led to a flood of protests from politicians from the area who say the reserve is too large and will lead to the creation of an independent Yanomami nation, jeopardising national security.

Several court actions have been launched and politicians are threatening to block congressional approval.

New bid to fight global warming

By Frances Williams in Geneva

NEGOTIATORS from over 100 countries will make another attempt over the next two weeks in Geneva to draft a climate change convention designed to combat global warming.

The negotiations, which began last February, need to be completed by April if the convention is to be signed as planned at the United Nations "Earth Summit" in Rio de Janeiro next June.

But the refusal of the US to commit itself to firm targets for stabilising and reducing emissions of "greenhouse gases", mainly carbon dioxide (CO₂), that are heating the earth's atmosphere, continues to cloud the talks.

Almost all other industrialised countries have adopted targets, with the European Community planning to stabilise CO₂ emissions at 1990 levels by the year 2000. The gas is produced by fossil fuel burning, notably in power stations and vehicles.

Countries are also divided over financial

aid to developing nations to ensure that their economic development does not increase overall greenhouse gas emissions.

UN officials said last week they were hopeful of concluding a draft treaty by next April in time for the Rio summit. But environmental groups and many scientists fear that, in deference to the US, the final version will be too weak to have much impact on the 2.5 degree Celsius rise in global temperatures predicted for the next century.

This unprecedentedly rapid temperature increase is widely expected to lead to drought and desertification in some regions, more storms and flooding in others, a rise in sea levels, the spread of tropical diseases and the extinction of many species unable to adapt quickly to changing habitats.

The Intergovernmental Panel on Climate Change, set up by the UN in 1988 to review the scientific evidence, said in a

report last year that a cut in CO₂ emissions of at least 60 per cent would be needed to stabilise concentrations at present levels.

The US, which accounts for 28 per cent of world CO₂ production, maintains that the link between man-made greenhouse gases and global warming is still not firmly established and that European-style targets would be damagingly costly to implement.

A US Department of Energy report claimed last week that reductions in CO₂ emissions similar to the 20 per cent or so contemplated by some European countries could cost the US economy up to \$95m (£53.5m) a year and double petrol prices. Other studies, notably a report by the US National Academy of Sciences published last April, say significant reductions could be achieved at little or no cost, mainly through fuel economy measures in buildings and transport.

ANC official to resign

Mr Chris Hani, one of the most powerful leaders of the African National Congress (ANC), is to leave his ANC position to become general secretary of the South African Communist party (SACP), Patti Waldman reports from Johannesburg.

Cuba trade ban supported

Senior US legislators have rejected suggestions from some of Cuba's neighbours that the 30-year trade embargo against the Caribbean island be lifted. Causing James reports from Miami. They say softening the trade embargo would prolong the life of the administration of President Fidel Castro.

Backing for Thai constitution

Thailand's military-appointed legislative assembly has overwhelmingly approved the country's controversial new constitution, paving the way for elections in March or April. Peter Ungphakorn writes from Bangkok.

German business looks east for the long term

Eastern Europe provides a big potential market but a plethora of problems, reports David Waller

SINCE the economic collapse of the Soviet Union, Germany has emerged as the main trading partner of the newly liberalised states of eastern Europe.

Although many of their soundings are still tentative, German businessmen are exploring opportunities in eastern markets with characteristic enthusiasm. While traditional links to these areas in some cases extending back for generations, companies are interested above all in the long-term benefits.

German companies' investment in the east has been generally restrained. By far the biggest transaction was that of Volkswagen, Europe's largest car maker, which last April announced plans to invest DM1.4bn (£450m) in buying a 70 per cent stake in Skoda, the Czechoslovak state-owned car maker. Last Thursday, VW signalled its confidence in the project by announcing plans to spend DM60m more in Czechoslovakia over the next five years.

Another big investment was announced less than a fort-

night ago, when Siemens, the Munich-based electricals and electronics giant, won a race to acquire control of Skoda Koncern, Plzen, Czechoslovakia's largest maker of nuclear and conventional power generating equipment. Siemens is thought to be paying \$170m (£96m) for its 67 per cent stake.

Last summer, Asea Brown Boveri, the Swedish-Swiss electrical engineering group which handles some 80% of European business via its large German subsidiary, said it wanted east European sales of \$1.5bn by the middle of the decade. It subsequently entered into joint venture agreements in Poland, Hungary, the Soviet Union, Czechoslovakia, and even Yugoslavia. Earlier this year, Linde, the Wiesbaden-based industrial group, announced plans to invest DM150m in Czech gas production facilities.

These operations are unusual because of their size. There has been an overall surge in total east-west joint ventures since 1989, up from fewer than 600 to 15,700 in January this year, according to a recent Deutsche Bank report.

An unspecified majority involve German and Austrian companies. But big German companies are not on the whole rushing to make heavy investments in the east. They are just dipping toes into what could be uncomfortable water.

The very largest companies have taken their chances in eastern Germany and are now looking further in the east, says Dr Wolfgang Dauthenbach, a managing director at Deutsche Bank, Germany's second largest bank, which recently announced plans to open an office in St Petersburg.

He points, however, to the plethora of "missing links", for instance the lack of freely convertible currencies and of freedom to repatriate profits. German companies are willing to ship goods and products, but generally only under the umbrella of state guarantees. There is no doubt that there is a huge market out there, but until the laws which help you control your investment are in place.

Mr Giesevert Germaroth, a senior partner in KPMG Deutsche

Bank, says: "The level of inquiries is very high." He adds, however, that most people just want preliminary investigations and valuations.

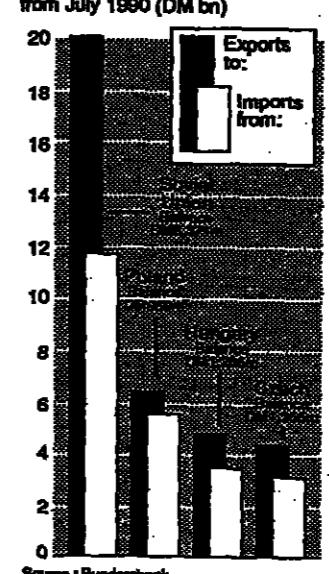
"Speculative investments have simply not materialised. This is mainly because of the slowness of the privatisation programmes in the east and expensive bureaucracy."

One chief executive of a leading German company relates the chastening experience of making a high-profile purchase of a steel mill in a fledgling eastern democracy. He says he knew it was time to pull out when bundles of scrap metal delivered to the plant contained not metal, but scrap paper. The outside of the bales was metal, but inside were thousands of secret police reports.

These caused some embarrassment when far from being burnt up in the steel-making process, they were blown out of the chimney and dispersed by the wind around the surrounding countryside. The businessmen will be making no further investments in the east.

German trade 1990

East and West Germany, July 1990 (DM bn)



Sources: Bundesbank, Deutsche

White House may break budget agreement

By George Graham in Washington

THE US administration is prepared to break the hard-won 1990 agreement to curb the rise in the budget deficit, but only if it can do so in a way that will boost the economy without creating panic in financial markets, an administration official said yesterday.

Mr Richard Darman, director of the Office of Management and Budget, said the budget agreement, which imposes tight restrictions on spending increases and tax reductions, "could be modified under certain circumstances, if it were done in a way that promised to increase growth and reduce the deficit."

Mr Darman has for the last week been leading the administration in delicate private negotiations between its desire for a package of tax cuts to stimulate the economy and its reluctance to abandon the disciplines of the budget agreement.

Whenever administration officials say the agreement could be changed, US financial markets drive long-term interest rates up because they fear a surge in the budget deficit at the end of January.

Mr Darman said the administration would have to complete its economic package this month in order to begin consultations with congressional leaders at the start of January. President George Bush is due to unveil the package in his State of the Union address at the end of January.

Union Carbide chief charged

An Indian court yesterday ordered the former chairman of US-based Union Carbide, Warren Anderson, to face trial in connection with the 1984 Bhopal gas disaster in which more than 3,000 people died. Reuter reports from Bhopal.

Bhopal chief magistrate Gopal Sharma issued an order saying Mr Anderson "committed an offence of culpable homicide, not amounting to murder, voluntarily causing grievous hurt by dangerous weapons or means... and the commission of such offences with criminal intention or knowledge."

ANC official resigns

Mr Chris Hani, one of the most powerful leaders of the African National Congress (ANC), is to leave his ANC position to become general secretary of the South African Communist party (SACP), Patti Waldman reports from Johannesburg.

The officials said the judge would later start questioning four Libyans accused of blowing up a French UTA airliner over Niger in 1989.

Libyan leader Muammar Gaddafi told Egypt's semi-official newspaper al-Ahram on Friday that there had been no high-level government involvement in either bombing.

Mr Gaddafi also said Libya's support for "terrorist" groups had been a mistake. He said it was cutting links with the Irish Republican Army (IRA) fighting British rule in Northern Ireland, and was reforming the Libyan intelligence service.

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rejected suggestions from some of Cuba's neighbours that the 30-year trade embargo against the Caribbean island be lifted. Causing James reports from Miami. They say softening the trade embargo would prolong the life of the administration of President Fidel Castro.

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In accordance with the provisions of the Notes, notice is hereby given that for the six months ending 30th September 1991, the interest rate will be 5% per annum. The relevant Interest Payment Date will be 9th June 1992 and the Coupon Amount per US\$ 50,000 will be US\$ 1,334.37 and per US\$ 250,000 will be US\$ 6,671.87

Reference Agent
Bank of Tokyo International Limited

December, 1991

كتابات الـ ٦

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ANC official to resign

Mr Chris Hani, one of the most powerful members of the African National Congress (ANC) and possibly the most popular, has resigned from the ANC's national executive committee to protest against the party's support for the Cuban trade ban.

Cuba trade ban supported

Mr Hani, who is president of the South African Congress of Trade Unions (Sactu), has rejected the opposition's demands to end the trade embargo against Cuba, which he says is aimed at preventing the Cuban revolution from spreading.

Blocking out the cold front

The cold front that has been sweeping across the country has been blocked by a ridge of high pressure air from the south, which has brought a period of dry weather to the southern half of the country.

ng term

David Waller

"Deutsche Bank and France's Crédit Agricole have followed TSB's lead by setting up their own insurance subsidiaries."

The Economist, October 1990

WE SEEM TO HAVE STARTED A TREND.

In 1967, we started what is now Britain's second largest supplier of unit-linked life and pension products.

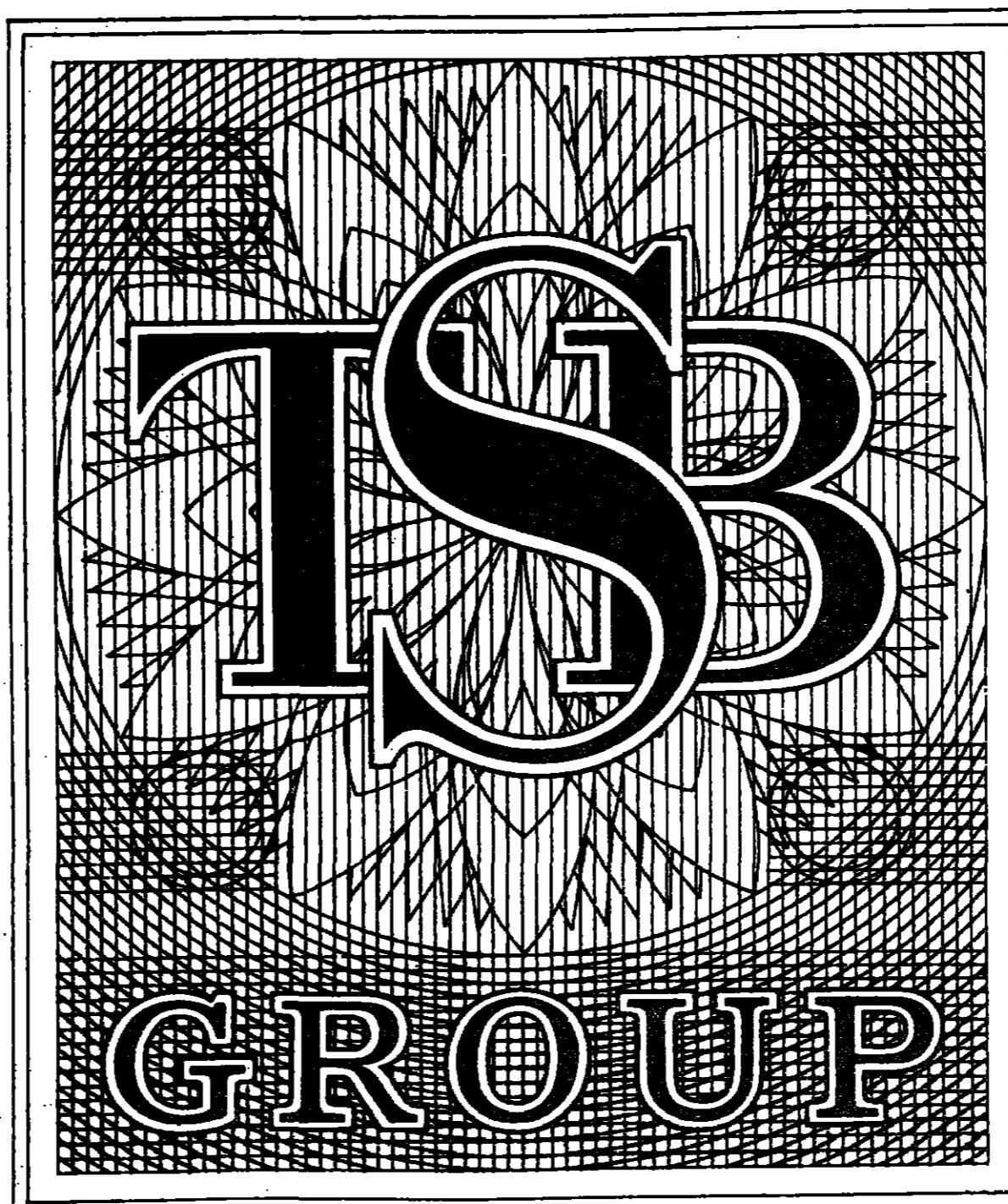
And TSB Group has become one of the UK's

largest financial service operations.

Our banking and insurance businesses are channelled in two streams behind our two strong brands: TSB and Hill Samuel.

We are developing both of them in their appropriate markets, and making sure they have the resources to succeed.

They already have a head start.



Banking and beyond.

INTERNATIONAL NEWS

Gorbachev replaces army chief of staff

By John Lloyd in Moscow

SOVIET President Mikhail Gorbachev has sacked the army chief of staff appointed just after the attempted coup which failed in August - and replaced him with a general with a relatively hardline record.

General Vladimir Lobov's dismissal on "health grounds" was announced immediately after his return from a week in the UK, visiting installations and holding talks with senior officers and politicians.

No hint either of his ill health or of his impending departure from his job was evident during his visit, according to British officials.

The Interfax news agency yesterday quoted sources in the president's office as saying that Gen. Lobov, appointed to the post soon after the failed putsch because of his opposition to it, showed "quite conservative views and his actions no longer answered the needs of an army in the process of transformation".

His replacement is Colonel General Viktor Samsonov, commander of the St Petersburg military district. Though chairman of the Leningrad Commission for the Extraordinary Situation - the local arm of the putschists - he stopped a column of tanks sent to surround the Leningrad Council building at the behest of Mr Anatoly Sobchak, the city's mayor.

However, he has been a fierce critic of the policies of the three independent Baltic republics, especially in relation to their efforts to have the Soviet troops withdrawn from their territories, and he has opposed the formation of an independent Ukrainian army.

A harder line is emerging in senior military circles, as local commanders - especially in the Caucasus - hit back at movements and republican governments which challenge their right to be based in the republics and which nationalise their property.



Bulgaria: More than 20,000 supporters of the ruling Union of Democratic Forces gathered in Sofia at the weekend to support Zhelyu Zhelev's presidential candidature and call for the confiscation of former Communist party property

West 'must avert Soviet disaster'

THE WESTERN world urgently needs to agree on a common strategy to prevent a disaster in the Soviet Union, which could collapse into a state of medieval bantality.

This warning was issued at the weekend by Mr Horst Köhler, state secretary in Germany's Finance Ministry and the country's chief international financial negotiator.

He sharply criticised the failure of the Group of Seven industrial countries to agree such a strategy, on top of the short-term one-year deferral deal, of which he was one of the leading negotiators in Moscow last month.

Mr Köhler said the G7 had been warned that there would be no money in the budget from January to pay the basic salaries of the Red Army, raising the prospect of armed gangs taking to the streets feed themselves.

"It is not a matter of money. It is a matter of failing to calculate the full extent of the risk," Mr Köhler said in an interview.

"What will happen in the Soviet Union if the soldiers lose their self-respect? We were told in Moscow that the budget to finance the Red Army will run out in January. We know what will happen from our history, from the Middle Ages. They feed themselves through robbery, like the robber barons."

"We are living on a powder keg," he added, in the most dramatic restatement

happening in the Soviet Union has the potential for disaster which puts everything else in the shade."

Mr Köhler said that the Group of Seven agreement to defer payment of principal on Soviet debt had bought a breathing space, but a long-term concept was urgently needed.

The success of the G7 was in negotiating a proper structure within which debt could be repaid.

As for German exposure, amounting to at least DM35bn (£21.7bn) of insured and uninsured debt on trade, there was no immediate threat either to the state budget or the banking system.

"I have no worries that Germany might get into real difficulties through the debt of the Soviet Union."

"Our bank system is stable, and there is not an additional burden on the capital market."

Thanks to the G7 deal the market reacted calmly when the Vnesheconbank announced unilaterally it was suspending repayment of principal on its commercial debt as well as state-to-state debt. The danger was now in the long term.

Mr Köhler said the west should now be looking for big co-operation projects - for example, with the Soviet space programme - where money could be injected into the system to bolster national pride, rather than simply be given in the form of aid hand-outs.

The Americans and the British simply want to stay out of it. They reckon we Germans, with our debt exposure, have got our fingers burnt. As far as the Soviet Union is concerned, the Americans believe they have not got the resources. The British believe - and I say this very critically - that they can let themselves stand back from the Soviet Union.

"I believe that one cannot stand back. I believe that is a terrible mistake. What is

Cairns Group eyes EC and US

By William Dulforce in Geneva

ANY DEAL between the European Community and the US on subsidised cereals exports would have to be extended to all other farm products exported with the aid of subsidies, Mr Neal Blewett, Australia's trade negotiations minister, said in Geneva yesterday.

The Cairns Group of 14 farm-exporting countries, which Australia leads, would assess the outcome of the EC-US farm talks against its own stated objectives, he added.

Mr Blewett was in Geneva for today's ministerial meeting of the group.

EC officials said some narrowing of gaps had been achieved on non-farm issues in The Hague last week, but no progress had been made on farm subsidies.

Mr MacSharry had little room for manoeuvre. To reach a compromise he would have to take risks but positions in the EC Commission and among member states were tight.

Washington is insisting on substantial reductions in the volume of subsidised exports over an initial five-year or six-year period.

"We can see the possibility of achieving a truly substantial package overall in the round, but it is problematical if we can realise it. Everything depends on the next 10 days," he added. "US-EC differences over farm reform have blocked the talks."

In Washington, Mr Madigan and Mr MacSharry were making yet another attempt to resolve the EC-US deadlock over farm subsidies following inconclusive meetings between the two sides in Brussels and The Hague last week.

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"Three people died in rioting in Lac (north of Tirana), after crowds tried to raid the warehouses and bakeries," he said. "This is not the time for the DP to withdraw from the government. We have to work together with the communists throughout the winter months in order to feed the people and obtain western assistance."

Mr Pashko, a prominent economist who has been negotiating Albania's membership of the EBRD, said there were now doubts about a \$30m loan from the Group of 24 industrial nations, to provide staples for the population.

"If we have no stable government, we will receive no assistance. We have 10 days supply of wheat. The food situation is really desperate," he said.

Mr Yuli Buff, the prime minister, said on Saturday he would stay on as prime minister to try to restore calm. However, Albanian officials yesterday said they feared young people in the towns and villages would leave the country because of food shortages, growing unemployment and the collapse of stability.

Italy, which has already supplied £30m (£55.6m) worth of food - and trucks and helicopters to distribute it - sent back thousands of would-be refugees to Albania during the summer.

Albanian crisis jeopardises food aid

INTERNATIONAL credits to Albania, and admission to the European Bank for Reconstruction and Development (EBRD), could be postponed following the collapse of the coalition government, Mr Gramoz Pashko, the deputy prime minister and minister of the economy, warned at the weekend, writes Judy Dempsey.

Mr Pashko, a founding member of the opposition Democratic Party (DP), said during a visit to London that the crisis could trigger a slide into anarchy.

Mr Pashko was in Geneva for today's ministerial meeting of the group.

The momentum created at the EC-US summit in The Hague on November 9 - at which President George Bush scaled back US targets for reductions in farm subsidies - appeared to have spent itself, Mr Blewett said.

Yesterday's meeting in Washington between US agriculture secretary Edward Madigan and EC farm commissioner Ray MacSharry was critical for the outcome of the Uruguay Round trade talks.

Russia imports shock therapy

By John Lloyd in Moscow

THE Russian government, planning to introduce free prices a week from today, has a team of foreign advisers assisting on decrees and measures, many of whom have cut their teeth on the "shock therapy" initiated by the Polish government two years ago.

The best known of these is Professor Jeffrey Sachs, the Harvard professor who advised the first post-communist Polish government and who continues to hold a high profile in calling for aid to Poland and the other east European states.

Also from the LSE is Professor Richard Layard, well known for his work on wages and productivity in the UK, and now advising the Russian government on social policy. Professor Anders Aslund, a former Swedish diplomat in Moscow whose book on Soviet economic reform is widely quoted, is also an adviser.

Prof Sachs, and the other members of the advisory team, are generally in favour of a rapid transition to a market economy.

The foreign advisers team also includes two Anglo-Polish economists, both of whom are also advising the Polish government, though more discreetly. Mr Stanislaw Gonczuk and Mr Jacek Rostowski, both of whom teach at the London School of Economics.

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UK NEWS

Drug pricing needs radical change says consumer body

By Paul Abrahams

THE National Consumer Council today called on the government for radical changes in the way drugs are priced. It said the dominant concern was the lack of transparency in the way drug pricing is decided.

The council argued that the lack of transparency means the drug industry can presently manipulate prices, selling some at artificially inflated prices, while others are sold at nearer their real cost.

Since the whole negotiating procedure is carried on in secret it is simply not possible to gauge the truth, the council said in a report published today.

Economic modelling initiative

By Peter Marsh, Economics Staff

THE Treasury and the Bank of England are to be invited to pool some of their work in economic forecasting with academic institutions, in a bid to improve accuracy and increase value for money.

The initiative is being planned by the Economic and Social Research Council, the main government body organising academic research in economic modelling, which uses computers to link economic variables and predict the future.

Some economists believe that the Treasury and the Bank could do better results if they made more efforts to link up with academics. Both the Treasury and the Bank employ large teams to work on modelling, but rarely talk to outsiders.

While the Treasury publishes twice a year economic projections based partly on its model, the Bank keeps its forecasts secret. The Bank believes it can advise the Treasury more effectively on economic policy if its theories about economic trends remain private.

Both institutions also argue that because much of their work on forecasting is tied to official policies in areas such as interest rates and exchange rates, publication of more details related to modelling would be against the government's interests.

The government is preparing for negotiations next year with the pharmaceuticals industry to set up a new formula for drug pricing. Nearly £2bn was spent on prescription drugs by the NHS in 1990.

The council said the negotiations next year provided an opportunity to create "a new openness and an ability to examine the basis on which prices are established."

The council admitted that further cost-containment methods, such as greater use of generic, non-patented drugs, and measures to cut prescription rates would not necessarily harm the UK's domestic pharmaceutical industry.

Editorial comment, Page 12

Small businesses seek action to speed up late payment of debts

By Charles Batchelor

A NEW campaign to end the late payment of business debts is being launched today (Monday). The newly formed Right to Interest Group seeks to bring in new legislation which will give suppliers the right to charge interest on unpaid invoices.

The forum is also seeking the support of all three main political parties in the run-up to the general election.

Small businesses are particularly hard hit by customers delaying settlement of their debts.

The 51 days that British companies must wait for payment - on top of the 30 day credit terms normal in most contracts - compares with 34 days in Italy, 28 days in France, 22 days in the Netherlands and Denmark and 18 days in Germany.

Previous campaigns backed by small business lobby groups to bring in legislation have come to nothing. The government talked out a private member's bill introduced with the back of the Forum of Private Business in February 1990.

But there are signs of growing interest from the debt collection agencies and the banks.

The latest campaign is backed by Dun & Bradstreet said.

German demand lifts UK clothing

By Daniel Green

HEAVY DEMAND from Germany pushed UK clothing exports for the first nine months of 1991 to £1.35bn, a 12.9 per cent improvement over the same period in 1990, according to the British Knitting and Clothing Export Council.

Imports rose by 6.1 per cent to £2.1bn, with almost one fifth coming from Hong Kong.

Sales to Germany jumped 38 per cent to £200m, confounding fears that higher personal taxes there might have discouraged buyers.

Ireland remains the UK's leading export market, with Germany second and France third.

The US continued to lose ground. Sales dropped 19 per cent to £77m worth and it is the UK's fifth biggest export market, having been second only four years ago.

Ms Elizabeth Fox at the British Clothing Industry Association said currency movements and an increasing emphasis on markets in the European Community were behind the switch away from the US. The language barrier was becoming less intimidating, she added.

The fastest growing export market is Spain. It has been singled out by UK manufacturers as a high priority since it joined the EC in 1986. Sales to Spain jumped 45 per cent to £22.6m.

Imports from East Asia show the sharpest gain, although from relatively low levels with the exception of Hong Kong.

• Wool textile exports fell 6.2 per cent in October to £40.4m, down 20 per cent from 1990.

Much of the decline is the result of a sharp fall in wool prices.

Sales to EC countries fell 12 per cent, compared with a decrease of 22 per cent for the rest of the world.

The amounts these businesses were owed rose from £57bn to £145bn, a doubling real terms, while the amounts they owed rose from £24bn to £75bn, an increase in real terms of only 25 per cent, according to the forum.

The total for the first 10 months of 1991 is £404.8m, down 20 per cent from 1990.

• The government has refused to back legislation arguing that a voluntary code of practice would be more effective.

• Sales to EC countries fell 12 per cent, compared with a decrease of 22 per cent for the rest of the world.



A steam railway in south England is to be auctioned in London today, with an estimate of £350,000. The railway at Isfield in East Sussex includes 1½ miles of track, the original ticket office and waiting room, two steam engines and rolling stock, and the station master's house. Isfield station opened in 1858, closing in 1963.

BRITAIN IN BRIEF

MANAGEMENT

Budgeting for recovery

Peter Marsh offers a word of advice on the state of the economy to executives drawing up corporate financial plans for the coming year

NEXT year is likely to be difficult for many UK companies. But how difficult?

Here is a checklist of topics to help busy executives as they put the final touches to their budgets for 1992.

UK BACKGROUND

A slow recovery is in prospect from the second deepest recession since the second world war. After nine years of growth, the economy is likely to shrink by about 2 per cent this year but turn up in 1992. Economists have a wide range of projections for next year, foreseeing growth of between zero and around 2.7 per cent.

On the negative side, a combination of large payments on debts run up during the late 1980s economic boom, weak consumer and business confidence and high real interest rates could depress economic activity for some months. The run-up to the general election could also have a further unsettling effect holding back growth. More positively, the optimists point to a boost to economic activity from lower inflation and continuing good export growth.

WORLD ECONOMIC GROWTH

Total output in the leading industrialised nations is expected to grow in 1992 by just over 2 per cent. This is after sluggish expansion this year (the worst for the world economy since 1982) of about 1 per cent. But there are question marks over the two biggest export markets for the UK: in the US, demand is likely to be depressed by a weak recovery from the recession and in Germany, a slowdown can be expected after the post-unification surge. Overall, the optimists reckon exports could grow by 4.5 per cent.

CONSUMER SPENDING

This accounts for two-thirds of UK gross domestic product and has a big impact on the health of many important sectors, especially retailing. This year, consumer spending is expected to fall by 1 per cent, after the large yearly increases in the 1980s boom. Next year, consumers are expected to spend 1.5-2 per cent more, as the recovery gains strength.

UNEMPLOYMENT

Another worry for consumers. Many have cut their spending, fearing they might soon join the ranks of the jobless. In the year to October, unemployment climbed by nearly 900,000 to just under 2.5m. As a consequence of rising unemployment and a drop in the rate of

UK industry output

annual percentage change

	1991	1992
Energy & water supply	-2.3	3.2
Metallics, stone, minerals	-7.7	4.3
Chemicals	-0.9	3.6
Manufacturing	-3.0	3.4
Transport equipment	-5.9	6.5
Food, drink, tobacco	-2.2	2.6
Textile, clothing	-6.5	4.9
Other manufacturing	-2.0	2.0
Construction	-1.0	1.0
Distribution, hotels, camping	-1.0	1.0
Finance, communication	-1.0	1.0
Trade, business services	-1.0	1.0

increase in earnings, income growth has slowed, further braking consumer demand.

Next year, real disposable income is likely to increase by just 1 per cent, according to Oxford Economic Forecasting, after 3 per cent growth in 1990 and little change this year.

INVESTMENT

Companies in internationally traded areas such as manufactured goods will have to dig into profits soon to restore investment levels and so keep up with competitors. In 1991, manufacturing investment is likely to show a fall of some 16 per cent. That will show up soon in outdated technology, plant and buildings. Even after the large rises in capital spending in the late 1980s, this means that many manufacturing companies will have to spend substantially more in this area in 1992 and 1993 if they are going to survive

against better equipped businesses overseas.

CREDIT

This is the bugbear for the consumer in 1992. Many people are burdened by the high debts taken on during the 1980s, especially on mortgages. The savings ratio (the proportion of disposable income being saved) is starting to come down rapidly. The Treasury predicts this figure will show a 2 per cent decline next year. These trends, according to the more bullish pundits, will spur industrialists into increasing investments and lead to an overall economic boost.

EARNINGS

HERE the picture is poor for the consumer, but good from an industrial point of view. The slowdown in wage growth and a more adaptable workforce than was the case in the last recession may encourage investment by the corporate sector, giving a general economic boost. Underlying earn-

ings growth across the economy has come down sharply from an annual 5% per cent in December 1990 to 7% per cent in September. This trend may continue into next year, with some analysts expecting the figure to drop to around 5 per cent by mid-1992. Unit wage costs in manufacturing are starting to come down rapidly. The Treasury predicts this figure will show a 2 per cent decline next year. These trends, according to the more bullish pundits, will spur industrialists into increasing investments and lead to an overall economic boost.

PRODUCTIVITY

Companies in manufacturing are likely to gain from productivity increases arising from higher production (assuming the economy picks up) with smaller work forces. According to stockbroker James Capel, in the year to mid-1991 productivity

in manufacturing (in terms of output per hour worked) was up about 2 per cent. Capel reckons that by early 1992, the year-on-year increase could be up to about 10 per cent, adding to industrialists' confidence.

MANUFACTURING

The Treasury reckons manufacturing, which accounts for about a fifth of total UK output, will grow by more than 3 per cent next year, but some think this is too optimistic. ICL, Britain's biggest manufacturer, is gloomy. It thinks next year's pick-up will be "very modest".

In 1992, export-intensive sectors are likely to lead Britain out of recession, especially in chemicals which is likely to see an increase in output of 4.5 per cent, according to Oxford Economic Forecasting. Engineering, which has been one of the hardest hit sectors over the past year, and will probably experience an output fall this

year of nearly 8 per cent, is likely to rebound 3.4 per cent in 1992.

GENERAL SERVICES

A booming part of the economy in the late 1980s, but many sectors have seen a decline in the past year. According to Business Strategies, a consultancy, the general area of hotels, catering, distribution and retailing is likely to see a 1.5 per cent increase in output next year, roughly reversing this year's loss. A small increase of some 2 per cent is expected in 1992 in the financial and business services industry, an area that was growing at an annual rate of about 10 per cent in the mid to late 1980s.

CONSTRUCTION - HOUSING

A misery market for the past year. In general construction, which includes offices and industrial buildings, a 2 per cent output fall is likely next year, after an 8.8 per cent decline in 1991.

HOUSEHOLD GOODS

With many households having cut back on purchases of "durable" goods such as TVs, washing machines and other electrical appliances, a return to the 1980s is not to be expected. Standard Hall, a consultancy specialising in consumer spending, reckons "brown goods", including audio, video and photographic equipment will see a sales spurt of 6 per cent in 1992, with spending on "white goods", such as cookers, up by just over 1 per cent.

FOOD

Food shops have been one area of retail spending to have weathered the recession reasonably well. Household spending on food will probably be up 1 per cent next year, roughly the same as 1991.

MANUFACTURING

Anything that smacks even faintly of rich living will probably have a less than wonderful 1992. Recreational goods and jewellery are likely to see respective sales increases of 1.5 per cent and 1 per cent in 1992, far beneath 1980s levels.

CARS

UK car makers are deep in the doldrums but expect better things ahead. Next year, new car registrations are expected to increase 12 per cent after a 20 per cent fall in 1991. The numbers of cars in use is likely to creep up 2 per cent next year, after a 1.5 per cent rise in 1991.

All change for bank's charges

By David Waller

West German companies seeking to build up businesses in the east face a challenge with their new employees. They are finding that the baggage of a communist upbringing is not easily shed.

The problem is particularly critical for companies in the service sector. This is well illustrated by the case of Commerzbank, which alone of Germany's three biggest banks has built up a network in the east from scratch.

Whilst Deutsche Bank and Dresdner Bank snapped up the former state banking sector, Commerzbank decided to go it alone. The bank faced a colossal challenge in recruiting and training a new workforce.

The first advertisements were placed in leading east German newspapers in the spring of last year. Some 6,000 people applied for 100 initialist technical and clerical jobs and 10,000 chased the 70 graduate traineeships which lead to jobs in management. The exercise has been repeated since and altogether Commerzbank has hired 1,000 people from the east.

The Marquis de Pers, responsible for recruitment and training in the east, says that the new recruits need "psychological assistance" when they join the bank.

"They have to learn that there is nothing evil about making a profit," he says. They all go on a week's introductory course on capitalism. They are also taught how to look after customers and to talk to them properly on the telephone.

"One of our earliest recruits told us that she really knew how to handle customers," recalls a tutor at one of Commerzbank's training centres. "It was a matter of great pride to her that she was so rude to customers that they never called back. She was genuinely pleased that she had saved the bank the bother of having to deal with a new client."

"In the west, the customer is king," says de Pers. "In the east, the customer just had to wait."

Another lesson to learn was the value of money. "People started off with the belief that

money was simply not important, that everything was OK here in the prosperous west," says de Pers. "They were amazed to find out that we could calculate exactly how much the training cost, that we know how much everything costs. They were astonished to find that the use of company phones for private use was not desirable. In the east, it was entirely acceptable to organise your personal life in the office hours – people were always nipping out if they heard that something had turned up in the shops."

The recruits are picked less on the basis of relevant experience – it was difficult to get any in the east – than on personal suitability. They are all obliged to sign a statement saying that they never worked for Stasi, the east German secret police.

Sometime membership of the communist party was not a hindrance, but not surprisingly, they are expected to abandon Marxist ideology and learn to revere profits.

At present, all the eastern branches are managed by "wessies", but so far, a total of around 150 "osties" have embarked on the 2½-year programme leading to management positions.

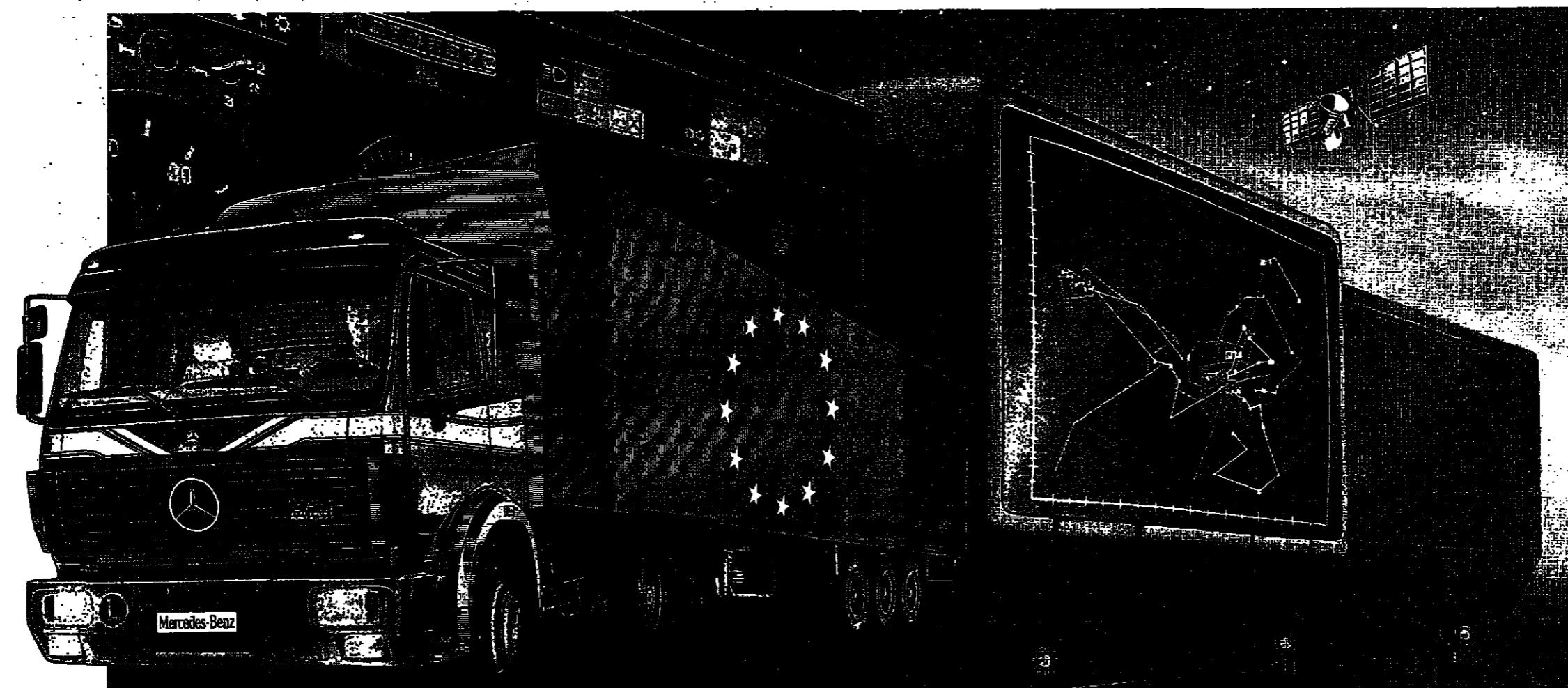
The training, a mixture of academic studies and practical work in the branches, takes place largely in the west. When the course is over, the trainees will be encouraged to take up jobs in the east, although they will be free to compete for jobs in the west if they want to.

The course costs the bank upwards of DM120,000 (£42,105) per person a year, including salaries, which are the same for trainees from east and west.

It is now more than a year since Commerzbank took on its first eastern recruits and de Pers says that they have become "indistinguishable from their western colleagues in the way they dress, the way they talk and think".

"In the west, the customer is king," says de Pers. "In the east, the customer just had to wait."

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In the coming years, conventional automotive technology will not be enough to address issues of economy, safety and environmental protection in the

New technology for the road ahead.

transport industry. And with the lifting of European trade barriers, it is even more critical that technology keep pace with the changes, particularly vehicle design, scheduling and traffic management. Not surprisingly, Mercedes-Benz are working on all these areas, but certainly not in isolation.

We keep a keen eye on scientific and technological advances in many related fields. And we are firm believers in the creative exchange of ideas, especially with our associate companies. As a result, ideas looked upon as science fiction not too long ago have now become fact. Ideas such as the new diesel engine concept introduced in 1989, created from new materials, with integrated electronic systems. And a range of computerised management information systems to aid fleet selection and efficiency.

Ideas made possible through collaboration with specialists in microelectronics and telecommunications. And precisely the ideas that will take your business into the future that is Europe.

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The Prometheus, Drive and Traffic projects are current examples of the Mercedes-Benz commitment to the development of intelligent transport and commercial vehicle management systems.

Our concern for the future.
As the largest manufacturer of trucks over 6 tonnes, we are keenly aware of our responsibility to the world around us. With a commitment to innovative research and careful design, we aim to ensure a clean and healthy future for all.



Mercedes-Benz
Commercial vehicles



Building new district offices for British Gas

CONDOR PROJECTS, the division of the Condor Group which deals with designing and building, has been awarded the £2.3m contract to construct district offices for British Gas Southern on its site at Reading.

It is intended that the 2,700 sq metre steel framed building will be L-shaped.

The building is seen as comprising three stores and the storeys themselves will be constructed around the central feature of a glazed entrance atrium.

The design includes a mixture of cellular and open plan offices.

The design shows provision for a restaurant as well as for business conference facilities.

£5.8m orders awarded to Eve Group

New contracts valued at £5.8m have been won by the construction division of **EVE GROUP**.

The projects are led by a £3.4m development of 61 new flats in four blocks for the Paddington Churches Housing Association off Alder Grove, Dollis Hill, London NW2.

The new flats project is expected to take more than

two years to complete.

Refurbishment of offices for Thames Water Utilities in the Mile End Road, and for the Arab Bank at 132 Park Lane are other projects for Eve's construction division in London.

There is also the complex tunnel refurbishment assignment off the Old Kent Road for the National Grid Co and

works for the London Borough of Greenwich.

Outside London, the company's workload includes projects for the Norwich Union at the Bentall Centre in Kingston, Surrey; the London Borough of Merton at Merton, Surrey; the North Surrey Water Company at Pirbright, Surrey, and Lloyds Bank SF Nominees in Reading.

Water treatment plant at Rivington

North West Water has awarded the main 11m building package at its Rivington Water Treatment Works near Bolton to **WINPEY CONSTRUCTION NORTH WEST**.

The contract, which is due for completion in August 1993, will create a purification plant

Sewage treatment centre for Liskeard installation

ENVIRONMENTAL CONSTRUCTION, part of MJ Gleeson Group, has been awarded a £2m contract by South-West Water for the design, construction and installation of an anaerobic digestion sewage sludge centre at Liskeard, Cornwall.

Work by ECL on the facility will include a combined heat-and-power plant to enable the methane gas produced by the digestion process to be utilised to generate electricity.

It will serve a local popula-

tion of some 26,000, with the single 900 cu metres ECL digester treating 45 cu metres of thickened sewage sludge per day.

The Liskeard centre will be almost identical to the one ECL is constructing for South-West Water at Kingsbridge, Devon.

ECL has also won an £85,000 contract for the design, supply, installation and commissioning of a Helixor aeration plant for effluent treatment at Dale Farm Foods, Holme-on-Spalding-Moor, Yorkshire.

diversionary pipelines and a pumping station.

During the next two years, Winpey will build the main processing facility together with a water storage reservoir, clarification and filtration plant and a sludge treatment building.

Fitzpatrick wins bypass contract

FITZPATRICK CONTRACTORS have been awarded the contract to build the Kettering northern bypass.

Valued at more than £3.750,000, the contract, to last 52 weeks, is for 4.4 kilometres of roads and two large roundabouts to form a spur to the A1-M1 link on the northern outskirts of Kettering.

The project for Department of Transport and their consultants Brian Colquhoun & Partners, is over old ironstone workings

Regional general hospital in prospect for Oman

YAHYA COSTAIN LLC, a 60 per cent owned subsidiary of Costain Engineering & Construction, has been awarded a \$10.5m (£14m) contract to construct a 200-bed regional general hospital in Oman.

The commissioning authority is the Ministry of Health in the Sultanate of Oman.

Situated 120 kilometres from the capital, Muscat, the project comprises a single-storey main building, a service building, and 20 two-storey accommodation blocks.

All buildings are constructed in the traditional manner of reinforced concrete frame with blockwork infill.

The main building, housing the wards and theatres, covers an area of 13,160 sq metres and has plant rooms situated on the roof. All mechanical and electrical services are included in the contract.

Work is due for completion in September 1992.

The consulting engineer is Khatib & Alami Consolidated Engineering Co.

Scottish projects add to Taylor Woodrow books

TAYLOR WOODROW'S work in Scotland has been increased by two new contract awards in Glasgow which are together estimated to be worth more than £2m.

At Hope Street, Taylor Woodrow Construction Scotland is engaged in building a five-storey office and retail development for Murray Clydeside Developments which is calculated to be worth in the region of £3.6m.

The concrete frame building is intended to consist of four floors of office accommodation.

Ground floor retail space and basement parking are provided for as additional features of the

design.

Work has begun already and completion of the project is estimated for early 1993.

The second project given to Taylor Woodrow involves replacing boiler plant and heating installations at the City of Glasgow district council's city chambers building in George Square.

Work on the Glasgow district council's city chambers project is scheduled to be completed by next September.

Murray Clydeside Developments is a joint venture between London & Clydeside Properties and Murray Land & Estates.

APPOINTMENTS

The end of J&H's recruitment drive

JOHNSON & HIGGINS, the world's largest privately-owned insurance broker, is continuing to post slow for its fast-growing London operations from Marsh & McLennan, the international market leader.

Chris Cook, a Marsh & McLennan managing director dealing with aviation manufacturing, has been hired to head a new aviation and space division being established in J & H's London operations. He is being joined by James Braithwaite and Chris Woods, former directors of Marsh & McLennan's Bowring Aviation, and Tim Wright who specialised in broking space risks at the Wilco Group.

The appointments come less than a fortnight after J & H set up a new Marine & Energy division, headed by Martin Bowers, a former managing director of Marsh & McLennan responsible for co-ordinating

More moves in insurance

■ Following the acquisition of the short-term export credit insurance group of the ECGB by NCM of the Netherlands, which will be known as NCM CREDIT INSURANCE, Sir Douglas Wass (above) has been appointed non-executive chairman. Sir Douglas was permanent secretary to the Treasury from 1974-83 and joint head of the home civil service from 1981-82. Harry Green is deputy chairman, Colin Fowall, md and chief executive.

Gilmour Black, previously with Touché Ross, is finance director, and Dirk Brusma a non-exec.

■ Following the appointment of Vic Jacob as md of TRADE INDEMNITY, other directorships have been announced: Dame Batt, human resources, Terry Bridgeman,

reinsurance and risk management, Doug Brunner, domestic underwriting, Jerry Friend, export underwriting and international, John High, planning and information, Graham Kent, finance and secretariat, Simon Marshall, sales and marketing. Michael Bullock and Gary Hart are directors of FENCHURCH INTERNATIONAL, and Nigel Brunning is a director of Fenchurch Marine Brokers. Peter Barnard is appointed md of NETWORK INSURANCE Brokers. He moves from AA Commercial Insurance Brokers.

■ Roger Smith and John Tuckfield are appointed directors of CT BOWRING REINSURANCE.

■ Terry Smith is md of NM UK. He returns to the UK from being National Mutual's general manager for Tasmania.

■ Chris Clark, Peter Fane, Maureen Swaine, John Wilkes and Stephen Crane are appointed directors of WILLIS PARTNER & DUMAS.

■ Eric Pemper is to be a director of PIERI & HOLLAND.

■ Peter Towers is appointed a director of RAFLIA.

■ PROLIFIC International Life Assurance.

■ Thomas Wilson, John Gedley, Charles O'Sullivan and Victor Alexander are appointed directors of EMBRS & CO.



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international marine energy production. Bowers and he had spent 22 years in the industry, is being joined by a group of senior former employees. Tom Redmond, Paul Tolley, John Carter and Ian Hayes.

Up to 18 months ago New York-based I&H had invested a large part of its overseas business through its London partner, Willis Faber, however, after Willis merged with New York's Corrigan, I&H was faced with the choice of finding another UK partner or building up its own London operation.

Charles Carter, who heads I&H's London operation, says that the latest appointment marks the end of I&H's London recruitment drive, which has seen staff grow from less than 300 to over 350. As a result of its expansion, it will probably have 300 more in its offices.

REMARKS AND RUMOURS

Michael Bourne, Doug Brunner, David Gurney, Jerry Freed, Roger Greenberg and John Hockenberry, chairman and CEO of Compucom, Kent Johnson and Simon Marshall, have all joined the board.

Michael Bullock and Gary Hartnett have joined the board of PENSAR.

INTERNATIONAL AND NIGEL

Peter Stoyan, Michael Brooks, Peter Barber and appointed director of NEUTRON INSURANCE BROKERS LTD - from AA CO INSURANCE BROKERS.

Roger Smith and John Tuckwell appointed directors of WORKING

TERRA SANTO - from PM GROUPS. To the UK from Paris, Michel Vialat's partner in the firm of Tasmak & Clerc Clark, Peter Fane, Georges Soupe, John Wilkes and Stephane Crane are appointed directors of WILLIS

SABA - from Paris. Director of PETER HOLLAND, Peter Davies appointed director of PETER HOLLAND

Thomas A. John, George O'Farrell, O'Sullivan and others appointed to

the board of PETER HOLLAND

INTERNATIONAL AND NIGEL

John Tuckwell appointed

director of PETER HOLLAND

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FINANCIAL TIMES

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Monday December 9 1991

A faster track for new drugs

SINCE THE thalidomide tragedy 30 years ago, the time required to license new medicines has grown steadily longer. It now takes a typical drug 10 to 12 years to negotiate the regulatory hurdles from discovery to commercial launch – an excessive period in the view of the pharmaceutical industry and of patients desperate for treatment.

But two welcome developments in recent days suggest that pharmaceutical regulation has reached a turning point. Drugs discovered during the 1980s are likely to reach patients more quickly than in the 1990s.

The first event was the International Conference on Harmonisation in Brussels. The US, Japanese and European regulatory authorities agreed to eliminate unnecessary duplication of testing, which delays the introduction of new drugs on the world market.

Then the US Food and Drug Administration announced sweeping reforms which would cut the average time taken to develop and approve new drugs for life-threatening diseases by 45 per cent to 5½ years. Even drugs aimed at less serious illnesses would be developed and approved within seven years.

The Aids virus is the ill wind that has blown this good. Aids was the first disease to generate consumer-style activism among its patients. One of their main targets was the painstaking approach of the FDA, with its emphasis on safety. Vehement lobbying persuaded the agency that, for people suffering from a fatal disease, quick approval of promising treatments is self-evidently more important than exhaustive testing for side-effects. AZT and other Aids drugs were therefore put on a fast-track approvals process.

Regulatory burden

The new FDA reforms recognise that people suffering from other incurable diseases, including cancer and mental disorders, are impatient too. On this issue their interests coincide with those of the pharmaceutical companies, which say that the growing regulatory burden is the main reason why the average cost of

developing a new drug has increased from \$50m to \$250m over the past 15 years.

Part of that burden can be removed, by negotiating uniform international tests. It has been estimated that for example that standardising long-term toxicity tests at six months would cut the industry's costs by a total of \$100m a year – and save the lives of 35,000 laboratory animals, itself an increasingly important consideration.

Standardise trials

There is no scientific reason why a drug company should not submit an identical dossier of pre-clinical data to every regulatory authority in the world. The long-term aim should be to standardise clinical trials too. But medical practice and social conditions vary so much around the world that in exceptional cases national authorities may be justified in insisting on local tests.

Ideally, a company would carry out one comprehensive set of scientific tests, animal experiments and human trials, for submission to the world's regulatory authorities. This does not mean that every country will always be expected to come to the same decision about approving a particular drug. Licences will sometimes have to vary according to local conditions and medical needs.

Harmonising and accelerating the licensing process need not increase the risk of dangerous medicines slipping through. Indeed if unnecessary bureaucracy is eliminated, industry and regulators will find it easier to focus on the substance of the tests.

As an additional insurance, monitoring of drugs already on the market needs to be increased, a task which is becoming easier as doctors computerise their prescribing.

Streamlined regulations will enable the pharmaceutical industry – already one of the world's most profitable – to make substantial cost savings. Companies must take care to plough most of their windfall back into increased research and/or lower drug prices. Otherwise governments will feel less inclined to resist growing political pressure to introduce stringent price controls on the industry.

No way to sell a railway

MERCIFULLY, no one died in Saturday morning's train crash in the Severn Tunnel. But with the government on the point of publishing its railway privatisation plans, this near-disaster poses a troubling question.

If accidents as serious as this can happen under a unified British Rail whose chairman's stated priority is safety, how much greater could the risks become when ownership of the railways is fragmented among a larger number of companies motivated primarily by profit?

BR's recent safety record is, to be sure, far from untarnished, and it has also performed poorly by the other criteria that matter to users: comfort, reliability, punctuality and price. So the government may believe it has a vote-winner with its apparent intention to abolish BR within the lifetime of the next parliament.

Inevitably, however, this raises suspicions that vote-winning is what this is about: for after years in which successive transport secretaries acknowledged the near-impossibility of bringing the railways into the private sector, privatisation has suddenly been switched to the fast track.

Next month a white paper is expected to pave the way for the outright sale of the Inter-City and Railfreight operations, complete with their trains and tracks. The Network South East commuter operations and Regional Railways services will have to be treated differently because of the losses they make: but these, too, will be delivered swiftly to the private sector by keeping the tracks in state ownership and putting the train operations out to tender.

Safety fears

Fears about the safety implications of privatisation may be exaggerated. There is no evidence that other privatised transport operators – in the air, on sea or on land – have sacrificed safety for profit.

Yet railways are more likely to be safe as well as comfortable, reliable, punctual and reasonably-priced if they are making enough money to invest: and it is by no means clear that the proposed structure will allow them to do so.

The reason why railways were nationalised in 1948 is

that they were unable to compete with roads which were free at the point of use. That has not changed. The only two passenger services which make significant profits today are the Gatwick Express and the London-Norwich trains – in both cases, because they are InterCity services that are given a virtually free ride over Network South East's tracks.

Profits potential

By the same token, a great deal more of the railway would offer strong profits potential if the government could bring itself to accept the logic of putting railways on a competing footing with roads – that is, by taking responsibility for the track infrastructure, as it does for roads, and putting the charging structure for the two on a comparable basis.

Mr Malcolm Rifkind, the transport secretary, argues that track costs account for 45 per cent of the cost of running a railway service, so a monolithic track supplier – whether private or state-owned – would wield too much influence over train operators' viability. Yet road and air transport operators thrive in comparable circumstances and Mr Rifkind has already swallowed his own arguments in the case of Network South East and Regional Railways part of a recognition that this is the only way of privatising.

Mr Rifkind's plans are yet to be finalised, but at this stage they look reasonably like making matters worse. Services will decline as the under-funding of the railways will further deteriorate if operators are denied the ability to make sufficient returns. The creation of a track authority would not only provide the basis for thriving, profitable and competitive train services, but would also reassure those who feared for the future of centralised functions such as timetabling and ticketing.

Mr John Prescott, the shadow transport secretary, says Britons do not care who owns the railways: what they do care about is that trains should be safe, comfortable, reliable and reasonably priced. State ownership has failed the public, but Mr Rifkind should think again whether his approach provides the cure.

Family interests

In choosing the present moment to back a campaign promoting family businesses, the Confederation of British Industry might seem to be emulating the theatre-goer who reportedly asked Mrs Abraham Lincoln: "But apart from that, how did you like the play?"

With certain notable exceptions, however, the UK has paid unduly scant attention to its family firms. Unlike the Germans and French who take them seriously, the British have typically viewed them as an anachronism.

It is an attitude which chimes oddly with research findings that no less than 70 per cent of UK businesses are family-owned. Hence the CBI's backing for an initiative by accountants Stoy Hayward (to whom the fates have been kind before), to launch the Family Business Forum.

The idea is to shed light on issues peculiarly affecting such companies, including how to ensure management succession and how to prevent family quarrels from fouling up the works.

To gain an international perspective, Stoy has formed links with America's Wharton Business School, which has a division focusing on family firms.

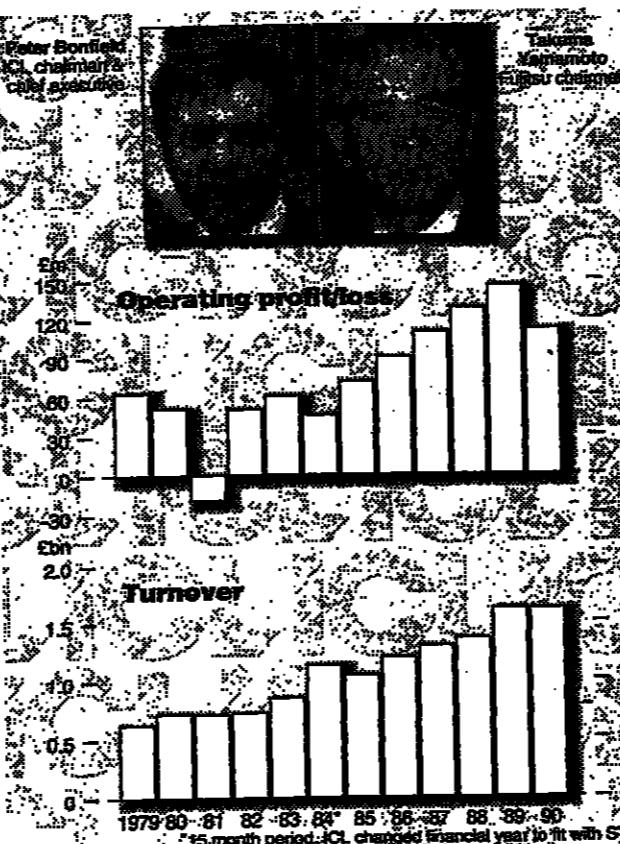
The first of what are intended to be regular meetings on the topic is scheduled for Thursday evening at the CBI's Centrepiece headquarters in London. Since the event is to be chaired by Dominic Cadbury, chief executive of Cadbury Schweppes, it should at least leave a good taste in the mouth.

Big deal

For the first time Observer can remember a firm of chartered accountants has picked a non-chartered accountant to be its chief executive, Robson Rhodes,

Alan Cane looks at ICL's prospects one year after Fujitsu took control

Silencing its critics



new mainframe ranges. Sixty ICL engineers are involved. As Fujitsu is now probably the world's top hardware designer, this is an indication of the regard in which ICL's engineers are held by the Japanese.

Fujitsu is particularly interested in ICL's mid-range machines – high-performance workstations and the Unix operating system which is rapidly becoming the world standard. The company is already shipping workstations to Japan and Fujitsu is marketing the ICL machines in its other markets. Mr Yamamoto says: "ICL is ahead in this area; there is a lot to learn."

Fujitsu's way of learning involved sending some 200 engineers to the UK to investigate the new acquisition. Mr Ed Parton, manager of ICL's workstation group and Mr Keith Winter, manager of the Unix centre, were surprised by their visitors' attention to detail and their circumspection. Mr Parton said: "I had expected them to act as the senior partner, but there was no assumption of superiority in our meetings."

• Culture. In marked contrast to earlier times, Fujitsu's management style at ICL has proved light to the point of invisibility. There are few obvious signs of Japanese ownership. One Fujitsu executive, Mr Koshiro Kitazato, has been assigned to ICL's management board. Described as director of co-ordination, he reports to Mr Bonfield and his business card carries the ICL logo. He attends the management board meetings which, in Mr Bonfield's laconic expression, "run the company". Full board meetings with the top brass from Tokyo take place quarterly, with more frequent contact made by video-conference.

When Fujitsu completed the takeover, it announced it was planning to float ICL on the UK stock market within five years; those plans are going ahead although the present state of the stock market implies that the decision to float will be taken later rather than sooner. Financial advisers, merchant banks and brokers are being sought, however, and will be appointed in the early part of next year.

The fact remains that the link with Fujitsu is, at the top, an intensely personal one. It depends on the trust which has developed over the years between Mr Yamamoto and Mr Bonfield. For example, the purchase of Nokia Data, the personal computer arm of the Finnish Nokia Group, for £230m in mid-year was wholly an ICL initiative, Mr Bonfield says. It was not perhaps the match of choice – ICL had hoped to buy Kefir Data Systems from the German Manneemann group but was nipped to the post by Digital Equipment of the US.

One immediate consequence of the deal is that ICL is likely to supply Fujitsu with Nokia personal computers for markets outside Japan. This is an example of the kind of synergy Mr Yamamoto is seeking from Fujitsu's global family which now includes three US companies – the mainframe manufacturer Amdahl, in which Fujitsu has a minority stake, the semiconductor designer HAL and Pojet, which makes hand-held computers.

Mr Yamamoto says: "We must make the most of ICL's strengths which means not putting a brake on its activities. It is important that we are autonomous but that our strategies proceed in the same direction."

• Technology. ICL's links with Fujitsu in mainframe technology have now been in place for a decade, but they have intensified with the takeover. The UK company, for example, is designing some of the fibre-optics for Fujitsu's

communications equipment.

Mr Yamamoto says: "It is a rate of growth which is likely to be very tough year. It will sort the lucky from the unlucky, but working hard and having a good strategy makes you luckier," he says, adding that Fujitsu has provided no finance either for research and development or capital expenditure. ICL has relied on its own resources.

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Mr Bonfield has agreed to stay with the company until the flotation but has made no secret of his desire eventually to return to the US where he spent the earlier part of his working life.

To ensure a comfortable succession, the top echelon of ICL's managers is being encouraged to build a rapport with their Japanese counterparts.

ICL seems to have confounded its critics; it seems largely to have retained its integrity, identity and independence. But it is early days and nobody should underestimate the Japanese capacity to sustain a long-term vision of the future.

Mr Yamamoto expresses satisfaction with his investment but is clearly looking for more. "Maybe in the future, will be possible to have real synergy between our two companies," he murmurs thoughtfully.

PERSONAL VIEW

Russia: time to help is now

By Michael Ellam and Richard Layard

Russia has reached a moment of truth. Within the next five weeks it will go through with the biggest economic reform ever attempted anywhere. It is vital for us all that this succeeds. And it cannot succeed without western help. Mr Boris Yeltsin has asked for a \$4.5bn stabilisation fund.

• "But Russia is not a member of the IMF." The worst objection of all. In unusual times unusual procedures should be followed. The IMF is well enough established in Moscow to be doing its monitoring.

But at present there is a terrifying lack of urgency in the western approach. Four main factors explain this scepticism – all of them misconceived.

• "There have been plans before. What's the difference?" The difference is total. Until the August putsch, Russia was prevented from reforming by a Communist government at the centre.

Now Mr Yeltsin is in charge. He has formed a new government of outstanding young radical professionals who really know what they are doing. This is the first democratic government that has ever been in charge in Russia.

They now have control of the central bank and of the whole budget on their territory. They thus have the means to deliver.

• "Why such speed?" True, the Russians are moving fast. By January 1 they will free most prices, attempt a balanced budget, and make half their foreign exchange earnings fully convertible for current transactions.

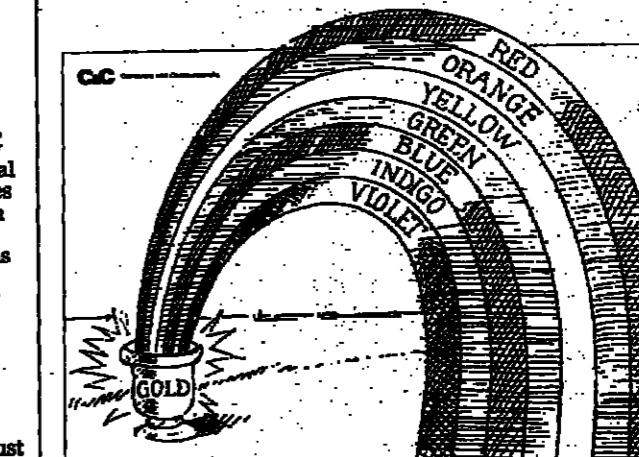
This is faster than most countries have acted. But surely we should congratulate them. It would be nice if Russia could afford to proceed more slowly. But it cannot. The queues are intolerable and industry is on its knees because importers cannot buy critical imports.

Moreover, the political time-bomb is ticking away. The government has to reform quickly and show results, otherwise it will be swept aside by dark political forces that will not suit any of us.

• "But what about Mr Gorbachev?" The G7 group of leading industrial countries has been obsessed by the centre, long after the centre lost all control over the economy. The west has taken the most shortsighted view of its own interest – that somehow the centre could make sure western debts will be paid.

In fact all power has passed to the republics. Only, if the Russian reforms succeed, is there any chance that the debts will be paid.

Richard Layard is director of the Centre for Economic Performance at the LSE and an adviser to the Russian government. Michael Ellam works with him in Moscow.



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The west also worries that Russia is pressing on with reform before the other republics. It would like everything to be nearly agreed and synchronised among the 15. Unfortunately life is not like that. Someone has to lead, and Russia is doing just that. Mr Yeltsin has reached good economic understandings with Belarusia and Kazakhstan, and following his magnanimous trip to Ukraine, he will try the same with them.

Mr Boris Yeltsin has asked for a \$4.5bn stabilisation fund. There is no reason this help should not be given – and fast. The reform package is of the standard type proposed by the International Monetary Fund, and its details will be worked out jointly with them.

But at present there is a terrifying lack of urgency in the western approach. Four main factors explain this scepticism – all of them misconceived.

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The name of a small town in the Netherlands has entered the vocabulary of millions of people across the European Community and beyond, as EC leaders assemble for their most important summit in years. But the word Maastricht conjured up widely varying aspirations and fears. We sent correspondents to visit three twinned European towns - Jimmy Burns to Chesterfield, Alice Rawsthorn to Troyes and David Waller to Darmstadt - to sound out opinion on European integration.

In the office of Mr Bill Flanagan, leader of Chesterfield Town Council, a pair of very English-looking Wellington boots stands side by side with a very German-looking carrier bag from Frankfurt Main airport.

Councilor Flanagan, an ebullient miner's son, is buried under a mass of poll-tax related budget projections, and a reminder from the local youth club that a toilet is in need of repair. And yet, when questioned about matters European, he goes into overdrive.

"It doesn't matter what they call it," he says. "This is one of the poorest areas in the country. If you haven't got a pound coin it doesn't matter whose head is on it. I'm not a Little Englander. The idea that we are separated by a Channel and that makes us different is silly."

Outside the town hall, Chesterfield (population 100,000) is resonant with symbols of Little England. The market, and its most famous landmark, a crooked church spire, date from the Anglo Saxons.

At the Royal Oak pub, one of England's oldest, Mr Harry Ford serves Stones' "fighting beer" and steak and kidney pie. He says he has no time for Europe or Europeans. "England is England. I'm not both by the rest of Europe."

But over the past 20 years, Chesterfield's links have extended in that very direction, to the German town of Darmstadt and the French town of Troyes with which it is "twinned". The German connection was started by a German priest - a prisoner of war in Chesterfield who was befriended by the locals. Recently, the town's local authorities funded "civic exchanges" involving school children, higher education students, police, ambulancemen and orchestras.

The town's most prominent Eurosceptic - after Mr Tony Benn, the local Labour MP - is Mr Richard Mathews, a Tory councillor who also works, ironically, for the local chemical plant run by French company, Rhône Poulen.

Monetary union is something Mr Mathews could "live with". But he rebels against the prospect of a "European power centred on Bonn or Paris", and says EC immigration policies make him "fear for the (English) nation". While he takes his holidays in France, "likes French wine", and has nothing against friendship

As the Maastricht summit begins, FT writers visit three twinned European towns to test public opinion

Little Englanders and good Europeans



Twin peaks: Chesterfield's famous crooked church spire, left; Darmstadt, boasts of a rich art nouveau pastel.

between nations, he is sceptical about the practical effects of twinning.

"If we were getting some positive commercial advantage from it, we would advertise it. But we are not."

The benefits may be more symbolic at the moment. Chesterfield's Own Town newspaper has a picture of the local Mayor, Mr Bill Jepson, in Darmstadt, officially christening a new tram with the name of its English twin.

Chesterfield's local transport company, Chesterfield Transport, maintains close social and business links with its German equivalent - a relationship which has made the English company's managing director, Mr William Couper, a stout defender of the European ideal.

A Scot, he confesses to having a particular perspective on sovereignty. "My symbolic identity is tied up with a nation that is not a state, I don't have the same problem that many English people have."

The experience of his own company shows how attitudes have changed since the war, he says. Chesterfield Transport was bought out by its own employees. According to Mr Couper, such an exercise has not only attracted the interest of companies in eastern Europe, but led the English company to emulate German industrial relations practices. It has established a supervisory board based on the German *ausserordentlicher* model.

According to Ms Glenna Goucher,

chief executive of Chesterfield's Chamber of Commerce: "We've got to change our thinking, to stop feeling we're a small island, and realise that we're part of something bigger."

Chesterfield was traditionally a mining and heavy engineering town. But the switch to tourism, the local French presence in chemicals, and the promised start-up of a Toyota factory are all indicators of a changing business environment which can ill afford to turn its back on Europe.

If the French city of Troyes has a place in the history books it is probably thanks to the treaty of Troyes that Charles VI signed there in 1420 - little knowing that he was paving the way for the English invasion of France.

That event seems to have left its mark, at least on some of the townsfolk, who regard the world of political summits and international treaties with the deepest scepticism - from Troyes all the way to Maastricht.

"De Gaulle was right," thundered Mr Claude Paradis, one of the managers of the Société Générale Bank in the city centre. "I'm all in favour of a united Europe - but without the British. They want everything their own way. They can join in, too, but only if they play by the rules."

Troyes, a city with a population of 60,000 in Champagne country south of Reims and east of Paris, is the odd one out among the three twin towns. It is by far the prettiest, with its wide boulevards and labyrinth of 16th-century streets. Textile manufacturing is the biggest employer. But unlike Chesterfield and Darmstadt, Troyes has a rural feel thanks to the vineyards that surround it.

The files on the desk of Mr Robert Galley, the 70-year-old mayor who has nearly two decades, make light reading. The power politics of Maastricht seem a long way away.

"Maastricht - what is that?" asks Mr André Deschamps, who travels into Troyes every day to drive his taxi. "It's all sounds too political."

"Maastricht is just another publicity stunt," says Mr Michel Kujawa, manager of the Brasserie Vosgienne on the town square. "I don't expect anything concrete to come out of it."

But Troyes also has its fair share of Europhiles. "A unified Europe would be a good thing for France," says Mr Gérard Fardet, who runs a theatre company. "Countries cannot advance on their own these days. The protectionism that Mrs Thatcher talks about is part of history."

Even Mr Paradis suspects that closer European integration would be beneficial. He thinks the local textile industry would be better off with the European Commission prepared to negotiate more forcefully on its behalf. He is also convinced that "the sooner Europe is unified with the common currency the better. We cannot

compete without it."

As modern history unfolds, the people of Troyes might look back to an earlier event. Only a few years after Charles VI signed his ill-fated treaty, Joan of Arc marched into the city and liberated it from the English.

Tucked away on the third floor of the Town Hall of Darmstadt hangs a chilling black-and-white photograph of the city at the end of the second world war. Like nearby Frankfurt, Darmstadt suffered from Allied bombing raids. The picture shows an expanse of charred rubble which could be mistaken for Hiroshima.

Darmstadt rose from the ruins and is today a prosperous city of 137,000 inhabitants. Well-known for its *Jugendstil* (art nouveau) past, the city is a lively regional cultural centre. A conspicuous beneficiary of Germany's post-war *Wirtschaftswunder*, it is the base for several internationally successful corporations, including Wella, a world leader in hair cosmetics. Its Institute of Technology has attracted several high-tech companies and institutes, including the European Space Operations Centre (Eso).

Unlike Chesterfield, Darmstadt has found a role for itself in the modern world and seems thoroughly at ease with a future in Europe. From the geographical middle of the European market, local people are constantly in contact with other regions and countries. They are an enthusiastic Europeans who welcome the prospect of monetary and political union.

"We are already in the midst of Europe," says Dr Wilhelm Bräde, the German-born assistant general manager of Eso. "Closer integration is inevitable and desirable. We like to see ourselves as a model European organisation, drawing on the best that each nationality has to offer."

"I say from the bottom of my heart that it is no contradiction to be both a German and European," says Mr Otto Blöcker, treasurer of the city of Darmstadt and also chairman of the city's European Union, an association of local businessmen and officials. "We want European amalgamation as quickly as possible. The federal system here in Germany - with plenty of power in the hands of the regions - is a good model for the EC."

The enthusiasm is shared by people milling around the shops of central Darmstadt. Few see any specific problems ahead and, strangely, nobody seems to mind giving up the D-Mark - the symbol of Germany's post-war economic success - or sovereignty: the typical observation on monetary and political integration is that "there are bound to be problems but they will be sorted out in time".

It is mainly younger people who are sceptical. "I'm in favour of it all," says one sociology student, "so long as there is no problem with the economy. If our economy stays the same then I'm all for it."

Another says: "Just look at what happened with East Germany. We were all in favour of uniting with the new Länder (states), and now everyone is grumbling at the cost. The same could happen with Europe."

BOOK REVIEW

A ride on the unity carousel

INNENANSICHTEN DER EINIGKEIT
By Horst Teitschik
Siedler Verlag, 329 pages

Between prickliness and warmth, Teitschik could also beetchy himself. When Mr Kohl achieved a breakthrough in speaking Czechoslovakia as a boy after the war, Teitschik was probably the man in Kohl's "kitchen cabinet" with the greatest emotional attachment to the unity cause.

After 18 years as a loyal, hard-working, opinionated and sometimes impulsive Kohl assistant, Teitschik left the chancellery at the beginning of this year. He has now brought out a fly-on-the-wall account of the diplomatic and political manoeuvrings leading up to the reformating of the German reunification on October 3 1990.

This is the story, in semi-fictional form, of dramatic events between the fall of the Berlin Wall on November 9 1989 and unity 30 days later. Neither Kohl nor Germany itself was prepared for the challenge. Teitschik confirms how Bonn's policies during this period had to be continually improvised and adjusted to match the pace of events east of the Elbe. As the unity caravan sped up in 1990, Teitschik prepared and took part in a dramatic series of talks with Presidents George Bush, François Mitterrand and Mikhail Gorbachev, and with Mrs Margaret Thatcher.

He also carried out important missions on his own - including a secret journey to Moscow in May 1990, detailed here for the first time, with the heads of the Deutsche and Dresdner Banks to arrange credits for the Soviet Union. In the bid to secure Mr Gorbachev's approval for German unity, this type of financial leverage was clearly Kohl's principal asset.

Although Teitschik's writing style can verge on the pedantic, the book offers some fascinating insights. Teitschik was and is a Kohl admirer - but his independence of mind, mixed with a sense of humour which could border on impishness, led to occasional strains. He indicates the difficulties of working for a boss who could disconcertingly zig-zag

David Marsh

LETTERS

No escape, even when stranded on an island

From Mr Gregory Adams-Tait.

Sir, Michael Prowse, in his article "John Stuart Mill's new Europe" (Dec 2), says that if stranded on an island we would choose democracy but not free markets. He believes we would set up a democratic socialist state.

Is there no escape from such people even on a desert island?

Can you imagine the horror of being shipwrecked and then having to sit through endless democratic meetings about whether you were or were not legally obliged to wear a grass skirt?

The endless applications for planning permission to build a hut, the arguments about minimum health standards of living in a cave, but more seriously the endless disputes over who should do what and who is and

who isn't doing enough work? Oh please.

I would want complete freedom, but as few people respect that as a notion, there would be conflict which would, if possible, be sorted out by appealing to the group. This is hardly a democracy. It's more an *ad hoc* court of law.

Next time I climb into a life-boat, I will, if there is time, check that Michael Prowse is not on board.

Gregory Adams-Tait,
2 The Squires,
24a The Avenue,
Branksome Park,
Poole, Dorset BH13 6AF.

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BZW's role in Trafalgar House acquisition of Davy Corporation

From Sir Peter Middleton.

Sir, The report on Trafalgar House and its acquisition of Davy Corporation, published only in early editions of the Financial Times of December 4, referred to Barclays de Zoete Wedd's role as joint broker to Trafalgar House, and both merchant bank adviser and broker to Midland & Scottish Resources (MSR).

To avoid any wrong conclusions I would like to set the record straight.

First, BZW did not play an important part in compiling Trafalgar's offer document for Davy. It played no part, its role being as arranger of part of the sub-underwriting of the rights issue.

Second, BZW was not instrumental in drawing up the commercial contract between Davy and MSR. Nor did BZW advise MSR on the

contract. We were not aware at the time of the sub-underwriting invitation in June of the likelihood of any difficulties over payment for the platform.

Third, when BZW was invited to undertake that sub-underwriting role we concluded that our 5.6 per cent holding of MSR equity in no way constituted an impediment.

Nothing was concealed; our holding was one of public record.

It was announced at the time it arose. It appeared in MSR's annual report. And it was referred to in BZW research published during the rights issue.

Peter Middleton,
chairman,
Barclays de Zoete Wedd
Holdings,
Ebbgate House,
2 Swan Lane,
London EC4R 3TS

The case for a correction to avoid German monetary domination

From Mr R A Ledingham.

Sir, Your leader, "Living with Kohlmann" (November 28), states a reasonable preference for German fiscal probity, as opposed to reliance on Deutschebank monetary correction, in reaction to the economic strains of reunification.

It is interesting to examine why Germany, alone among ERM members, can adopt a monetary policy so inappropriate to the business cycle in the

rest of Europe. The divergence indicator limits of the ERM mechanism should prevent such a state of affairs, but clearly these are not working as intended.

A divergence indicator shows a currency's divergence against all ERM currencies as a percentage of its possible range.

A divergence indicator for a currency which is greater than +/- 75 per cent results in the presumption that the current

cy's monetary authority or national government will act to reduce divergence.

In calculating the D-Mark's divergence indicator, its possible range against narrow band ERM currencies is assumed to be 2.25 per cent.

The Dutch guilder, Belgian franc and, arguably, the Irish punt are, however, committed to maintaining a 1 per cent parity against the D-Mark (these currencies, including

constituent parts.

Thus the reality is that an even-handed approach will

require that both Russia and the Ukraine become recognised nuclear weapon states under the NPT.

This result could have its positive features: the possession of nuclear weapons would be seen as more of an accident of history than an indicator of military or economic power.

Furthermore, all nuclear weapon states may then be galvanised into dismantling as many as possible of their existing weapons which serve no useful purpose under present circumstances.

Norman Dombey,

professor of theoretical physics,
University of Sussex,
Brighton

discussions about how to limit those forces as Mr Mortimer shows. But a declaration by an independent Ukraine that it will accept all the obligations under the NPT will not of itself lead to any limitation of nuclear weapons or the safe-guarding of nuclear activities in the Ukraine. For the Soviet Union is a nuclear weapon state under the NPT and is thereby allowed to possess and control nuclear weapons; furthermore, the existing agreement which covers the safe-guarding of nuclear materials in the Soviet Union is entirely voluntary. At best, a declaration by the Ukraine that it is bound by Soviet NPT obligations will mean that it must ensure that it has adequate control over nuclear weapons and nuclear-trained personnel

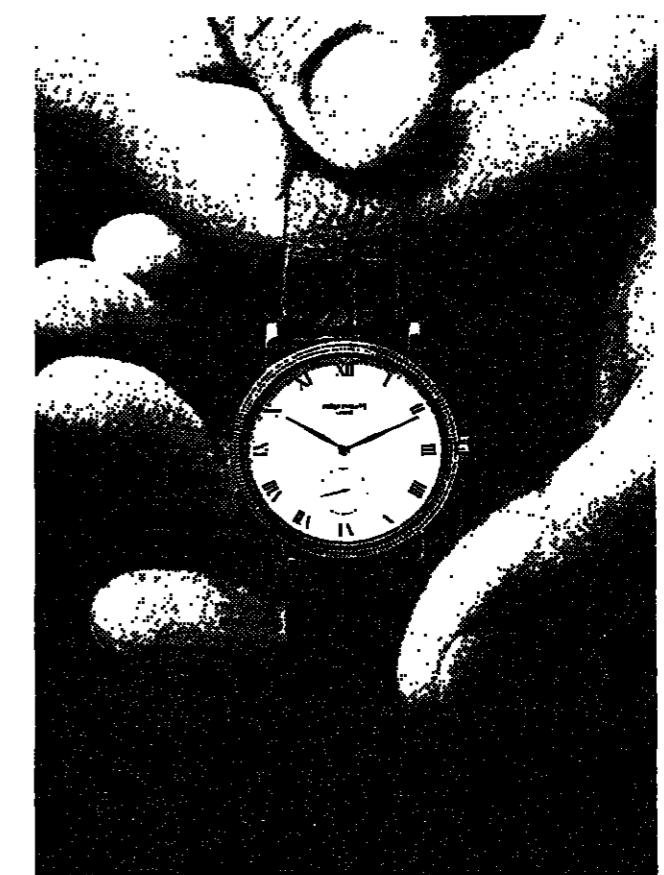
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EUROPEAN FINANCE AND INVESTMENT

ITALY

SECTION III

AFTER YEARS of stagnation, Italy's antiquated banking system is changing beyond recognition, thanks to a wave of mergers and flotation. The philosophy of whether "big" necessarily means "better" has not been seriously questioned, but bigger is certainly what almost every leading bank is now trying to become.

The changes stem from a belated recognition, particularly among the political class which pull the strings at the country's predominantly state-owned banks, that they lag behind their main European rivals in terms of size, let alone services and efficiency. With the single market approaching, such lapses will become even more serious competitive handicaps in future.

Already, the big banks are racing to buy up smaller counterparts or to consolidate existing subsidiaries to take advantage of special tax breaks, allowed under the new Amato banking law, before the August 1992 deadline.

A similar process of change is under way on the stock market, where the arrival of the Società di Intermediazione Mobiliare (Sim), Italy's new breed of stockbroker, fund manager and corporate finance institution, is set to overturn the once-cosy world of Italian stockbroking.

While the bank changes have gone relatively smoothly, reform of the stock market has been considerably more painful. In time, the tremors now being felt on the bourse, which has been rattled by plunging trading volumes, financial scandals and broker bankruptcies, will seem no more than tiny blips on the way to a smoothly functioning and internationally competitive financial services industry in Italy.

That is not the case yet. Brokers who are struggling to stay on their feet and customers who wonder whether to continue buying Italian shares have seen one storm after another in the past three months.

Eventually, the Sims, along with other belated reforms such as screen-based equity trading, cash settlement and



Milan's stock exchange, currently operating from a temporary building

limited number of companies quoted. If fully privatised, they will also reinforce Italy's at present woefully small number of truly "public" quoted companies in the sense of not being dominated by a big family or industrial shareholder.

It is already clear how the banks will spend a large part of their new resources. With the economic growth slowing sharply this year, banks will have to boost provisions, while some may also need to make bigger write-downs on their securities portfolios.

But in the longer term, the cash from flotation will be used to fuel growth — beefing up ratios where necessary on the way. That growth will not come solely through higher lending, but geographical expansion too.

Last year's liberalisation of the rules on new branch openings has already released a torrent of applications. All the big banks have ambitious expansion programmes under way; the focus at the outset is on regions where they are already well represented. But once satisfied, most will want to expand nationwide.

Growth will be spurred by acquisitions, leading to a continuing fall in the number of banks operating in Italy. But the bigger banks are also looking increasingly abroad, where they remain well behind their main European rivals in terms of coverage.

Spectacular takeover bids are unlikely. However, steady purchases of small and medium-sized banks in neighbouring European markets appear inevitable. Such deals may be concentrated in France, Spain and Portugal, where cultural barriers are relatively low for the Italians and where opportunities for an outsider to buy and expand a bank are greater than in the UK, Germany or Switzerland.

In the meantime, foreign banks will continue trying to develop their presence in Italy — despite this year's rancour following the collapse of the Federconsorzi farm services group and its associated Agri-factoring financial services operation. High prices and limited opportunities for bank

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Time to catch up

A wave of mergers and flotation is changing Italy's antiquated banking system beyond recognition, writes

Haig Simonian. The changes stem from a belated recognition that the banks — and the stock market — lag behind their European rivals

rules outlawing insider trading and protecting minority shareholders in takeover bids, will create a far more transparent and reliable market. Last month's introduction of screen-based trading in a limited number of shares showed how innovation could prove a tonic to sentiment on the bourse.

Such innovations should eventually help the Milan bourse to shed its "cowboy" image and adopt the status and economic importance that befits the primary equities market of one of the world's biggest economies. If introduced promptly, they will also enable it to make up some of the ground lost to London in equity trading.

With much of the framework in place, it is now up to the participants to make the market work. That means not only brokers and floor traders, whose strikes earlier this year brought the bourse to a halt, but banks and regulators too.

The new rulebook for the Sims requires a shelf to itself, with a complex division of responsibilities between Consob, Italy's companies and stock market watchdog, and the central bank. Consob in particular still requires sharper teeth and a willingness to expand its currently limited Milan operations, even at the expense of its base in Rome. Meanwhile, the banks themselves, which are expected to dominate the Sims, will have to accept new responsibilities for ensuring efficient and fair equity market.

A cleaner bourse is essential if it is to function as an effective conduit for private capital to flow into public sector enterprises in any future privatisation programme, a course of action now apparently more likely than ever before.

The banks are first in the queue. Under the Amato law,

IRI has already transferred majority control of Banco di Roma, one of the three big banks it owns, to a joint venture in which it is the minority shareholder. In October, it sold virtually all its non-voting savings shares in Credito Italiano; before long, it may even be tempted or obliged to sell off Banca Commerciale Italiana, still the country's most distinguished financial institution, altogether.

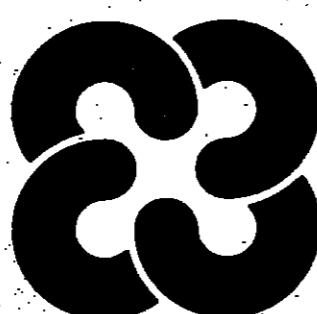
Banco di Napoli, the first public sector bank to float its shares, tested the waters last month with mixed results, owing to controversial pricing. Next in line is Turin's Istituto Bancario San Paolo di Torino, which should tap the markets for at least L1.250bn, and probably lot more, early next year.

The ability to issue shares will give the banks a huge cash boost and should also improve the position of the bourse by increasing the currently

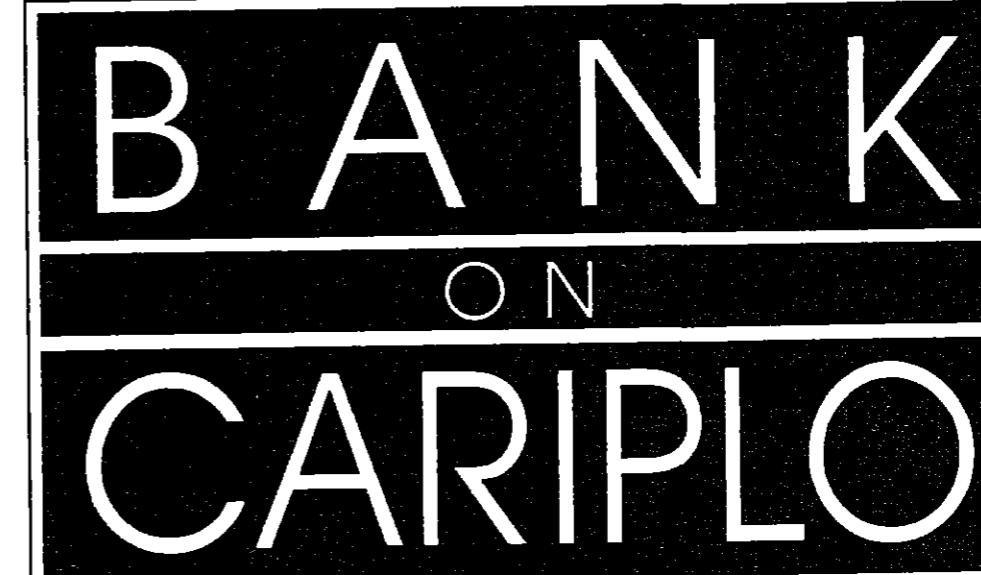
takeovers have turned what was once expected to be a flood into little more than a trickle. But despite differing domestic pre-occupations for British, French and German banks, outside interest in Italy is still strong.

Will Italian bankers ever venture beyond Europe for their acquisitions? This year has seen a steady flow of small transactions in eastern Europe and the Soviet Union as Italian banks take minority stakes in new international consortia.

Some observers think that at least one bank might try to exploit the current depressed value of US bank assets and the favourable lira/dollar exchange rate by launching a US acquisition. However, even in 1992, the 500th anniversary of the year in which the Italian Christopher Columbus discovered the New World, when Italian banking is set to change fundamentally, such ambitions are limited to a very brave few.



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FOR THE next 12 months the Italian banking and financial system will have to operate against the uncertain backdrop of a stagnant domestic economy struggling to fall into line with its main European partners.

All the official forecasts for this year's economic performance have been too optimistic, singularly failing to predict the extent of the slowdown in manufacturing and the decrease in domestic demand. Even now, the Andreotti government clings to the hope that 1991 growth will be 1.4 per cent, almost half the original aim. More sceptical groups like the industrialists' confederation, Confindustria, predict the economy will grow by less than 1 per cent.

The fall in productive investment has certainly been sharp. The International Monetary Fund in August reckoned gross fixed investment would grow 0.6 per cent against 3 per cent the previous year; while the latest Confindustria estimate is that investment will have declined 1.7 per cent in 1991.

The slowdown is mirrored in the reduced expansion of credit advanced by the financial system which grew 12.3 per cent in the first eight months, nearly three percentage points less than in the same period of 1990. In the private sector demand for credit has switched from funding production to

As the economy tries to fall in line with other European nations...

Growth: wishful thinking

financing stocks, a telling indicator of recession. Meanwhile, the average monthly growth in deposits has slowed to under 6 per cent.

The government pretends that 2.3 per cent growth can be achieved next year. At this stage such a projection can only be seen as wishful thinking in the run-up to elections, which are due at the latest by May 1992. Domestic demand is likely to continue depressed while the economic state of Italy's main industrial partners remains unpredictable.

Public sector spending is being contained in a modestly restrictive 1992 budget, intended to hold down the public sector deficit to 10.5 per cent of GDP. Given Italy's commitment to Brussels to halve the size of the deficit as a percentage of GDP, the squeeze on spending will continue if not accentuate beyond 1992.

The 1992 budget envisages a 4.5 per cent ceiling on public sector wage increases. This should bring them into line with private sector wages which have increased at half

the rate in the past two years. Even so, private sector labour costs have been rising annually at 8 per cent, nearly double that of France and Germany. An element of indexation remains in wages despite attempts to get rid of the scale mobile altogether, and this will continue to inhibit the battle against inflation.

Inflation this year has remained obstinately above 6 per cent, a good percentage point higher than envisaged. The government faces pressure to reduce annual inflation to the 4.5 per cent proposed in the 1992 budget calculations. The budget figures themselves must be taken with some scepticism. The Treasury is attempting to limit its needs to L128,000m against L141,000m this year. This means finding an extra L5,000m to prevent a tendential increase in the budget deficit.

The government has resorted to exceptional measures rather than structural changes to generate income – in particular privatisation (L15,000m) and a large and

controversial tax amnesty (L12,000m). The latter sources of receipts must be considered highly variable because the success of the amnesty is far from taken for granted, while privatisation is likely to take much longer to prepare and execute – even if there is a firm commitment to carry it out (which is not so evident in a factious coalition government). The entire package is based upon 2.5 per cent growth and lower growth will inevitably have a negative impact on fiscal receipts.

The need to finance the budget deficit has put pressure on the money supply, but the Bank of Italy insists deficit funding has to come from the market, not the printing presses, and its target has been broadly adhered to. Money supply (M2) increased on average 7.1 per cent in the first nine months against an agreed band of 5.8 per cent.

The L104,000m deficit in the first nine months was financed to the tune of L84,000m by treasury bills, mainly medium and long term, with a further L4,000m coming from abroad.

EXPORT CREDITS

The price of aggression

which there are major trade risks that need balancing.

In all these countries the

risk remains uncertain, even if the case of Algeria was resolved at the end of October.

In particular, exposure in Iraq to the tune of L3,000m looks problematical because of con-

firmed uncertainties arising from the Gulf War and the per-

sistence of President Saddam Hussein. (The Sace exposure excludes defence deals and

nearly L4,000m at risk on loans extended by the Banco Nazionale del Lavoro.)

Meanwhile, credit cover extended to deals with the Soviet Union has been clouded by the breakdown of central authority there and doubts about which entity will or can assume legal responsibility for the contracts. Mr Mario Draghi, director general of the Treasury and Sace's board

chairman, went to Moscow at the end of October to clarify the question of legal responsibility, but returned with matters still in the air.

The Italian authorities, like other G7 member countries, are anxious to establish the relationships between the Vnesheconombank (Veb), the Soviet bank in charge of foreign trade and the new regional/national governments. Sace exposure to the Soviet Union totals L5,000m.

The growing financial difficulties of the central government have made it essential to delineate and enforce the respective liabilities and responsibilities of the regional/national governments to the Veb. All the more so since Sace

has guaranteed credit lines worth L5,000m over the five-year period 1990-94, on top of direct credit guarantees from

the Treasury for L2,000m. The Soviet Union has yet to draw on the first L1,000m tranche of the five-year credit guarantee agreement.

Arguably within Sace and the Treasury over how to treat Soviet risk provoked the resignation in February of Mr Mario Sardelli, the chairman. The debate centred on whether premiums should be raised to cover increased risk and whether Sace should guarantee 100 per cent or merely 90 per cent of the risk. As of now, premiums have not been raised but only 90 per cent is covered.

Sace's undertakings regarding Algeria, a key supplier of gas, are even larger than those of the Soviet Union. In December 1990, the Italian government agreed to provide a total of \$7.2bn in credit lines. Of this \$2.4bn was earmarked to repay existing loans falling due

Gross emulsion of treasury bills totalled L162,000m, up by L6,000m on the same nine months in 1990.

Nearly all the budget deficit now covers the cost of servicing Italy's debt which has reached 103 per cent of GDP. The success of funding this huge debt stock through the domestic market continues to surprise outside observers. An important element in the attraction of treasury bills (BOTs) has been the low taxes applied and their anonymity. The BOTs also benefit from the limited choice of investment instruments available to Italian investors.

But this massive reliance on the domestic market means interest rates have to be finely tuned and this year they have had to be kept around 11.5 per cent. The differential with German interest rates has oscillated between 2 and 3 per cent.

The deterioration of the Italian economy is also evident in the external accounts. Exports have remained static in terms of quantity and scarcely increased in value; meanwhile imports rose 2.3 per cent in the

first eight months in quantity. This confirms a trend of declining competitiveness of Italian exports. Indeed between 1985-90 imports grew 44 per cent and exports increased only 27 per cent. According to the Bank of Italy, the balance of payments current account will run a deficit in 1991, equivalent to 1.2 per cent of GDP.

Since January 1990, Italy has been inside the narrow band of the European Monetary System and the lira has devalued by just over 1 per cent. It remains at the bottom end of its band. However, the lira has never moved lower than 757.16 against the D-Mark and at the end of November was trading at around 775.20 to the D-Mark compared to its maximum permitted of 775.40 inside the narrow band.

The stability of the lira, coupled with liberalisation of capital movement, has been a fundamental plank of economic and financial policy. This has been one of the most successfully managed policies over the past year. Yet as pressures increase on Italy to make its economic and financial system converge more closely with the rest of Europe, questions are bound to be raised about the value of the lira. For the moment the government determinedly rules any suggestion of devaluation.

Robert Graham

pressure from Brussels to create greater transparency to ensure that political risk cover is not a disguised form of unfair competition.

On average Sace has covered between 7-10 per cent of its credits since it was set up in 1977. However, the volume of credits has doubled in the past five years and over 95 per cent of the monies recovered by Sace now derive from bilateral inter-government debt restructuring agreements.

Sace is controlled by the Treasury, although the board also contains representatives from other ministries. In January, the entity formally moved out of short-term commercial cover to ensure it would not go against EC competition policy after 1992. This was done by an agreement with Sace, the privately controlled insurer in which many Italian financial institutions and industrial groups are shareholders.

Sace will now offer all the services on short-term commercial cover and will also act for Sace to collect premiums. But Sace will continue to accept Sace's re-insurance business.

EUROPEAN FINANCE AND INVESTMENT

Portfolio Investment Flows (Lbn)

	1987	1988	1989	1990
Outward flows				
Multilateral institutions	4,285	11,261	21,039	46,153
France	889	1,974	2,235	4,450
Germany	2,783	4,559	8,540	4,938
UK	2,017	3,011	2,144	4,707
Luxembourg	1,428	717	1,141	5,981
Switzerland	322	491	2,617	3,298
Japan	1,001	2,715	3,432	6,524
US	3,902	3,325	6,030	8,162
Others	2,749	5,938	10,284	16,471
TOTAL	16,985	33,910	52,983	104,214

Source: Bank of Italy

Capital movements

The most active investors

THE liberalisation of capital movements in January 1990

had had a dramatic impact on investment flows, with Italian firms taking full advantage of the freedom to move funds in and out of the country.

During the course of last year the volume of new portfolio investment abroad more than doubled to L104,214m, while the net outflow of new investments issued by Italian groups and public entities

which offer tax exemptions. The latter accounted for 44 per cent of all outward portfolio investment in 1990. Other outward investments were made in securities in the US (7.5 per cent), Japan (6.6 per cent), Luxembourg (5.7 per cent), Germany (4.7 per cent), France (4.3 per cent) and Switzerland (3.5%).

The net outflow of funds has risen sharply in four years moving from L7,235m to L33,211m. Nevertheless, the deficit is still relatively small. That said, the bulk of inward investment is in the form of purchase of treasury bills, and since the latter are an essential part of funding the budget deficit, domestic interest rates have to be kept high.

Robert Graham

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EUROPEAN FINANCE AND INVESTMENT

WITH two steps forward and one step back, Italian banking is gradually moving towards a more modern structure, which should result in fewer, bigger and possibly slightly more international financial institutions.

But although progress, spurred by last year's landmark Amato banking reform, is steady, it is not always smooth. In a banking system dominated by political factors often overcloud what is already a complex commercial background.

So far, two clear trends have emerged.

■ Acquisitions. Two big takeovers now under way will overturn the current pecking order among Italian banks in terms of asset size, topping Banca Nazionale del Lavoro (BNL) from its perch as the country's biggest financial institution. In its place will be at least two rivals: Istituto Bancario San Paolo di Torino, the big Turin-based bank, and the new banking alliance being formed by Cassa di Risparmio di Roma, the Rome savings bank.

San Paolo's growth has been boosted by the purchase of Credop, the big Rome-based medium- and long-term credit institution, in which it took an opening 25.7 per cent stake in March 1989. Since then, links between the two have grown, with San Paolo transferring all its public works lending activities to Credop, which specialises in such business, soon after buying its first tranche of shares.

Last October, San Paolo, whose Credop stake had edged up to around 40 per cent in the meantime, received another 50 per cent holding owned by the Treasury. The sale forms part of the government's ambitious plan to raise L15,000bn through privatisations and asset sales in the next year.

Credop is not coming cheap. The deal, based on a valuation by Kleinwort Benson, the UK merchant bank, gave it a L4200bn price tag. San Paolo will have to cough up around half of that for its newest stake, while the government will retain a 10 per cent holding.

The deal offers San Paolo little in terms of branches or retail coverage, as Credop is very much a specialist wholesale lender. But with total assets amounting to L38,975bn

Banks: moves towards a more modern structure

The pecking order will be overturned

at the end of last year, the three-way merger of Cassa di Risparmio di Roma, Banco di Santo Spirito and Banco di Roma, The Rome Cassa, run by Mr Cesare Geronzi, was already expected to take over Banco di Santo Spirito, formerly owned by the IRI state holding company, after buying an opening 51 per cent stake in 1988.

The IMI-Cariplo merger has a tortured political history

But late last year, Mr Geronzi scored a much bigger coup by persuading IRI to sell Banco di Roma, one of the three big IRI-owned "banks of national interest" too. After a complex series of moves, including the partial stock market flotation of Santo Spirito, the Rome Cassa is now the main shareholder in a holding company which owns all three banks.

The formal takeover of Santo Spirito was completed last month, while the integration of Banco di Roma will follow in April. When completed, the resulting institution, to be called Banca di Roma, will be Italy's second biggest bank, with total assets of at least L120,000bn. However, it looks likely to be number one nationally in terms of branches, with over 1,000 branches, concentrated in central and southern Italy.

Italy's third big banking merger, involving Istituto Mobiliare Italiano (IMI), the big Rome-based investment banking and financial services group, and Cariplo, Italy's biggest savings bank, has been under discussion for almost as long as the two other deals. But it has had a much more tortured political history and looks as uncertain as ever. The main problem has been politi-

cal opposition, principally from the Socialist party, to another big takeover by a bank strongly identified with the majority Christian Democrat party. Cariplo, like San Paolo and the Rome Cassa, falls very much into that category.

Even the Socialist position is also part of the wider, highly politicised, debate over the future of BNL. Although its earnings are improving, BNL's image and profitability have suffered badly as a result of the scandal at its Atlanta, Georgia branch in September 1989, where around \$3bn of unauthorised letters of credit Iraq came to light.

Although owned by the Treasury, the bank is closely associated with the Socialists. Party leaders are now demanding a government cash injection or a forced marriage with a healthier bank to restore BNL's fortunes. In either event, the party would expect to consolidate its position in Italian banking by having a major say in management appointments at the bank.

This background has made the already difficult commercial discussions over an IMI-Cariplo merger even more com-

plexed. To minimise the political impact, Cariplo had suggested buying IMI jointly – albeit under its leadership – with a small group of other big north Italian savings banks.

Even that solution collapsed

after the recent decision by some members of the pact not to proceed. Supporters of the deal, including the Bank of Italy, are now searching for other candidates to join Cariplo's pool. Meanwhile, the simplest solution, a direct takeover by Cariplo alone, remains politically blocked.

Several smaller acquisitions

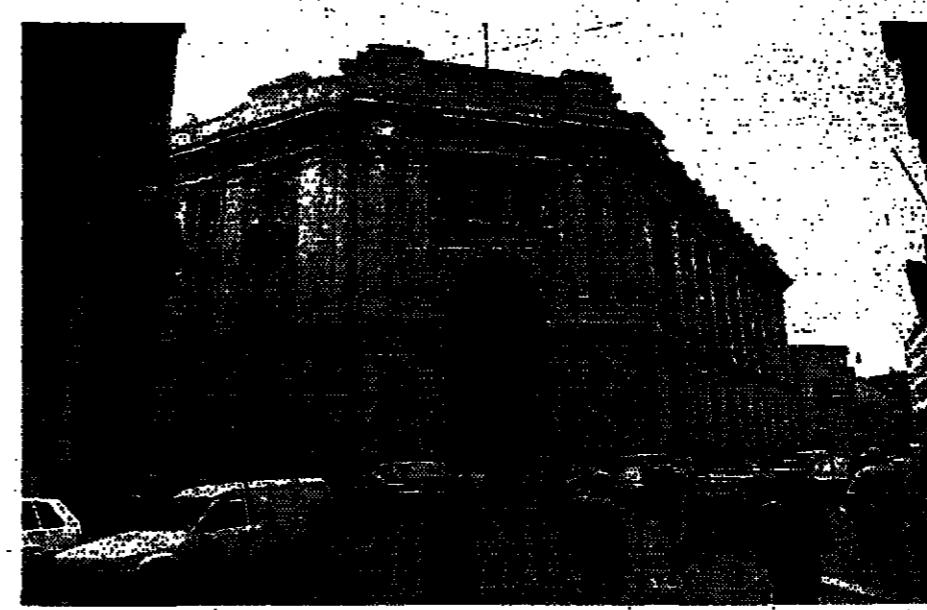
have also taken place in recent months. Last October, Banco Ambrosiano Veneto (Ambroveneto), the fast-expanding north Italian bank, paid L145bn for over 92 per cent of Citibank Italia, the 46-branch southern Italian retail banking operation owned by the big US bank.

The deal will give Ambroveneto, already Italy's largest private sector bank, a big boost in Naples and the south, where

Citibank Italia, previously known as Banco Centro Sud before being bought by the US bank, is concentrated.

Even Banca Commerciale

Italiana (BCI), still probably



The Bank of Italy in Milan's Piazza Tommaso Edison

But by no means all of those changing their statutes to become joint stock companies will go the whole hog and go public too. Cariplo for one has so far eschewed any plans for a flotation, despite having taken the necessary steps to become an SpA.

Meanwhile, a number of secondary share placings are also on the cards. The IRI-owned banks will be affected. In October, IMI raised around L1200m by selling 11.5m non-voting savings shares in Credito Italiano, one of the two Milan-based banks it controls. Following the deal, the proportion of Credito Italiano savings shares it owned fell to 17 from 65.9 per cent.

With financial pressures on IMI mounting, a similar move may be on the cards for its stake, currently around 30 per cent in the holding company controlling the new Banca di Roma. When a placing will come is not clear, but bankers close to the deal doubt IRI will retain so large a holding in the new bank by the time it is formed next April.

An even more radical step may be planned for BCI, the jewel in IRI's banking crown. With talk of privatisation growing daily, some observers think BCI may be the first of Italy's public sector banks to be privatised in the true sense of the word, with the state giving up more than 50 per cent of the ordinary shares. So far, IRI has given no sign of such revolutionary thinking. But it may only be a matter of time.

Halig Simonian

the country's most prestigious bank, despite San Paolo's presence on its heels, has succumbed to the takeover wave. Last August, it spent L1200m to buy an undisclosed stake, believed to be 51 per cent, in the 61-branch Banca Sicilia, one of the largest banks in Sicily.

Some other important acquisitions are still pending. Most prominent among them is the rescue by Monte dei Paschi di Siena of the Cassa di Risparmio di Prato, the city of Prato's savings bank. The Prato bank has been badly hit by the economic crisis facing the city, particularly in the textile

industry. If the deal comes off, it will reinforce Monte dei Paschi's dominance in its home region of Tuscany.

Flotations are the second facet of the fast-changing domestic banking scene. Under the Amato Law, public sector banks have gained the right to float up to 49 per cent of their ordinary shares on the bourse.

The first deal of the type took place last month, when Banco di Napoli floated 100m new ordinary shares, corresponding to around 20 per cent of its capital. Many more such transactions will follow as other big banks undertake the

course of changing their statutes to become joint stock companies (SpAs) and taking the plunge to go public.

San Paolo looks next in line.

Last month it announced plans for a rights issue of at least L1,250bn. The final figure could

be a lot more, depending on the premium the bank charges

over the nominal value of the new shares being issued. As with Banco di Napoli, around 20 per cent of its capital will be floating once the deal takes place, probably next April.

Next year promises a flood of other bank floatations, as many other state or municipally-owned banks become SpAs.

WOULD YOU ASK AN AMATEUR WHICH ONE TO CHOOSE?

SYNDICATED LOANS

Federconsorzi – and after

TRE COLLAPSE earlier this year of Federconsorzi, the Italian farm services group, has squeezed the availability of financing for other Italian state borrowers in the syndicated loan market. However, borrowers have recently started returning to the market.

Throughout the summer, some banks refused to lend to Italian state borrowers as a protest at the government's failure to make good their exposure to Federconsorzi, which was state-owned but not government-guaranteed. The banks argue that the Italian government is relying on a legal technicality.

The collapse left Federconsorzi with debts of L4,200bn. The impact has been magnified by the heavy reliance of many Italian state agencies on the syndicated loan market.

Since the summer, several loans have been put on hold or delayed. Funding costs have increased, and some borrowers, such as Mediocreditto Centrale, have resorted to private loan arrangements. The total state-owned borrowing, including Ferrovie, the railway, ENEL, the electricity utility, may have relatively heavy funding requirements, but they do have easy access to a range of financial markets.

At the other end of the spectrum, small financial institutions have been heavily reliant on the syndicated loan market. They would find it hard to raise funds elsewhere.

Centrally, even though the debts of Federconsorzi's debts remain confused, borrowers have started to return to the market.

At the end of last month, the Italian motorway operator, completed the first for an Italian state

Tracy Corrigan

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BANCA COMMERCIALE ITALIANA

ITALIAN LEADING BANK

January 15th

WITH THE shareholding balance in Euromobiliare, the Milan-based merchant bank, now having tipped decisively in favour of the UK's Midland Bank after its purchase in March of a further 49 per cent, it could be argued that the company is in danger of losing its domestic identity.

But despite Midland's hold over 54.5 per cent of its shares, Euromobiliare is still very much an Italian bank. Where else, for example, could former arch-rivals like Mr Carlo De Benedetti and Mr Silvio Berlusconi be found on the same board?

The fact that Midland's majority ownership has been barely noticed, let alone commented upon, reflects the depth of Euromobiliare's local roots and the discretion with which the latest exchange of shares took place.

Founded as a small finance house in 1973 by Mr Guido Roberto Vitale, its chief executive, Euromobiliare in 1987 became the first private sector company in Italy to get a banking licence in over 40 years. Since then, its range of activi-

ties has grown while total staff now exceeds 200.

Euromobiliare, the merchant bank, is profiled by Haig Simonian

Midland's link to Milan

tiesides are being created for commercial banking and treasury operations, equity trading, mutual funds, mortgage lending and merchant banking.

The idea is to shift from the narrower UK type of merchant banking, based primarily on corporate finance and trading, towards the broader French and German models, says Mr Vitale. "We will have to develop more mainstream banking, more equity investment in industrial companies and more lending."

"Our philosophy has always been to be broadly based, and it will remain so. But none of the segments in which we operate has been really deep enough to make a steady living. I think this is the right structure now."

Commercial banking is expanding slowly, with the

opening in July of a new branch in Florence to supplement the office in Milan. Meanwhile, equity trading will gain weight with the creation of a Società di Intermediazione Mobiliare (Sim), Italy's new breed of equity broking and fund management operation.

But despite the changes, corporate finance, for which the bank remains best known, will retain a central role. Euromobiliare claims to have the second largest corporate finance team in Italy, much of whose time is spent on M&A.

While 1989 and 1990 were characterised by a large number of small deals, this year has stood out for fewer, larger transactions. The biggest and probably this year's largest domestic M&A deal – was the L50bn sale of a controlling stake in Latina, the insurance

company controlled by the De Benedetti group, to Fondiaria, the Florentine insurer. "It was important to us to have one big deal after so many small and medium-sized transactions," says Mr Vitale.

Valuations have also grown in importance. Many of the most conspicuous mandates for privatisation-related deals have gone to foreign merchant banks, causing some anger domestically.

But Euromobiliare has had its slice of the cake. It has won the mandate to value Italstat and Italimpianti, the civil engineering and plant building subsidiaries respectively of IRI, Italy's biggest state holding company.

That has involved a plethora of valuations, as both Italstat and Italimpianti, Italy's newest daily newspaper. The project stems from an approach in 1989 from Mr Riccardo Franco Levi,

the editor, who had been impressed by *The Independent* in the UK.

"We saw the venture as good and timely," says Mr Vitale. Euromobiliare raised the capital, finding seven shareholders, who have bought 70 per cent of the company, and distributing a further 25 per cent in smaller packets among 21 individuals. The remainder has gone to management and journalists.

Although now completed, the process took longer than expected owing to the uncertainties caused by the long-running battle between Mr De Benedetti and Mr Berlusconi for control of the Mondadori media group, especially its newspaper assets.

Montagut has always been active in Italy. Last month, it won a mandate to arrange the sale of Cementir, IRI's cement subsidiary. And last year, it acted for the Brazilian vendor in the sale to the Ferruzzi group of a stake in the Telemontecarlo television station.

Under the changes, the new subsidiary responsible for Euromobiliare's investment banking activities, including M&A, specialised finance and venture capital, will be renamed Euromobiliare Montagu. Hardly a revolution, but a sign that a slap of international polish can benefit even an Italian bank's image.

Guido Vitale: not so many visitors now

pany called Iritecna, have dozens of subsidiaries. "Euromobiliare has had to value around 75 subsidiaries with sales of over L10bn, let alone many smaller ones," says Mr Vitale.

Last month saw the realisation of another long-running project, with the appearance of *L'Indipendente*, Italy's newest daily newspaper. The project stems from an approach in 1989

from Mr Riccardo Franco Levi,

company inside out. In the end, they come to trust you as a credible partner.

The search for suitable investments has gone well.

But like other foreign bankers

after equity stakes in non-quoted companies, Mr Orlando admits that the current economic slowdown has led to a more cautious approach to investing.

The bank has been reinforced by the fact none of the companies in which SBC has participated

has yet gone public. The bank stresses that it has set a three-year frame of three to four years for realising its holdings, and that the lack of flotation bonds from external circumstances rather than problems at the companies themselves.

"The performance of the

stock market has been so

disastrous that we have refrained from making our investments grow," says Mr Orlando. With share prices depressed and the bourse overshadowed by scandals, currently in transition, most family owners hardly find the timing for flotation ideal.

The bank has no ceiling to how much it is prepared to plough in. But, as Mr Orlando explains, "if we had seen returns from our investments, it would have been easier. For the moment, we're sitting on the fence."

However, the bank's profile

may rise well before any moves in the stock market front.

Last month, it was appointed by the court handling the affairs of the bank

rupt Federconsorzio farm services group to arrange the sale of its Fedital foods subsidiary.

Fedital, which has also experienced financial difficulties, is best known for its Polenghi Lombardo dairy and cheese subsidiary. Polenghi holds around 5 per cent of the Italian market for long-life milk, with its share rising to around 20 per cent in parts of southern Italy such as Sicily and Calabria.

Offers for Fedital were put out last month. It is possible that a second round of bidding may be required. But it is already clear that foreign and Italian candidates are interested. With its desire to take part in bigger-ticket business, SBC/M&A will welcome the prominence that brings.

Other currencies.

Arbitrage opportunities for

borrowers wishing to raise cheap funds have coincided

with strong demand for lira paper, boosting new issue activity in the Euro-lira bond market

so far this year to L11,280bn, compared with L6,925bn last year, according to IFR Bondbase.

The strong performance of

the Italian bond market faded

somewhat last month. The currency came under pressure

when the D-mark rose against the dollar, putting a strain on a number of European exchange rates and prompting speculation that there could be a realignment of currencies in the exchange rate mechanism.

The prospect of a general election early next year also

raises questions for the government bond market. There is increasing pressure on the government to reduce the high level of public debt, but the issue remains politically charged, and there are calls for changes to the political structure to make it easier for future governments to tackle the issue, for example by reducing public expenditure and making the tax system more efficient.

If a new government com-

mitted itself to reducing the

level of outstanding debt, the

resulting decline in the supply

of paper could provide a fur-

ther boost for the market next

year.

Haig Simonian looks behind the SBC/M&A nameplate

A Swiss slice of the action

GIVEN ITS ORIGINS, SBC/M&A has kept its focus on small to medium-sized sector. But by using the cachet and contacts available since SBC moved in, greater emphasis has been put on forging links with Italy's biggest concerns too.

The result of the integration

means we have kept the small and medium-sized market, which is important in Italy and not entirely covered by the big international houses, with the traditional SBC client base added to that as well," says Mr Orlando.

The office now employs 10

professionals, most of them

from SBC, with the remainder,

stemming from the original

operation. Last year, it vied

with Euromobiliare for the top

slot in a league table of M&A

advisers. That ranking is likely to be repeated in 1991.

Most of its deals still come from small and medium-sized companies. That may partly reflect the current slowdown in the Italian M&A scene and, perhaps, the difficulties even for SBC of breaking into the biggest transactions.

In 1990, it handled the

merger of the SAIMA and Averadero transport services groups to form the biggest company of its kind in Italy. The same year it also advised on the amalgamation of the Fondidile and Icla building concern, which now ranks among the country's 10 biggest construction groups.

Big companies have not

entirely escaped its grasp. Last year, SBC/M&A advised Enimont, the chemicals group

and Montedison, on the sale of its Auschem and Scavo sub-

sidiaries.

This year has also brought a sizeable single transaction

advising Cragnotti & Partners, the ambitious investment banking operation established

by Mr Sergio Cragnotti, the former Enimont chief executive, on the purchase of a

\$300m 50 per cent stake in the Ja/Mont paper joint venture.

Contacts between Mr Cragnotti and SBC/M&A look set to flourish, although competitors may well attribute that to SBC's position as the biggest single shareholder in Cragnotti & Partners, in which

it spent L45bn on a 10 per cent stake last year.

Apart from mergers and acquisitions, SBC has also been buying stakes in big Italian family-owned companies.

The policy, begun in late 1989,

has now resulted in a list of

investments which includes

Bellini, the Mantova building and engineering group,

Cagiva, Europe's largest

motorcycle manufacturer,

and the Cerutti textiles group.

More recent stakes include

IN THE course of 1991, the

Italian bond market has been

transformed from a largely

domestic marketplace into an

actively traded international

market, with future and option

contracts traded on the under-

lying bonds.

Technical and economic

changes have thrust the

market into the limelight.

Italy was an obvious candi-

date, and in the year to date,

10-year bonds have posted

returns of 18 per cent, accord-

ing to Midland Montagu.

The view becomes less risky

to execute when Italy entered

the narrow band of the

exchange rate mechanism

early in 1990. The substantial

reduction in currency risk

proved a catalyst for the parti-

cipation of European investors,

according to traders.

Italy boasts the third largest

bond market in the world after

the US and Japan, but until

recently lagged much smaller

markets in terms of

international investment and

trading. Despite huge borrow-

ing needs, the Italian authori-

ties had done little to reform

the market.

Most of the debt was in

floating rate form, of short

duration, and relied on a

mainly domestic retail investor

base. Only in May 1990 did the

Treasury extend fixed rate

maturities beyond five years,

with its first seven-year Buoni

del Tesoro Poldenali (BTP).

In February, the first 10-year

BTP was issued, and subse-

quently the Treasury has pur-

sued a programme of BTP issuance

which has shifted the profile of its debt towards longer

maturities, resulting in a

surge in international partici-

pation.

A total of L27,470bn of BTPs

is now outstanding, and around

40 per cent of the esti-

SCREEN-BASED TRADING

Stocks clear first hurdle

ITALY IS one of the last countries in Europe to introduce screen-based trading on its stock exchanges. For comparison, the facility has been available on the smaller Portuguese bourse since last September.

After a long series of delays caused by technical problems and additional demands from the Consob, the stock market watchdog, screen-based trading in a limited number of second-line stocks started last month. They include Fiat preferred shares, and the ordinary shares of Ferruzzi Finanziaria, Banca Commerciale Italiana, CIR and Esa.

Dealers were quietly pleased with the successful start, which confounded the sceptics who had expected the system to fail at the first hurdle. The number of stocks traded via screen should rise to between 30 and 40, about 85 cent of the stock market

capitalisation - by the middle of next year.

Proposals for continuous trading were drawn up in 1985 after the stock exchange authorities decided that a new system was needed to take over from the antiquated, open outcry method still in use. Continuous trading was seen as the most obvious way to increase stock market transparency and to allow orders to be executed throughout the day instead of being limited to one "fixing" during the session's two-hour trading session.

At that time, the authorities decided that the system would link Italy's 10 stock exchanges electronically, rather than let them die out. The reasoning behind this step was that the network of smaller exchanges would be able to benefit from the stock market reform by taking away from them and have bought the training courses. But the stockbrokers, especially those

who have foreign clients, are generally in favour of the change.

Use of the terminals will free until the end of the year but from next year there will be an annual subscription of £15m (£6,300) per terminal, rising to £2m in 1993. From next year, stockbrokers will be able to apply for a terminal in their offices, thus dispensing with the need to go down to the trading floor.

The start-up of screen-based trading, based on the system used on the Toronto stock exchange and at a total cost of some £300m funded by the industry ministry, has not been made easy by those who are destined to use it. Many of Italy's 600 procuratori or floor traders fear that their livelihood will be taken away from them and have boycotted the training courses. But the stockbrokers, especially those

Antonia Sharpe

SHARE TRANSACTIONS

Monte Titoli's hidden vaults

SEEMS a contradiction in that Italy, which has one of Europe's most antiquated exchanges, should also be a modern and efficient central depository for securities certificates.

Based in Milan, the seat of the largest of Italy's 10 stock exchanges, Monte Titoli was up and running in 1982 for Italian investors and for foreigners two years later. Yet it became widely used only after 1986, in the wake of a collapse in the physical delivery of shares in Italy.

Fund managers and stockbrokers, especially the foreigners, remember only too well when the old system broke down during the stock market's record-breaking rise in the latter part of 1986 and the first five months of 1987 which triggered an explosion in trading volume. One London stockbroker shudders when she recalls barging into the office of a Milan stockbroker to demand where her client's shares were. A Milan broker remembers when a pile of share certificates came to light, but no one knew whom they belonged to.

Mr Dino Abbrescia, general manager of Monte Titoli, says that the confusion could have been avoided had the domestic stockbrokers and investors understood their roles correctly. But the potential users of the system had doubts about

the legal nature of depositing securities with Monte Titoli and they were also scared that the taxman would find out who the real owners of the certificates were.

A law passed in 1986 overcame all these interpretative doubts and also permitted the "fungibility" of securities — that is, they are not tied to any one depositor — which is the basis for the centralised custody and administration of rights.

This development had virtually eliminated the physical movement of securities certificates, which is not only risky but also costly and time-consuming. Use of the system is voluntary, though it has been so successful that Mr Abbrescia estimates that almost all the shares on the Milan bourse which are free-float (more than 50 per cent of the market capitalisation is held in firm hands) are deposited at Monte Titoli.

Monte Titoli does not know who the shares and corporate bonds lodged with it belong to, because they are deposited in the name of the bank, stockbroker, and from January, the

will reduce misunderstandings among traders and the number of unmatched bargains.

In addition, Mr Abbrescia adds that "moral suasion" from the authorities will encourage the more reluctant intermediaries to use Monte Titoli. This will help eradicate a fundamental problem of the old-style bourse, whose image has been tarnished by several instances of brokers being caught illegally using their clients' shares or funds as collateral for their trading positions.

Monte Titoli will provide an administrative service for the foreign shares listed in Milan. Bayer and Volkswagen of Germany made their debut last August and more are set to follow.

Monte Titoli is a private company, 42 per cent owned by the Bank of Italy, 55 per cent by the banks and the rest by stockbrokers, and it is controlled by the Bank of Italy and Consob, the stock market watchdog. It is a non-profit-making organisation and it is encouraged to limit its spending. The tariffs are approved by the Bank of Italy and Consob and are linked to the service requested by each depositor. Ironically, the increase in volume over the past few years has actually brought costs down.

Monte Titoli SpA, Via Montagna 6, Milan 20134. Tel no. (02) 34 82 147

Antonia Sharpe

shares. The existence of Monte Titoli is crucial to the success of the stock market reforms which come into force in January. From 1992 all intermediaries who have a current account with the *Stanza di Compensazione*, the clearing house of the Bank of Italy, must also have an account with Monte Titoli. This new rule will facilitate the reduction in the settlement period, from six weeks to three days, due at the start of 1993. "The clearing house will tell Monte Titoli which account to debit and which account to credit," Mr Abbrescia says. This new "matching" system

is incorporated under public law in 1979.

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Antonia Sharpe on a sector that still has large potential

Mutual funds recover

THE MUTUAL fund industry is a relative newcomer to the world of personal finance in Italy, but in its short lifetime it has established itself as an important component of the financial markets, the stock market in particular.

Before 1983, the industry was virtually non-existent in Italy, and the few mutual funds owned by Italian companies had to be quoted in Luxembourg. But a new law in that year totally changed the dimension of the industry. It spawned a proliferation of new mutual fund companies which compete with the big state and private insurance companies for the savings of Italy's army of small investors.

The scenario is not so rosy

The potential for the mutual fund industry is very large, since mutual funds account for only about 3 per cent of Italian household savings. In fact, the number of mutual funds continued to grow despite the industry's problems in the late 1980s, rising from just 10 in 1984 to 72 in 1987 and to 217 by September this year.

According to the OECD, Italy has the highest savings rate of the Group of Seven industrialised nations and the highest net sales position of L349bn and by October this year net sales had risen strongly to L4,222m. Net assets have had a slower recovery. After peaking in 1986, they fell to a low of L47,882m at the end of 1990, but by October this year they stood at L55,693m.

The scenario is not so rosy

for the savings of Italy's army of small investors.

Italy's mutual fund industry could not have had a more favourable climate for its debut. Backing in the glow of falling inflation and interest rates, strong economic growth and rising corporate profits, Italian mutual funds saw their total net assets blossom from L1,156m in December 1984 to L65,077m at the end of 1990.

Treasury bills had lost some of their attraction during the mid-1980s, since yields had fallen from 18 to 11 per cent. Individuals were also enticed by the record-breaking rally on the Milan bourse, but in the euphoric atmosphere, they failed to realise that they were subscribing to mutual funds at inflated prices.

In the meantime, the market, and the investors, had lost sight of the fundamentals.

The mutual fund experience ended in tears for many first-time buyers and in the wake of the global stock market crash in 1987, many sold out and returned to the safety of bank deposits and government bonds. After net sales of just L38m in 1987, the industry suffered heavy net redemptions of L12,956m the following year.

"Many individuals went away scared because they did not have the necessary experience," says Mr Aldo Messa, managing director of Dival, the distribution arm of the insurance company Rumione Adriatica di Siracusa (Ras), a major player in the mutual fund industry. He adds that there has been a noticeable maturity among mutual fund investors since then. "For example, dur-

ing the mid-1980s, the

equity funds, which have suffered redemptions as a result of the trading scandals on the Milan stock market over the past year. Several stockbroker bankruptcies have also harmed confidence. Whereas income funds have enjoyed net sales of L8,067m in the first 10 months of this year, equity funds have been subjected to net redemptions of L4,489m.

But it is not only the tarnished image of Italy's stock market nor its poor performance this year that is to blame for the underweight position of equities in mutual funds. The stock market is small and illiquid; less than half of the shares are free-float, because of large state and family holdings in industry.

At the end of October, domestic equities accounted for 15.5 per cent of the total portfolio of all the Italian mutual funds, as opposed to treasury bills with 54.1 per cent. Foreign shares accounted for 10 per cent, as Italian fund managers looked to foreign stock markets to improve their fund's performance.

Spideam.

It is followed by Ras, which is majority-owned by Allianz of Germany. Prime, the fund management company controlled by the Fisi group, and Cofide, the holding company for Mr Carlo De Benedetti's business interests.

Ras markets its 13 mutual funds through its Dival financial services network of 900 consultants, set up 21 years ago. Its star fund is Ct-Rendita, a fixed income fund which pays out twice a year. It set up in June 1988 and now has L1,558m of net assets, 50 per cent of which are invested in domestic government bonds. It also has a money market fund, Rendita, which has no entry or exit costs and is aimed at investors who want to park their money temporarily before deciding on a new investment.

Ras was the first to offer Italian investors a chance to invest abroad when it launched its Adriatic Global Fund in July 1988. In March this year Ras launched three new funds investing in Europe, America and south-east Asia.

The mutual fund company, Spideam, is a slightly different animal from Ras. It was set up in 1984 by a group of stockbrokers, including Mr Angelo Abbondio who is one of the best-known individuals in the mutual fund industry. In 1989 the founders sold 50 per cent of the company to Finanza e Futuro, the financial services and products distributor of the De Benedetti group, which is 100 per cent owned by Cofide.

Spideam's most popular fund is its Fondo Professionale, an equity fund which was set up in November 1984. With net assets of L1,714m, this fund has outperformed all the other mutual funds over four years, rising by 60 per cent.

Mr Carlo Maria Mascheroni,

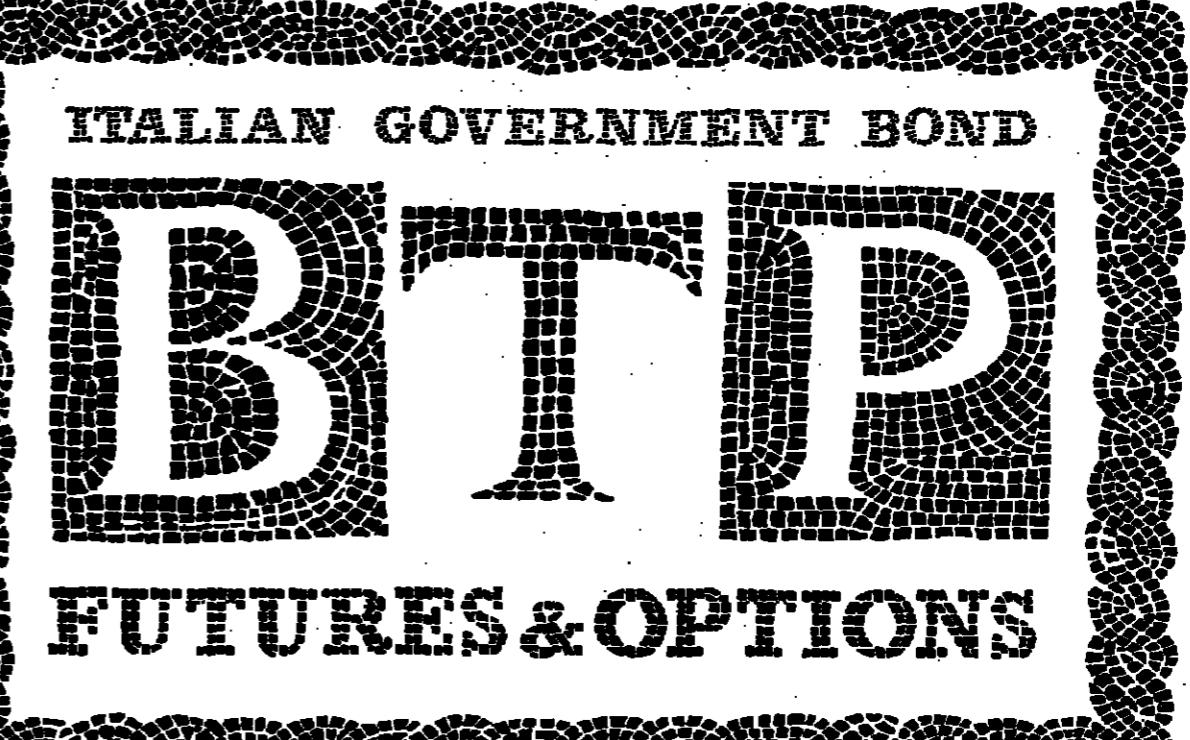
Italian equity portfolio manager

and a director of Spideam Gestione, attributes this out-performance to seeking out undervalued situations.

He gives the example of Sip, the state-controlled company that

operates Italy's domestic telephone services, which surprised the market in late September with a 54 per cent rise in interim operating profits.

Since then, Sip has outperformed the Comit index by more than 25 per cent.



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ITALY 6

EUROPEAN FINANCE AND INVESTMENT

CHANGES in the law, especially those that threaten to upset the cosy existence of an influential group of individuals, always take a long time in Italy. But when the new laws enter the statute book, the authorities invariably enforce them with frightening zeal.

Little wonder, therefore, that Milan's stockbrokers and floor traders are not looking forward to the new year, while the equivalent of London's Big Bang will happen. Sadly for them, the long-awaited reform of Italy's securities industry does not conjure up pleasant thoughts of foreign banks offering vast sums of money to take over their businesses, or of "golden handcuffs" to stop experienced individuals from being poached by rival firms.

It has been nothing like that. After the Italian Senate approved the securities industry reform bill in April 1990, which gave birth to the *Società di Intermediazione Mobiliare* (Sims), a new hybrid encompassing stockbroking and fund management, Milan's *agenti di cambio*, or stockbrokers, decided to sit and wait for the cash-rich suitors to come knocking on their door.

But few appeared, first because they did not want to repeat the mistakes made in London and Paris several years earlier when brokers fetched fancy prices and secondly, because of strong global stock market indications that the Great Bull Run of the 1980s was coming to an end. A third, equally valid reason is that from 1993,

banks will be free to set up stockbroking Sims on their own, without needing an established broker.

By the start of this year when the new law formally came into operation, there were only a small number of planned Sims between stockbrokers and outsiders. By this summer, things were getting so desperate that one stockbroker even advertised, anonymously, in Italy's leading business newspaper to try and find a domestic or foreign banking partner.

The urgency to find a financial backer can be explained by the need to fulfil the capital and reporting requirements placed on the Sims, through which equity trading on behalf of third parties must be conducted from January next year.

Under the old rules stockbrokers were not required to produce audited reports and accounts. As a result, they were probably under-capitalised, which made the widely-used practice of taking positions all the more risky.

By October - the deadline for applications to Consob, the stock market regulator, for permission to set up a Sim - there were around 300 requests, of which only 50 were for the full range of activities, including stockbroking, while the majority were limited to fund management, investment advice and sales and distribution of financial products.

Mr Giuseppe Zadra, the Consob director who has been in charge of the stock market reform, says that only 87 of Italy's 220 stockbrokers

have applied to transform into a Sim. Of the total, 112 operate in Milan while the rest are sprinkled across Italy's nine other regional bourses. This surprisingly low number is due to a change in the draft rules, which grants existing stockbrokers the right to stay in business until they retire at the age of 70.

But Mr Zadra is confident that the old-style *agenti di cambio* will die out sooner rather than later, since they will not be able to compete with the financial superiority of the Sims. Moreover, the recent spate of bankruptcies among their colleagues has severely damaged the profession's reputation with their clients and the public.

The shrinkage in trading volume on the Milan bourse and the drop in commissions before the stock market reform are not the only reasons why stockbrokers have gone bankrupt. Observers say some of these brokers had been technically insolvent for several years but were found out only when Consob looked at their accounts while processing their applications to become Sims. More dead bodies are expected to float to the surface in the next few months.

Antonia Sharpe on the reform of the securities industry

Floating the Sims

Weeding out the financially unsound stockbrokers is a necessary exercise if Milan is to bury its cowboy image once and for all. Other stock market reforms are also expected to encourage back disillusioned investors, especially the foreigners who have been left out of lucrative mergers and takeovers because of the lack of minority shareholder protection rights.

Stockbrokers will be allowed to have terminals installed in their offices, thus eliminating the need to go to the trading floor

From next January, all trading on behalf of third parties must take place on the bourse. That requirement is especially welcome, since it will make the market far more liquid and transparent. Less than half of the daily turnover is now conducted on the trading floor, it is estimated, because under the old rules banks are allowed to cross orders in-house.

Another important requirement that comes into force in January 1993 is that all stock market trans-

actions must be settled within three days, rather than six weeks as at present. This change is designed to reduce the risk element in the stock market, caused by individual brokers who take out large "short" or "long" positions at the start of the account and who sometimes are unable to fulfil their obligations by the settlement date. This predicament has often forced brokers into liquidation.

Screen-based trading, due to start later this month in a limited number of second-line stocks, should also improve the market's transparency. Milan's evolution from the outdated and restrictive open-outcry method to continuous trading, a facility which is now available to investors in Portugal, has been held back by technical problems and by additional demands from the Consob. Around 40 leading shares or 85 per cent of the stock market capitalisation should be continuously traded by the middle of next year.

Although the two trading systems are expected to run in parallel for a while, it is widely expected that screen-based trading will be the sole survivor since stockbrokers will be allowed to have the terminals installed in their offices, thus elimin-

ating the need to go to the trading floor. The building which houses the stock exchange has been recently renovated and some say it is destined to become a shopping mall.

In the last few months, fear of extinction has prompted a series of strikes by Italy's 600 *procurementi* or floor traders. In the past, the number of floor traders was very restricted and applicants had to sit stiff examinations. But the rules were relaxed in 1985-86 to cope with the explosion in volume during the record-breaking rise in Italian equities.

Sixty of the floor traders are expected to be taken on by the Sims which intend to make markets in equities. Out numbers are likely to lose their jobs. The other losers in the shake-up are back-office staff employed by stockbrokers and floor traders, since their work can easily be distributed among the employees of the banks which have decided to set up a Sim.

As in the London equity market since Big Bang, a concentration of business among the larger players is likely to occur in Milan, but at an even more dramatic pace. Of the 60 stockbrokers Sims, only 15 to 20 (predominantly those backed by banks or the big industrial groups) are expected to survive, and perhaps a few of the smaller ones with expertise in niche markets.

The stringent conditions placed on the Sims will facilitate Consob's regulation of the Italian stock market. Mr Zadra says the Sims are in

effect "surveillance tools" for the authorities. "I am a supporter of the Sims because they are really an instrument of control for the Consob," he says.

It appears that the Consob is taking to heart past criticism that it is ineffectual. Brokers remember only too well how slowly the Consob responded during the stock market crash in 1987 and instances when it caused confusion among traders by suspending shares during their official fixing.

Though based in Rome, the Consob plans to beef up its Milan operation to ensure a quicker reaction to developments on the stock market. In recent months it has made public the fact that it has seized the accounts of several quoted companies. In the last few weeks, it has also approved the parts of the reform which outlaw insider trading, tighten the disclosure of company news and regulate block trad-

The "OPA" law (*Offerte Pubbliche di Azioni*) to protect minority shareholders' rights during mergers and takeovers, is still finding its way through Italy's parliament but there are signs that it could be approved by the middle of December, thus eliminating the final major obstacle to investing in Italian equities.

Consob will take great care, however, regarding the daily running of the bourse to a Consiglio di Borsa which will be elected by the Sims while their fund management activities and financial requirements be regulated by the Bank of Ita

MR Attilio Ventura, the chairman of the stockbrokers' committee which runs the Milan bourse, does not even try to pretend all is well.

After two broker insolvencies in October and the still-unresolved case of the £10m of "missing" shares from Banque Dumeau Lebel (Suisse), which triggered a series of bankruptcies in August, Milan "is a market which certainly has problems", he admits.

However, he draws a distinction between external circumstances, such as Italy's current economic downturn and sharply declining company profits, which have indirectly depressed the market, and "internal" matters.

Foremost among these are the steep decline in turnover, which has bitten into brokers' profitability just as margins were being eroded through competitive pressures on commissions. Add to that the general slide in share values, which has seen the Milan index tread water as other markets have climbed this year, and the current difficulties come into focus. "And it's all been taking place in a

period of transition for the market", with the arrival of the Sims and screen-based trading, he adds.

Mr Ventura staunchly defends the brokers, and notably the committee he chairs, from some of the harsher barbs they have faced. One of the most contentious is that the financial problems at various broking firms, including the two that went bankrupt in October, were common knowledge within at least a small circle of top brokers.

"Absolutely not. All of us are damaged if a broker goes bankrupt, so it's in our own self-interest to close them down sooner rather than later," he stresses. "I myself suffered a loss from some of these."

"As soon as we have doubts, we try to inform the control

agencies - that means Consob. But everything takes its time. Such rumours must be checked, verified and confirmed. You can't proceed on every rumour."

Despite such efforts, the Milan market is still rife with talk of financial difficulties among participants, including at least one leading broker. Mr Ventura is understandably cautious when it comes to commenting on whether any other colleagues may go bust. "In a period of change, everyone has made their own choice," he says. "And we are so close to the start [of the reforms] that I

believe the major problems have already been overcome. But believing doesn't mean being certain."

Some observers suggest that the recent rash of insolvencies follows a sharp increase in checks by Consob, the complicit stock market watchdog. As private firms, the brokers have not had to produce certified accounts, contributing to the view that there may still be skeletons in the cupboard. And arcane though perfectly legal, practices like carry-over positions and repurchase arrangements have confused the public and indirectly damaged the market's image.

"Don't ask me if Consob is checking more toughly than before, you should ask them. I don't know if it is doing more inspections than before," says Mr Ventura. He stresses that the latest scandals, which have

severely damaged the Milan bourse's already tarnished international reputation, must be put in context. "What about Tokyo, Salomon or BCCI?" he asks.

Rather, Milan has been blighted by a particularly unfortunate combination of circumstances at an unusually trying time. "I would wait until the first six months of next year, when the Sims are functioning, screen-based trading is under way and the new insider trading law is operating," he says. However, the greater "self-control" which the brokers are planning to bring in for themselves still sounds somewhat woolly.

Mr Ventura puts particular emphasis on screen-based trading, and associated changes in its wake. Despite postponements and some festering troubles, he is convinced of its importance.

"I'm absolutely sure of its significance for the future of the market in terms of transparency and efficiency."

Hence his polite, but firm, rejection of criticisms of the hurried introduction of the new system by certain brokers. True, the current technology, which provides for automatic order fulfillment, does not allow a participant to know who is his counterpart in a deal. That has raised hackles among some brokers, who are given the current uncertainty about the financial health of some of their counterpart parts.

Dissatisfaction has become more vocal following the decision to launch the system with five leading blue chips, rather than the middle-ranking stocks that had been expected. The companies chosen are too important to be ignored, meaning that even brokers who

have doubts about the new system are obliged to use it.

Mr Ventura thinks the decision to start with blue chips was inevitable. "To launch the telematic system with small shares would have been just a show." The five stocks chosen represent over 6 per cent of total bourse turnover, and the next phase of screen-based trading will be "even more important" he says.

It is just a matter of time until the problem of counter-

Haig Simonian profiles Attilio Ventura, stockbroker in the driving seat

All is not well at the Milan bourse

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Monday December 9 1991

Φ 15

INSIDE

Riva wins battle for German mill

Italy's Riva steel group won a fiercely contested battle with a German consortium to buy two east German steel mills from the Treuhand agency. The successful bid marks the largest takeover by a foreign bidder of an east German industrial company. Page 18

Cut-price fees cause concern



The drive to restore profitability to new-issue underwriting in the international bond market took another turn last week as the European Investment Bank achieved the syndication of a \$500m, 10-year deal at a fraction of normal Euromarket fees. The episode worried syndicate officials at the big underwriting firms who fear other large borrowers will follow the lead and demand cut-price new-issue services. Page 19

Demand if the price is right

At the end of a year marked by shortage of business in the syndicated loans market, there appears to be some slack in the availability of bank financing, in spite of the capital constraints facing banks. "If a deal is correctly priced, there is actually strong demand to participate," said one banker. Page 19

McDonnell trims back

The helicopter manufacturing arm of McDonnell Douglas, the US defence group, is to cut its workforce by up to 1,000 people, or 19 per cent, because of cuts in Pentagon spending and its failure to secure a new government contract earlier this year. Page 19

Ultramar queries Lasmo claim

Ultramar, the diversified oil and gas group which faces a hostile bid from rival oil group Lasmo, has questioned the predator's ability to sell off the downstream assets at fair prices, a key part of the plan to reduce gearing if its offer succeeds. Page 19

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What's in a word? A lot, it seems, if the word is "federal" and it is uttered in the UK.

The contortions of Mr John Major, the prime minister, ahead of this week's Maastricht summit have been "genuinely geared towards removing the dreaded 'f-word' from the proposed EC treaty changes on economic, monetary and political union because it would mean the loss of Britain's national identity to a European superstate.

But a brief recent visit to Germany, that most federal of EC states, gives a very different impression. Federalism there is thriving because it represents a fragmentation rather than a centralisation of authority. It is a trend that could have both negative and positive effects on the economy.

One potentially damaging case is the decision of the federal states, or Lander, to reject a government bill to reorganise the structure of the Bundesbank.

Ten days ago, the Bundesrat, the upper house of the German parliament which represents the states, rejected a plan to reduce the number of state central banks to nine from 11, in favour of Lander proposals to have a bank for each of the country's 16 states.

If the Lander have their way, the Bundesbank could be saddled with a decision-making central council of up to 26 people. That would consist of 16 state central bank heads - the so-called backwoodsmen who travel to Frankfurt once a fortnight for the central bank council meetings and who occasionally have proven to be somewhat erratic in their view - and up to 10 career central bankers in the Frankfurt-based directorate.

The news landed in the Bundesbank's Frankfurt headquarters like a bombshell. But Bundesbank officials now hope that at least one of the federal states will rethink its position, so that the government bill will eventually become law through the power of its majority in the Bundestag or lower house of parliament.

Another possibility would be

that the

COMPANIES AND FINANCE

Disagreement over the sale of downstream assets at fair prices Ultramar questions Lasmo's claim

By Michio Nakamoto

ULTRAMAR, the diversified oil and gas group which faces a hostile bid from rival oil group Lasmo, questioned the predator's ability to sell off the downstream assets at fair prices, which is a key part of the plan to reduce gearing if its offer succeeds.

In a circular to shareholders over the weekend Ultramar said the bidder's gearing would be significantly higher than it claimed if its final offer was to be fully accepted.

Lasmo has said that it received up to ten inquiries about Ultramar's North American refineries from interested parties, indicating prices "not 100 miles from what we thought fair and reasonable."

Tubular Edgington £7m in loss

By Peggy Hollinger

TUBULAR Edgington, the hollow tube and crowd barrier group, plunged into a £7m pre-tax loss for the year to July 31.

The company, which completed a refinancing and brought in new management last spring, also announced it was in negotiations for further financing to carry out a restructuring.

Mr David Gordon, the new chairman, said "provided the additional funds ... were forthcoming, ... the prospects for recovery and a return to profitability were good".

The loss compared with a profit of £549,000 last time.

Turnover fell less sharply, from £12.2m to £11.3m.

Mr Gordon said most of the loss arose from decreased turnover and a higher proportion of lower margin business. Trading profits declined by two-thirds to £2.3m.

Job cuts, and write-offs on hiring stock cost the company £2.8m in exceptional charges.

An extraordinary charge of £1.7m reflected further reorganisation costs and the development costs of a plastic seat project.

Losses per share were 3.1p, compared with earnings of 0.41p. There was no dividend.

Mr Gordon said the group planned to change its name to Black & Edgington, the same as its core business.

Uncertainty at B&I ends as bid from Irish Continental accepted

By Tim Coone, in Dublin

THE STATE-run Irish shipping line, B&I, is to be sold to the Irish Continental Group for £25.5m, or £7.9m.

This ends months of uncertainty over the fate of the loss-making ferry operator.

The decision was announced by Transport Minister Mr Seamus Brennan, after a management buy-out offer had to be restructured when its Danish backers pulled out.

ICG operates two passenger and car ferries between Ireland and France. Its purchase of B&I was expected to create economies of scale, and to allow for a shedding of around 250 of B&I's 560-strong workforce.

Under the terms of sale, the government is to write-off £2.3m in debts owed by B&I, and ICG is to invest a further £2.3m in the company over the next five years.

This will be used to overhaul or replace B&I's existing fleet and to finance the rationalisation programme.

B&I operates two passenger and car ferries between Ireland and the UK, and two container

GrandMet purchase

Grand Metropolitan is expanding its European cake manufacturing activities through the purchase of Blister, which has production sites in France, Belgium and Italy.

Vendor was Midial, the French food manufacturer and retailer.

The consideration is not material to GrandMet shareholders' funds.

Current year turnover for Blister is estimated at £50m.

New England advises rejection

NEW ENGLAND Properties, backed by its financial advisers NM Rothschild, tells shareholders to reject the 17p per share offer from TR Property Investors Trust.

"It represents an arrogant attempt to buy the company on the cheap", said Mr Roy Treacher, chairman, and "I am sure shareholders will turn it down".

In its defence the company said a professional valuation as at December 2 put the property portfolio at £28.6m and the net asset value per share at 23.5p, which was some 41 per cent above the offer from TR Property Investors Trust.

The valuation took into account the forecast of net profits of £1.38m for the year 1991.

The company also pointed to the expansion in its net assets per share since 1986, the growth potential inherent in its strategy, and TR Property's "poor record" in terms of net asset and share price performance.

Companies cannot afford to stay in the market, Ultramar said.

It also claimed that Lasmo's gearing would be significantly higher at 78 per cent, rather than the 65 per cent it has indicated, partly because of an increase in borrowings in the past few months.

Lasmo has not yet made a profit or dividend forecast, or a valuation of its assets. Acceptances of its revised offer, which includes a 40p per share cash sweetener with the initial one-for-one all-share bid, were still at less than 1 per cent. Its shares have fallen to 230p, valuing Ultramar at 283p compared with a closing price of 272p on Friday.

Banks revise agreement with Ferranti

By Scheherazade Daneshkhah

FERRANTI, the troubled electronics group, has signed a revised long-term credit agreement with its bankers to provide banking facilities until September 1992.

Ferranti opened talks with its bankers in August after it defaulted on several of the technicalities of last year's banking deal, which helped to save it from collapse following an alleged £2.5m fraud.

The revised agreement was announced to shareholders at the extraordinary general meeting, which was called to approve the £23m sale of the missile business to the General Electric Company in settlement of its claim that it last year paid £23m too much for Ferranti's defence system's subsidiary.

The revised banking agreement is dependent upon the sale of the missiles business being completed by next April.

Pacer warns of year-end loss

Shares in Pacer Systems tumbled 15p to 51p on Friday as the USM quoted electronics and aerospace company warned it would report a loss for 1991, because of the costs of a signal processing project for the US Navy, writes Peggy Hollinger.

Pacer was rescued in a government take-over in 1986, received an equity injection in the early 1970s, and has depended on financial capital support from the government since 1976. In total the government has spent £1.06m on the line to date.

Earlier this year, a consultancy report commissioned by the government stated that Pacer would require over £240m in Exchequer support over the next four years and a further £1.75m in capital investment. That prompted the government to take the decision to

cancel the project.

The company also pointed to the expansion in its net assets per share since 1986, the growth potential inherent in its strategy, and TR Property's "poor record" in terms of net asset and share price performance.

The valuation took into account the forecast of net profits of £1.38m for the year 1991.

The company also pointed to the expansion in its net assets per share since 1986, the growth potential inherent in its strategy, and TR Property's "poor record" in terms of net asset and share price performance.

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The company also pointed to the expansion in its

**ing bonds
equities**

March European countries also well, with the balance holding to increase their holdings picking up from 19 per cent.

By contrast, the Japanese increased their holdings - which had slipped from 46 per cent to 41 per cent and fund managers remain very bearish about US markets. These increases in holdings of US stocks have gone up from 41 per cent to 42 per cent.

The fund managers expect an increase of 41 per cent to 42 per cent by June under a year to end 1992, while a further growth in average holdings of 4.5 per cent is now to be expected.

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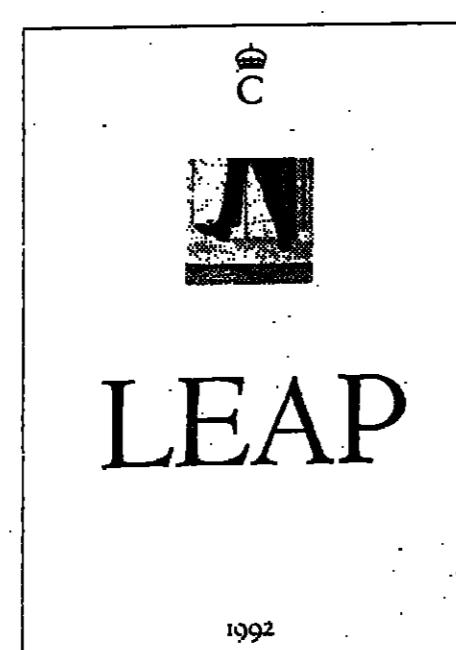
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COMPANIES AND FINANCE

Riva wins German steel mills battle

By Leslie Collett in Berlin

ITALY'S Riva steel group has won a fiercely-contested battle with a German consortium to buy two east German steel mills from the Treuhand agency.

The bidding recently assumed a political dimension when Chancellor Helmut Kohl gave strong tacit support to the Italian company by assuring equal consideration for foreigners seeking to invest in eastern Germany.

Riva's successful bid for the Hennigsdorf and Brandenburg steelworks marked the largest takeover by a foreign bidder of an east German industrial company.

The Treuhand agency's management board chose the Italian steelmaker at the weekend over a rival consortium led by Thyssen Stahl, Germany's largest steel producer.

Riva, which has steel plants in Italy, Spain, France and Belgium, agreed to invest DM200m (\$124.2m) in the east German plants whose output of steel for the building industry is expected to compete head-on



Manfred Stolpe: deal assures survival of steel production with that of other German producers.

Metall, the redundant steel workers are to be employed for two years in publicly-financed retraining and job-creation programmes.

The concession was won from the state of Brandenburg after a remarkable two-week-long "occupation strike" by the 5,000 steel workers at Hennigsdorf.

Mr Manfred Stolpe, the

prime minister of Brandenburg, said the deal assured the survival of steel production in the state and guaranteed that no one would "land on the sofa".

There would be no problem attracting new investors to those parts of the Hennigsdorf and Brandenburg company sites which were no longer needed for steel production.

Mr Hans Krämer, board member of the Treuhand responsible for the steel industry, said the sale of the two steel plants was facilitated by their location just outside Berlin. It would be a great deal more difficult to retain jobs at EKO, east Germany's largest steel producer, which the Treuhand is also offering for sale.

Krupp, Thyssen, Salzgitter and Hoogovens have shown strong interest in EKO, along with Elva, a state-owned Italian steel producer. Both Krupp and Elva said they were prepared to erect a hot-rolling mill at Eisenhüttenstadt, the site of the EKO plant on the Oder river.

The Italian company also pledged to retain 2,400 out of 10,000 workers for a two-year period after which 1,900 employees are to be kept.

An official of the Treuhand said Riva had agreed to pay about DM100m for both mills.

In a concession to the militant metalworkers' union, IG

Spending cuts hit McDonnell Douglas

By Martin Dickson

THE helicopter manufacturing arm of McDonnell Douglas, the US defence group, is to cut its workforce by up to 1,000 people, or 19 per cent, because of cuts in Pentagon spending and the company's failure to secure a new government contract earlier this year.

The subsidiary, based in Mesa, Arizona, also said in a statement that it would consider selling some operations.

It would also explore the options for joint ventures and consolidate various internal divisions.

The company makes the Apache helicopter, which was a key ingredient of the US military operation in the Gulf war.

However, it faces declining Apache orders, and last April lost out to a Boeing/Sikorsky aircraft team for a contract to build the army's next generation light helicopter (LH).

Large numbers of the staff now facing the axe have been involved in developing an advanced version of the Apache, called the Longbow, but this work is nearly complete and Congress has yet to decide its policy towards the aircraft.

Had McDonnell won the light helicopter contract, some of these workers might have been redeployed to it.

Faced with declining military orders, the subsidiary has also been developing a new commercial helicopter, the MDX.

Bankruptcy court auctions lucrative Pan Am routes

By Martin Dickson in New York and Victoria Griffiths in São Paulo

THE last substantial assets of Pan American World Airways - its lucrative routes to Latin America and the Caribbean - are due to be auctioned in New York this morning in an unusual bankruptcy court hearing.

The carrier ceased operations last week after Delta Air Lines, one of the three largest US carriers, withdrew from a common rescue plan for Pan Am. The scheme had been designed to bring it out of Chapter 11 bankruptcy proceedings by a smaller operator serving Latin America, but collapsed when Delta refused to advance any more loans.

The two other leading US airlines, United and American, have expressed interest in acquiring the Pan Am routes.

United, which does not have routes in Latin America, tried to acquire Pan Am's earlier this year. American already

has an extensive Latin American network.

The US Transport Department has granted both airlines the right to add temporary flights to Latin American destinations to help stranded Pan Am passengers, but American has expressed reluctance to do so unless it is awarded the routes permanently.

Meanwhile lawyers representing Pan Am's unsecured creditors have filed a suit against Delta seeking \$2.5bn for breach of contract.

The suit accuses Delta of failing to abide by the terms of the rescue package, causing Pan Am to "cease operations, terminate their workforce and proceed to liquidate their property".

The speedy filing of the suit is designed to prevent Delta using the \$115m that Pan Am owes it to bid for the airline's assets at today's auction. All bids at the auction must be in

hours, and will be subject to ratification by the Transport Department.

• Pan Am's Brazilian assets have been frozen by a Rio Janeiro judge to protect passengers, employees and other creditors awaiting payment from the group.

The ruling was made as a result of a law suit against the group for reimbursement on a ticket awarded for logging frequent flyer miles.

It is uncertain how much Pan Am holds in assets in Brazil. All of its aircraft, however, have already returned to the US.

Hundreds of passengers were left stranded in Brazil after Pan Am suspended flights this week but Varig, the Brazilian airline, temporarily offered them places on its waiting list.

The group announced it would make seven extra flights this month to accommodate the passengers.

Brazil's privatisation list grows

By Victoria Griffiths

another \$150m with international organisations.

Mr Robert Procopio Lima Neto, group president, said the debts would be cleared by next November, when he expects the sell-off to take place.

Cosipa also faces heavy debts and poor performance. According to Mr Antonio Falho, the group's president, it may make an operating profit in 1992 for the first time in several years.

Lloyds Brasileiro also has financial difficulties. After it

failed to pay its suppliers last year, its ships were seized.

The federal government had considered closing the company down, but opted for privatisation.

Acominas is the most healthy of the four and, according to its CEO, boasts relatively modern machinery for specialised steel production.

Mr Eduardo Modiano, the president of ENDES, said the government was also considering the privatisation of the federal railroad.

Provigo back in the black despite pressure

By Robert Gibbons in Montreal

PROVIGO, Canada's second biggest food distributor, suffered slow sales growth and heavy pressure on margins in the first nine months of 1991.

Sales were C\$55.17bn (US\$34.37bn), up 4 per cent from C\$51.8m a year earlier, and net profit was C\$45.1m, or 50 cents a share, against a loss of C\$14.4m, or 17 cents, a year earlier.

Third-quarter sales were little changed at C\$15.8m, and net profit was C\$9.4m, or 11 cents, against a loss of C\$49.4m, or 51 cents, a year earlier after special charges.

The company said expansion continues in the US, but, with the recession, conditions there were as tough as in Canada. • Dylex, a Canadian and US

specialty retail group, continued to show losses because of the long recession.

The company is shutting down a women's clothing subsidiary and will liquidate its inventory of about C\$50m.

In the three months ended November 2, Dylex reported a C\$7.1m loss, against a loss of C\$5m a year earlier, on revenues of C\$47.1m, compared with C\$45.4m.

For the first nine months, its loss deepened to C\$44.7m from C\$9.1m on revenues of C\$129.9m, against C\$123.8m.

• Algoma Steel, a casualty of the long North American recession, will miss a mid-December deadline for restructuring its C\$900m debt and has set January 31 as the new deadline.

Magna rises to C\$25m

MAGNA International, Canada's biggest independent car parts maker, lifted first-quarter net profits to C\$2.2m (US\$822,100) or 79 cents a share from C\$2.8m or 50 cents a year earlier. Sales rose 24 per cent to C\$61.7m, writes Robert Gibbons.

The group's first-quarter, which reflects the turnaround from the financial crisis two years ago, was better than most analysts had expected. For the year ended July 31, 1991, Magna posted profit of C\$16.5m on sales of C\$261m. It would still be higher than a year earlier.

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The circular describing the Scheme of Arrangement and Listing Particulars relating to Bristol Water Holdings plc, both dated 23rd July, 1991, will be included in the Company's Fiche Service available from Exel Financial Ltd, 37-43 Paul Street, London EC2A 4FB from 3pm on Tuesday 10th December, 1991. It may also be obtained during normal business hours by collection only, until Tuesday 10th December, 1991 from the Company's Ammonium Office, The London Stock Exchange Tower, Capel Court Entrance, Off Bartholomew Lane, London EC2

Copies of the circular describing the Scheme of Arrangement and the Listing Particulars relating to Bristol Water Holdings plc, both dated 23rd July, 1991, are also available at the following addresses during normal working hours, until 24th December, 1991.

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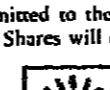
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9th December 1991

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UK GIILTS

Yields fall as investors take heart

GIILT yields fell for the second week running as the market took heart from a firmer pound and strong buying pressure from UK institutions.

With many pension funds and other financial groups deciding to switch more money out of equities and into bonds, gilt prices rose last week by larger amounts than for virtually all the other main government bonds. The exception was US Treasury stock, where prices rose on the back of extremely weak US economic data.

The gilt rally followed low demand for the stocks during October and November, after a spurt in activity in the market in the late summer. For long-maturing gilts, prices rose by roughly 1½ points, with a decline in yield of some 20 basis points.

The strong demand by investors fitted in with the widespread perception that the UK economic recovery will probably be muted, with little sustained growth likely until after next summer. Accordingly, many institutions have shunned equity markets and put liquid funds into bonds.

Last week, the decline in yields for 10-year gilts was substantially above the yield reductions apparent for Ger-

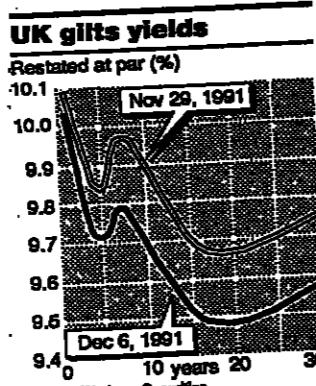
man, French, Japanese and Dutch bonds. The decline in yields for these instruments was 5, 4, 3 and 7 basis points respectively, according to calculations by UBS, Phillips & Drew.

The better performance by gilts in relation to other bonds narrowed the difference in yields between UK and German government bonds to around 150 basis points. This is much the same figure as in late August, at about the start of the last significant gilts rally.

The big question now for many gilt investors is whether the instruments can repeat their performance during September, a golden month for gilts in which yield spread in relation to German bonds fell to only about 100 basis points. However, it widened again during the past two months as demand for gilts lessened.

As of last Friday, the yield on a 10-year gilt was about 9.7 per cent, against 8.2 per cent for the comparable German stock.

The omens for the coming week look reasonably promising from the viewpoint of the gilt market. A rush of new economic data is likely to provide fresh evidence about the lack



Source: Warburg Securities

of UK inflationary pressures, so helping to sustain gilt prices.

Today's credit business figures and tomorrow's data on wholesale prices of manufactured goods are expected to provide further details about the improbability of a strong imminent revival in the UK economy.

Further ahead, however, many observers expect a recurrence of political jitters ahead of next year's election which could unsettle the gilt market, and lead to a reduction in buying pressures especially from overseas institutions. The yield on the 10-year gilt could well

fall further to around 9.6 per cent over the next few weeks, but whether it will come down more than that looks much more uncertain.

As for last week, the market was encouraged by the good reception to the £200m of new gilts offered by the Bank of England on Monday. The £100m of 9½ per cent conversion bonds maturing in 2005 was completely taken up that day, while the £400m worth of shorter-dated gilts maturing in 1996 and 2001 found customers by Thursday. It appears that - having taken up the longer-dated stock of a type which has been highly popular with institutions in recent weeks - customers switched up the yield curve to turn their attention to the shorter-maturing instruments which have been less in demand.

The smooth process of the sale must have caused quiet pleasure to the Bank market operators who are charged with finding buyers for up to £40bn worth of government bonds over the next two years.

The mega bond sale will be required as the recession and its aftermath forces the UK to borrow to pay for public spending.

Peter Marsh

JAPANESE BONDS

Hopes of interest rate cut bolster market

THE Japanese government bond market has been posting new highs for the year, bolstered by hopes of lower interest rates as the economy slows and inflationary pressures ease.

A fall in short-term interest rates prompted institutional investors to shift portfolio funds into bond investments.

Last week, the yield on the No 128 10-year benchmark bond fell to a year's low of 5.64 per cent, breaking through an important resistance level of 5.80 per cent, while the three-month certificates of deposit fell sharply to 6.10 per cent.

The rally comes after a temporary lull in the market during the first few weeks of last month when Mr Etsuro Miyazawa took over as prime minister.

Speculation that Mr Miyazawa, seen as an advocate of economic expansion, would try

to boost the slowing economy by increasing expenditure unnerved investors. They were concerned that the government would issue extra bonds to fund next year's spending.

"There were worries over an extra supply of bonds in the market," says Mr Eric J. Miller, a trader at Barclays de Zoete Wedd. However, most market participants are now convinced that the amount will be modest and are focusing on positive factors, such as the slowing economy.

The recent spate of economic indicators has reflected the downturn of the economy. Industrial production for October fell by 2 per cent year-on-year, sharply below expectations. Slower demand is pushing down inflation, and core consumer prices for November in the Tokyo metropolitan area increased by 2.5 per cent.

The gross national product figures for the third quarter, announced last week, also showed a year-on-year rise of 4.2 per cent was stronger than expected, quarterly-based figures highlighted the deceleration.

The economy expanded by a mere 0.4 per cent - an annualised rate of 1.6 per cent compared with 2.8 per cent in the second quarter and 11 per cent in the first three months of 1991.

Together with weak corporate interim earnings results announced recently, the figures have raised investors' hopes that the Bank of Japan will allow overnight call rates to fall below 6 per cent in near future.

On the other hand, while evidence of a slowing economy has supported the bond market, the Tokyo stock market has failed to recover from its prolonged slump. Last Monday,

the Nikkei average plunged 3 per cent, triggering a "flight to quality" by the bond market.

UBS Phillips & Drew says the bond rally reflects demand by institutional investors, due to their historically low weightings in bonds and high weightings in equities. In October, investment trusts held 50.8 per cent in equities, 16.3 per cent in bonds and 31.3 per cent in cash.

Market participants now focus on this week's release of the Bank of Japan's quarterly survey on business sentiment.

It will give investors an insight into how the central bank views the economic situation. With last week's cut in the US federal funds rate giving the Bank of Japan room to manoeuvre, rates, institutional investors are expected to shift funds into the bond market.

Emiko Terazono



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US MONEY AND CREDIT

All eyes on yet further easing

THE US Federal Reserve eased monetary policy on Friday, but Wall Street is already asking how long it will be before it cuts interest rates yet again.

The central bank cut its target for the key Fed funds rate from 4.75 per cent to 4.5 per cent on the heels of a very gloomy set of employment statistics. Unemployment remained at 6.8 per cent in November - presumably because discouraged workers are no longer looking for jobs - even as non-farm payrolls declined by 241,000, far greater than the 30,000 jobs the market had been expecting.

The figures gave further weight to a run of statistics suggesting that the economy is in grave danger of a "double dip" recession. Mr Alan Greenspan, the Fed chairman, said in a speech on Friday that the recovery had shown "signs of faltering".

Earlier last week, the government cut its estimate of third-quarter growth in gross domestic product from 2.4 per cent to 1.7 per cent, and the revised figures showed that inventory accumulation had been higher than expected and final demand weaker, both of which could point to further problems ahead.

Meanwhile, Christmas retail sales got off to an uneventful start, and car manufacturers began to cut their production plans for the first quarter of next year. There is no sign of the revival in consumer confidence which, it is agreed, is necessary to fire a sustained recovery.

Wall Street is, therefore,

US MONEY MARKET RATES (%)

	Last Fri.	1 week ago	4 wks ago	12-month ago
Fed Funds Monthly average	4.37	4.75	4.63	11.00
Three-month Treasury Bills	4.34	4.75	4.65	7.75
Six-month Treasury Bills	4.35	4.75	4.65	7.75
Three-month CDs	4.38	4.75	4.65	7.75
90-day Commercial Paper	4.70	4.85	4.75	7.75

US BOND PRICES AND YIELDS (%)

	Last Fri.	Change on wt	Yield	1 week ago
5-year Treasury	102	+1/2	6.74	6.54
30-year Treasury	115.5	+1/2	7.50	7.52

Source: Salomon Bros (estimates)

Money supply: in the week ended November 25, M1 rose by \$1.5bn to \$900.5bn

issuance of 30-year bonds. The implication seemed to be that the government might fund more of its requirements from the intermediate part of the yield curve in an effort to put downward pressure on the long end of the market, which has not benefited so fully from the sharp drop in interest rates over the past year.

The economic gloom and the prospect of further Fed easing makes the outlook for the bond market over the next few months look good, with many analysts suggesting the yield on long bonds could drop as low as 7.5 per cent.

The medium-term outlook may not be quite so rosy. President George Bush is promising an economic package in next month's state of the union address and, while he is also insisting on fiscal restraint, the politicians will be anxious to demonstrate their pumping abilities in an election year.

The size of the budget deficit, projected at up to \$375bn in the year to next October, will limit their room for manoeuvre, and thus the scope for an inflationary stimulus (while also maintaining upward pressure on government bond yields).

But all recessions eventually end, and unless the most pessimistic analysts are right, the economy could be recording substantially faster growth by the middle of next year and the interest rate cycle could have tipped the Fed in a tightening direction.

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Martin Dickson

FT/AIBD INTERNATIONAL BOND SERVICE

U.S. DOLLAR STRAIGHTS

ABERY NATIONAL 13 3/4 '94

ABERLY 13 1/2 '94

ALBERTA PROVINCE 13 1/2 '94

AMERICAN EXPRESS 13 1/2 '94

AMERICAN GENERAL 13 3/4 '95

AMERICAN DEUTSCHE BANK 13 1/2 '94

AMERICA'S 13 1/2 '94

AMERICA'S 13 1/2 '95

AMERICA'S 13 1/2 '96

AMERICA'S 13 1/2 '97

AMERICA'S 13 1/2 '98

AMERICA'S 13 1/2 '99

AMERICA'S 13 1/2 '00

AMERICA'S 13 1/2 '01

AMERICA'S 13 1/2 '02

AMERICA'S 13 1/2 '03

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AMERICA'S 13 1/2 '09

AMERICA'S 13 1/2 '10

AMERICA'S 13 1/2 '11

AMERICA'S 13 1/2 '12

AMERICA'S 13 1/2 '13

AMERICA'S 13 1/2 '14

AMERICA'S 13 1/2 '15

AMERICA'S 13 1/2 '16

AMERICA'S 13 1/2 '

THE WEEK AHEAD

ECONOMICS

Markets seek summit commitment

issuance of 30-year bonds, its implication seemed to be that the government might be at the end of its requirements for the intermediate part of the yield curve in an effort to end the downward pressure on the end of the market, which was not benefited so fully from a sharp drop in interest rates over the past year.

The economic gloom has progressed to further extremes over the next few months, according to the analysts, suggesting the US dollar long-term could drop by 10% this year.

The medium term forecast for oil price survey by the Economist Group, which is produced monthly, shows a 10% decline in oil prices by the end of the year, while the analysts' supporting the US dollar long-term could drop by 10% this year.

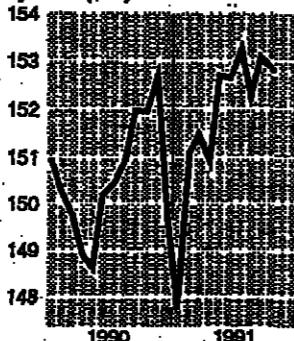
There are plenty of statistics out in the week. In the UK, inflation news is available in tomorrow's producer prices indices and Friday's RPI.

Last month, output prices rose at a year-on-year rate of 5.2 per cent and are expected to rise by 5 per cent in November as underlying inflationary pressures continue to ease.

The headline retail prices index is expected to benefit from some further reduction in

US retail sales

by value (\$bn)



Source: Department

mortgage costs but to rise after October's 3.7 per cent to a year-on-year rate of 4.2 per cent.

In Japan, the Tankan survey is expected to provide further evidence that the economy is weakening and inflation abating, with business confidence due for another fall in November.

The highlights of the week, with projections provided by MMS, are as follows:

Today: Maastricht: EC summit meeting (continues December 10). Switzerland: Baale, EHS

meeting; US: third quarter manufacturers' financial report; UK: October credit business (flat), final retail sales (down 0.5 per cent); Canada: November housing starts (180,000), October motor vehicle sales (down 14 per cent), September wages and salaries (10.45 per cent), November employment (down 10,000), October retail trade (0.5 per cent).

Tomorrow: US: EC energy and environment ministers meet to discuss oil tax; Japanese Bank of Japan releases quarterly Tankan report; US: October housing completions, third quarter current account; UK: producer prices input (down 0.5 per cent m/m, down 1.2 per cent y/y), output (0.2 per cent m/m, 5.0 per cent y/y); Japan: machinery orders; Canada: third quarter manufacturing capacity utilisation (71.8 per cent), October new housing price index.

Wednesday: US: October wholesale trade, third quarter invisible trade (\$200m); Japan: November trade balance (\$5.3bn); Canada: October farm product price index.

During the week: Germany November WPI (0.2 per cent), November PPI (0.2 per cent m/m, 2.8 per cent y/y); Germany, September production (east), October retail sales (y/y); Spain: November consumer prices index.

Friday: US: October consumer prices index excluding food and energy, September business inventories, November real earnings, December 1-10 auto sales; UK: November retail prices index (0.8 per cent m/m, 4.2 per cent y/y); November RPI less postage, interest payments 5.7 per cent); Canada inventories to shipments ratio (1.501), October unfilled orders (0.5 per cent).

During the week: Germany November WPI (0.2 per cent), November PPI (0.2 per cent m/m, 2.8 per cent y/y); Germany, September production (east), October retail sales (y/y); Spain: November consumer prices index.

Rachel Johnson

RESULTS DUE

Scottish & Newcastle's first half pre-tax profits today are expected to be around the same level as last year's £114.5m. Forecasts range marginally each side of the figure, largely depending on estimates of interest charges. The brewer is generally expected to report a gain in beer market share, helped by its strength in the take-home trade and slightly easier trading conditions in its northern estate.

It has been a tough year for contract catering and analysts are prepared for relatively unexciting figures from Compass Group, the catering to health services concern, which is reporting final results for the year to end September tomorrow. The environment for catering has remained difficult with volume increases offset by lower spend per contract. The private hospital business, meanwhile, has seen

an increase in the number of patients covered by insurance offset by a decline in the number of self-paying patients. The departure of the chief executive, however, is not as worrying as it may seem because of the strength of the team remaining.

Analysts are looking for pre-tax profits of £22m (£29.5m) for the year. On Wednesday Anglo United, the UK fuel distribution group, is expected to announce interim pre-tax profits of £2m (£1.1m). After disposals it will have made a pre-exceptional loss of £2m in the six months to 30 September.

Dowty Group, the aerospace components manufacturer, is expected to report on Thursday a 60 per cent fall in profits from £37.1m to £15m for the six months to the end of 30 September 1991. Analysts are looking for a maintained interim dividend of 3.6p.

PARLIAMENTARY DIARY

TODAY

Commons: Proceedings on the Water Bill, Select Committee on Environment, Environment and Health Bill, third reading.

Nurses, Midwives and Health Visitors Bill, third reading.

Accounts - subject control of Aids. Witnesses: Sir Christopher France, Department of Health; Mr O. Cruickshank, chief executive, NHS Scotland. (Room 15, 4.30 pm).

TOMORROW

Commons: Estimates Day; Debates on the financing of private residential and nursing home fees, and on the coal industry. Motion on ministerial and other salaries order.

Local Government and Utilities Bill, second reading. Motion for approval on the ministerial and other salaries order. Welsh Development Agency Bill, second reading. Further and Higher Education Bill, committee, Motion on industrial training levy (construction board) order.

Social Security Bill, Social Security - subject, operation of pension funds. Witnesses: The Occupational Pensions Advisory

Services. (Room 21, 10.30 am). Committees on opposed private bills: London Docklands Railways Bill, Motion on teachers' pay and conditions order.

Lords: Further and Higher Education Bill, committee.

Nurses, Midwives and Health

Visitors Bill, third reading.

Accounts - subject control of Aids. Witnesses: Sir Christopher France, Department of Health; Mr O. Cruickshank, chief executive, NHS Scotland. (Room 15, 4.30 pm).

LONDON

Commons: Debates on the financing of private residential and nursing home fees, and on the coal industry. Motion on ministerial and other salaries order.

Local Government and Utilities Bill, second reading. Motion for approval on the ministerial and other salaries order. Welsh Development Agency Bill, second reading. Further and Higher Education Bill, committee, Motion on industrial training levy (construction board) order.

Social Security Bill, Social Security - subject, operation of pension funds. Witnesses: The Occupational Pensions Advisory

Services. (Room 21, 10.30 am). Parliamentary Commissioner for Administration - subject, ministerial reports for 1990-91. Witnesses: former Health Minister; Authority of Health Services Management. (Room 19, 10.45 am).

Energy - subject, renewable energy. Witnesses: Friends of the Earth (Room 8, 11 am).

Transport - subject, preparation for the Channel Tunnel opening. Witnesses: transport department officials. (Room 17, 4.15 pm).

Committees on Opposed Private Bills: London Docklands Railways Bill, Motion on teachers' pay and conditions order. (Room 5, 10.30 am).

Health - subject, maternity services. Witnesses: Office of Population Censuses and Surveys, Standing Committee for Community-based Maternity Care. (Room 21, 4.15 pm).

Home Affairs - subject, prison policy. Witnesses: British Coal Enterprise; TUC. (Room 20, 4.15 pm).

Health - subject, maternity services. Witnesses: Office of Population Censuses and Surveys, Standing Committee for Community-based Maternity Care. (Room 21, 4.15 pm).

Home Affairs - subject, prison policy. Witnesses: Kenneth Baker MP, home secretary; J G Pilling, director general of the Prison Service; A. J. Parker, director of prison and prison finance. (Room 15, 4.30 pm).

Public Accounts - subject, historic buildings. Witnesses: Miss D Nicholls, director general,

Property Holdings; Mr G Chipperfield, permanent secretary and chief executive, PSA (Room 19, 10.45 am).

Transport - subject, preparation for the Channel Tunnel opening. Witnesses: transport department officials. (Room 17, 4.15 pm).

Committees on Opposed Private Bills: London Docklands Railways Bill, Motion on teachers' pay and conditions order. (Room 5, 10.30 am).

THURSDAY

Commons: Motion for the Christmas adjournment. Proceedings on the Consolidated Fund Bill.

Lords: Further and Higher Education Bill, committee.

Offshore Safety Bill, report and third reading.

Selected Committees: Sittings of the House. Witnesses: Jo Richardson MP, Professor Philip Norton, University of Hull.

Committees on Opposed Private Bills: London Docklands Railway (Lewisham etc.). (Room 6, 10 am); British Railways (No 3). (Room 5, 10.30 am).

FRIDAY

Commons: Private Members' Motions.

TRADE FAIRS, EXHIBITIONS & CONFERENCES

DECEMBER 12-13

ENERGY '92

A practical event bringing together EC buyers and suppliers involved in the energy industries to assess economic and financial impact of forthcoming EC 'Utilities' Directives. Organised by Ernst & Young and Queen Elizabeth II Conference Centre, Westminster.

Contact: Tracy Lepard on 071-931 4675 Fax: 071-629 0940 LONDON

DECEMBER 17

ESTABLISHING A 100%

FOREIGN OWNED COMPANY

IN RUSSIA

Formalities, Legal Requirements, Taxation/Auditing, Personnel/Pensions, Trading Rights. Speakers will include representatives of Russian Ministries and the All-Union Council for Research & Development of Joint Ventures. Contact: INTERFORUM Services Tel: 071 386 9322 Fax: 071 381 8914 LONDON

JANUARY 9 & 10

INTERNATIONAL

International Boundaries: Political, Legal and Strategic Implications. Convened by The Royal Institute of International Affairs and Freeland Cholmeley. To be held at Chatham House, London. Enquiries RIAA. Conferences. Tel: 071 957 5700 or Fax: 071 957 5710 LONDON

JANUARY 13

AFRICA 2000: THE ROAD TO RECOVERY

A major international conference on Africa's economic and business prospects held by the African Development Bank, Oxford International Institute and Standard Chartered Bank. Speakers include Babacar Ndiaye, William Ryrie, Chief Shokwe, M K Nabi and Tim Sainsbury. Contact: Miss Lindsey Neil Tel: 0225 465744 Fax: 0225 442903 LONDON

JANUARY 14

CONDUCTING BUSINESS WITH THE JAPANESE - GETTING IT RIGHT

A Practical Cross-Culture Workshop to help executives get it right when dealing with the Japanese in business. Park Plaza St. James's Hotel. Contact: Anne McClellan, Management Forum. Tel: 0483 570099 LONDON

JANUARY 15, 16, 17 & 20

HOW TO MANAGE A SMALL RAPIDLY GROWING COMPANY

In this intensive one day seminar (running in venues across the UK) you will learn how to avoid crisis management whilst keeping the entrepreneurial spirit alive. Speaker: Bob Donnelly. Contact: Louise Knight, Frost & Sullivans Ltd. Quire ref 9656. Tel: 071 730 3438 Fax: 071 730 3343 LONDON

JANUARY 24

MAJOR SEMINAR ON NEW EC DIRECTIVE: Health & Safety of Computer Users. Training Centre, Lloyds of London

How will the legislation affect you? Penalties of non-compliance: £20,000 if ignored; £10,000 for injuries. Contact: Christine Nob, CEL. Tel: 081-308 2923 LONDON

JANUARY 27 & 28

RECENT DEVELOPMENTS IN THE EMU

Bond Market. The Tower Music Hotel. Establish the latest in the AMU process and a strategy for buying Europe, ECU issuing policy and pricing ECU Bonds. Contact: Joyce Fernandez, BRI, Tel: (0483) 740 730 Fax: (0483) 740 727 LONDON

JANUARY 28 & 29

OPENING UP THE RUSSIAN OILFIELD

A unique opportunity to meet the new decision makers in Russia. Convened by the newly established Centre for Foreign Investment and Privatisation (Moscow), and The Royal Institute of International Affairs. To be held at the InterContinental Hotel London. Enquiries RIAA. Conferences. Tel: 071 957 5700 Fax: 071 957 5710 LONDON

JANUARY 29

NEEDING THE JELLY to the Wall

A three part LSE Seminar on business and IT strategies. 2-6 p.m. at the LSE. (Also February 19 & March 11) Contact: Nicola Meakin Tel: 071 955 7227 Fax: 071 955 7676 LONDON

JANUARY 30

INVESTING IN SOUTH AFRICA

The Cumberland Hotel

Attend this Conference and learn about the high profit potential open to Foreign Banks, Consulting Firms, Technology and Capital Equipment Suppliers, Financial Investors, Importers and Exporters.

Contact: Joyce Fernandez, BRI. Tel: 071-437 4383 LONDON

JANUARY 31

ONLINE INFORMATION '92

EC's largest electronic and optical information exhibition with some 200 international exhibitors showing a range of products and services for the supply, storage and use of information of any type.

Contact: Jean Mulligan Tel: (0865) 730 275 Fax: (0865) 736 3534 LONDON

FEBRUARY 4

WORLD STOCK MARKETS

CANADA																	
FRANCE (continued)																	
GERMANY (continued)																	
NETHERLANDS																	
SWEDEN (continued)																	
AUSTRIA																	
1991	High	Low	December 6	Price	Yen	1991	High	Low	December 6	Price	Yen	1991	High	Low	December 6	Price	Kroner
3,710	2,110	Austrian Airlines	2,340			549	592	514	Baehr-Say	429		276	216	200	Tony Fisher	406	
803	428	Austrian Credit Pl.	434			592	419	419	Baehr-Say	427		253	50	30	ACI Hold Reg	418	50
4,364	2,938	Avia General	2,130			592	501	501	Baehr-Say	428		130	30	50	ACI Hold Reg	418	50
902	581	EVN	811			592	419	419	Baehr-Say	428		130	30	60	AEGON	78	40
1,129	701	Erste Bank	1,000			592	419	419	Baehr-Say	428		130	30	60	Abell	78	40
1,201	701	Erste Kredit	1,000			592	419	419	Baehr-Say	428		130	30	60	Abell	78	40
1,920	1,129	Erste Zentral	1,100			592	419	419	Baehr-Say	428		130	30	60	Abell	78	40
966	441	Feder Herkut	477			592	419	419	Baehr-Say	428		130	30	60	Abell	78	40
2,300	1,400	Feder Kredit	1,200			592	419	419	Baehr-Say	428		130	30	60	Abell	78	40
1,200	1,200	Feder Daimler	244			592	419	419	Baehr-Say	428		130	30	60	Abell	78	40
869	326	Feder Nagnet	332			592	419	419	Baehr-Say	428		130	30	60	Abell	78	40
564	443	Feder Brat	499			592	419	419	Baehr-Say	428		130	30	60	Abell	78	40
6,135	4,264	Wintersberger	1,000			592	419	419	Baehr-Say	428		130	30	60	Abell	78	40
1,000	890	Z-Landerbank	985			592	419	419	Baehr-Say	428		130	30	60	Abell	78	40
BELGIUM/LUXEMBOURG																	
1991	High	Low	December 6	Price	Fr.	549	582	514	Baehr-Say	429		276	216	200	Commerzbank	242	60
1,020	1,895	ACEI Union Min	2,095			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
1,995	1,625	AG Group	1,695			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
4,722	2,250	AG Group	2,250			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
3,783	2,000	AG Group	2,250			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
12,000	10,000	Bank Ind Lux	11,000			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
1,505	892	Barco	910			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
9,458	7,200	CBR Cimex	6,750			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
560	530	Colepa	4,755			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
5,700	4,600	Colepa AFV	4,700			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
193	133	Coedrol Priv	1,100			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
2,880	2,250	Coedrol Priv	2,250			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
2,520	2,250	Coedrol Priv	2,250			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
4,920	4,165	Electrabel AFV	4,700			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
4,910	4,080	Electrabel AFV	4,610			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
3,141	2,485	Electrabel AFV	4,610			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
5,475	4,240	Electrabel AFV	4,610			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
2,757	1,641	Entec Ctr Amt	2,120			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
468	287	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
1,950	1,220	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
5,260	5,220	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
5,700	4,600	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
1,920	1,220	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
4,920	4,165	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
5,700	4,600	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
1,920	1,220	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
4,920	4,165	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
5,700	4,600	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
1,920	1,220	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
4,920	4,165	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
5,700	4,600	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253	50	30	ACI Hold Reg	33	50
1,920	1,220	GTM-Enterpris	331			592	514	514	Baehr-Say	427		253</td					

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Unit Trust Name	Jeff	Class	Price	Old Price	Offer Price	Yield %	Old Yield %	Cust.	Mid Price	Offer Price	Yield %	Old Yield %	Cust.	Mid Price	Offer Price	Yield %	Old Yield %	Cust.	Mid Price	Offer Price	Yield %	Old Yield %	Cust.	Mid Price	Offer Price	Yield %	Old Yield %	Cust.
Sovereign Unit Trust Managers Ltd C1000W			100.00	100.00	100.00	0.00	0.00																					
12 Directors Unit Trust Managers Ltd C1000W			100.00	100.00	100.00	0.00	0.00																					
Davidoff Prince	1.20	1.20	47.35	47.35	47.35	0.00	0.00																					
Edmund Gruber	1.20	1.20	47.35	47.35	47.35	0.00	0.00																					
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AMEX COMPOSITE PRICES

4:00 pm prices December 6

Stock	P/	Div.	E	100s	High	Low	Close	Chng	Stock	P/	Div.	E	100s	High	Low	Close	Chng	Stock	P/	Div.	E	100s	High	Low	Close	Chng								
Actua Corp	0	34	4.5	4.5	4.5	4.3	4.3	-1/4	C&M Corp	1	277	2	17	17	17	17	+1/4	Hasbro	0.24	31	575	347	345	345	-7/8	Ottoman	0.24	33	119	22.2	22.4	22.4	-1/4	
Air Exp z	0.18	9	175	18.5	18.5	18.4	18.4	-1/4	Care Fda	0.01	275	4.5	4.5	4.5	4.5	4.5	+1/4	Hewitt Ch	13	74	15	14	14	14	-1/4	OML Corp	0.14	8	250	75	75	75	-1/4	
Aflfin Ind	0	155	4.5	4.5	4.5	4.5	4.5	-1/4	Computer	0.50	88	2	19.4	19.4	19.4	19.4	+1/4	Health Care	2	71	24	24	24	24	-1/4	Pell Corp	0.44	24	2500	34.4	34.4	34.4	-1/4	
Allstrorm	0	2100	5	5	5	5	5	-1/4	Coast FM	13	2100	14	14	14	14	14	-1/4	Healthfirst	13	74	15	14	14	14	-1/4	PepsiCo G	7	588	12.5	12.4	12.4	12.4	+1/4	
Alpha Ind	15	135	2.5	2.5	2.5	2.5	2.5	-1/4	Conti Air	0	3362	2	34	33	33	33	-1/4	Heier Ch	2	71	24	24	24	24	-1/4	Perfco	6	24	8.2	9.3	9.3	9.3	-1/4	
Alt Ct A	98	1180	68.5	68.5	68.5	68.5	68.5	+1/4	Corona A	0.10443	232	4.5	4.5	4.5	4.5	4.5	-1/4	Pete Hapz	0.31	7	35	11	10.2	10.2	-1/4	Pell LD x	0.16	12	122	30.1	30.1	30.1	+1/4	
Am Int Pa	0.34	12	5	40.2	40.2	40.2	40.2	-1/4	Creatact A	1.28	18	17	24.5	24.5	24.5	24.5	+1/4	Philips En	274	4715	24	24	24	24	-1/4	Perrey A :	1.10	12	12	26.5	26.5	26.5	+1/4	
Amplite A	0.84	20	28	19	19	19	19	-1/4	Crest A	0.40	19	101	23.5	23.5	23.5	23.5	+1/4	Hornbeam	1	268	2	14	14	14	-1/4	Phy Gem	0.12117	41	8.5	8.5	8.5	8.5	-1/4	
Amtech Cpl	0.10	16	1061	12.5	12.5	12.5	12.5	-1/4	Dane C B	0.40	9	100	20.5	20.5	20.5	20.5	-1/4	Hovnanian	8	157	7.4	64	64	64	-1/4	PMC	0.58	13	10	9.5	9.5	9.5	-1/4	
Ampli Expr	11	107	3	3	3	3	3	+1/4	Cubic	0.53	6	125	16.4	16.4	16.4	16.4	-1/4	Protestio A	0.10	2	57	3.5	3.5	3.5	3.5	-1/4	Price Com	0	0	42	4	4	4	-1/4
Ampli-AMA	64	23	34	34	34	34	34	+1/4	Customatic	0	5	114	51.5	51.5	51.5	51.5	-1/4	RBCW Corp	3	480	25	23	23	23	-1/4	Prudential Env	3	10	3.4	3.4	3.4	3.4	-1/4	
AstroTech	69	30	7.5	7.5	7.5	7.5	7.5	+1/4	CypressFd	0.36	42	5%	5%	5%	5%	5%	-1/4	Reitmans	0	0	25	5.5	5.5	5.5	+1/4	RBCW Corp	3	10	3.4	3.4	3.4	3.4	-1/4	
Asurz	11	133	1.5	1.5	1.5	1.5	1.5	-1/4	Debtmed	10	445	3	3	3	3	3	-1/4	Reitmans	0	0	25	5.5	5.5	5.5	+1/4	Reitmans	0	0	25	5.5	5.5	5.5	+1/4	
Atmosph B	2	77	7.5	7.5	7.5	7.5	7.5	-1/4	Diff Inds	63	20	1	1	1	1	1	-1/4	Reitmans	4	145	5	5	5	5	-1/4	Reitmans	12	30	3.4	3.4	3.4	3.4	-1/4	
B&H Corp	1.60	8	747	7.5	7.5	7.5	7.5	-1/4	Document	0	25	4.5	4.5	4.5	4.5	4.5	-1/4	Jan Bell	51	807	14.2	13.5	14.5	14.5	+1/4	SJW Corp	1.92	24	11	25.2	25.2	25.2	+1/4	
Babcock A	0.03	11	711	4	63.5	63.5	63.5	-1/4	Duplex	0.48	14	207	10.4	10.4	10.4	10.4	-1/4	Kahn Cpl	7	70	8.4	8.4	8.4	8.4	-1/4	SJW Corp	1.92	24	11	25.2	25.2	25.2	+1/4	
Barry RG	2	11	3.5	3.5	3.5	3.5	3.5	-1/4	Duro Corp	0.4	4	200	3.4	3.4	3.4	3.4	-1/4	Labarge	16	18	11.4	12	12	12	-1/4	TII Ind	1	16	1.5	1.5	1.5	1.5	-1/4	
BATT Ind	0.88	26	102	10.5	10.5	10.5	10.5	-1/4	Eastgroup	2.00	8	15	13.5	13.5	13.5	13.5	-1/4	Laser Ind	6	177	3.4	3.4	3.4	3.4	-1/4	TII Prod	0.40988	2100	10	10	10	10	-1/4	
Beard Corp	0	2100	1.5	1.5	1.5	1.5	1.5	-1/4	Edison	0.07	44	3548	7.4	7.4	7.4	7.4	-1/4	Lei Pharma	1	29	1.5	1.5	1.5	1.5	-1/4	Teladoc	0.30	50	553	31.5	30.5	30.5	+1/4	
Bergen Br	0.40	11	2742	17	17	16.5	16.5	+1/4	Edstar	0.22	4	43	13.5	13.5	13.5	13.5	-1/4	Union Cpl	10	1085	15.5	14.5	14.5	14.5	+1/4	Thermex	75	558	8	8.4	8.4	8.4	+1/4	
Beth Men	1.00	32	22.5	22.5	22.5	22.5	22.5	-1/4	Edwards	0	1235	1.5	1.5	1.5	1.5	1.5	-1/4	Uster Inc	19	1085	15.5	14.5	14.5	14.5	+1/4	Thermo	26	226	22.5	22.5	22.5	22.5	+1/4	
Bio - Rad A	14	20	16.5	17.5	17.5	17.5	17.5	-1/4	Egy Serv	74	1084	1.5	1.5	1.5	1.5	1.5	-1/4	Lynch Cpl	24	15	17.4	17	17.4	17.4	-1/4	Toll Plat	0.80197	6	113	11.5	11.5	11.5	+1/4	
Bio- Tech A	0.45	23	71	6.5	6.5	6.5	6.5	-1/4	Egy Alcoy	1	194	1.5	1.5	1.5	1.5	1.5	-1/4	Magnecell	3	1523	5.4	4.5	4.5	4.5	-1/4	TowerCity	1	498	9.5	8.5	8.5	8.5	-1/4	
Bolton Ph	2	206	6.5	6.5	6.5	6.5	6.5	-1/4	Fab Inds	0.50	16	94	10.5	10.5	10.5	10.5	-1/4	Marinerv	21	1612	16.2	16.2	16.2	16.2	-1/4	TowerCity	23	28	13.5	12.5	12.5	12.5	+1/4	
Bow Valley	92	4	12.5	12	12	12	12	-1/4	Fair Inds	3.20	27	19	70.4	70.4	70.4	70.4	+1/4	Maxxam	3	220	29.5	28.4	28.4	28.4	+1/4	US Foods A	3	2100	14	14	14	14	-1/4	
Bowme A	0.25	21	95	11.5	11.5	11.5	11.5	-1/4	Farm A	0.49	47	11	22	22	22	22	-1/4	Media A	0.44	8	217	18.5	17.5	17.5	17.5	-1/4	US Foods B	5	210	15	15	15	15	-1/4
Brecon A	0.82	25	11	15.5	15.5	15.5	15.5	-1/4	Forest Ls	58	1471	41.4	35.5	35.5	35.5	35.5	-1/4	Mem Co	71	20	7.4	7.4	7.4	7.4	-1/4	UnivPrints	30	215	19.4	18.4	18.4	18.4	+1/4	
BSN Corp	28	13	61.5	6	6	6	6	-1/4	Frequency	4	82	4	51.5	51.5	51.5	51.5	-1/4	Moop A	6	107	7.5	7	7	7	-1/4	US Cellul	30	23	19	18.4	18.4	18.4	+1/4	
Catapult	31	248	15	14.5	14.5	14.5	14.5	-1/4	FretAust	1.05	153	59.5	59.5	59.5	59.5	59.5	-1/4	Nabors	13	198	8.5	8	8	8	-1/4	Virginia C	23	28	13.5	12.5	12.5	12.5	+1/4	
Calprop	0	80	1.5	1.5	1.5	1.5	1.5	-1/4	Giant Fda	0.00	73	492	22.5	22	22	22	-1/4	Net Pmt	1	53	4.2	4.2	4.2	4.2	-1/4	WestLab B	1	127	2.5	2.5	2.5	2.5	-1/4	
Camco A	0.52	24	24.5	22.5	22.5	22.5	22.5	-1/4	Glastar	1.20	14	65	82	51.5	51.5	51.5	-1/4	New Line	18	97	14.5	14	14	14	-1/4	WestWorld	33	2088	4.5	4.5	4.5	4.5	+1/4	
Car Max z	0.24	14	3.5	12.5	12.5	12.5	12.5	-1/4	Goldfield	6	84	3.5	3.5	3.5	3.5	3.5	-1/4	NET Work	0.58	61	19.5	18.5	18.5	18.5	-1/4	WIRET	0.48	12	34	19.5	18	18	+1/4	
Camco A	36	458	25	27.5	27.5	27.5	27.5	-1/4	Greenman	0.62	60	3.5	3.5	3.5	3.5	3.5	-1/4	Next DBB	87	93	4.5	4.5	4.5	4.5	-1/4	Worther	1.20	11	11.5	11.5	11.5	11.5	+1/4	
Chambers	48	25	27.5	27.5	27.5	27.5	27.5	-1/4	Greiner	0.20	17	21	19.4	19.4	19.4	19.4	-1/4	NV Ryan	0	127	4	3	3	3	-1/4	Xytronix	20	1613	12.5	10	10	10	-1/4	
Champion	71	25	3.5	2.5	2.5	2.5	2.5	-1/4	GPS Corp	3	120	1.5	1.5	1.5	1.5	1.5	-1/4	Odette A	40	7	5.2	5.4	5.4	5.4	-1/4	Xytronix	20	1613	12.5	10	10	10	-1/4	
Chiles	3	33	3.5	3.5	3.5	3.5	3.5	-1/4	Gulf Cds	0.38	21	30	5.5	5.5	5.5	5.5	-1/4	Odette A	40	7	5.2	5.4	5.4	5.4	-1/4	Xytronix	20	1613	12.5	10	10	10	-1/4	

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

MONDAY INTERVIEW

Fighting to clear the Aids 'fog'

Professor Luc Montagnier, Europe's top researcher into the disease, talks to Clive Cookson

Professor Luc Montagnier, Europe's leading Aids researcher, feels excited again, as excited as in 1983 when he led the French team that discovered HIV, the virus that causes the disease.

The years after that were frustrating — on a personal level because of his prolonged dispute with Dr Robert Gallo of the US National Institutes of Health (NIH) over who first identified the virus, and on a scientific level because the disease turned out to be far more complex and difficult to understand, let alone cure, than anyone had imagined.

But the past few months have been a period of enlightenment for Prof Montagnier. Results from his own laboratory at the Institut Pasteur in Paris and other European research centres are leading to a new understanding of Aids — an understanding that will not only benefit Aids patients but also help people suffering from other disorders of the immune system, such as multiple sclerosis.

Indeed he says Aids research is beginning to shed light on one of the greatest mysteries of medicine, the ageing process. "I'm impressed by the way young people with Aids have a syndrome which at the end resembles accelerated ageing."

At the same time Prof Montagnier has emerged from the dispute with Dr Gallo as the undisputed discoverer of HIV. Investigations in the US revealed that the virus "identified" by Dr Gallo was actually Prof Montagnier's virus. The French group had sent a sample of its virus to the US in 1983 and it somehow contaminated Dr Gallo's cell cultures.

The US government trumpeted the NIH "discovery," prompting an almighty Franco-American row. The hostility is now only beginning to cool as the NIH has come to finally acknowledge that the French team had indeed discovered the virus first.

Prof Montagnier has the formal and reserved manner that is characteristic of senior French scientists — and a complete contrast to the loud and boisterous Dr Gallo. He clearly has strong feelings about the American whose name was for several years linked with his as co-discoverer of the Aids virus, but prudence prevents him expressing them in public.

What he will say is that the Gallo-Montagnier affair "has given a bad image of Aids research to the public. It could have been different if the personality of Gallo and his co-workers had been different. No

one will ever know what happened in Gallo's laboratory but I hope that the inquiries going on [at NIH] will give us some clues. Not only for myself but also for the sake of the ethics of science. It is important to find out the truth."

Prof Montagnier's official job — head of the viral cancer research unit at the Institut Pasteur — has not changed since 1972. But his spacious office in the institute's new Aids research building, opened last spring, shows his real status. It would be fitting accommodation for the director of a large company: an extensive suite of grey and black office furniture still smelling of new leather, a silky soft carpet, the palest grey colour, and modern paintings on the walls.

Yet Prof Montagnier has managed to remain primarily a working researcher, not a scientific politician or administrator. "I'm 120 per cent involved in Aids research," he says. His conversation becomes most animated when he talks about the latest research which is beginning to dispel the "fog" of scientific confusion around Aids.

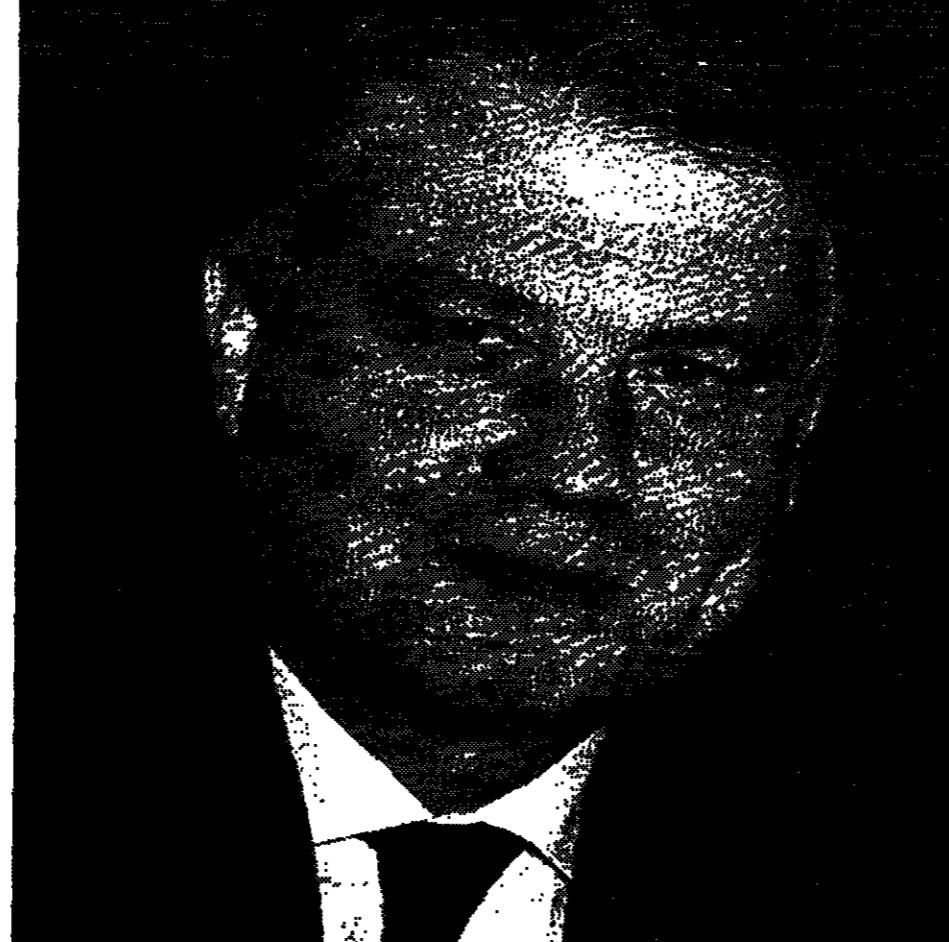
The general conclusion is that Aids is not simply a viral disease caused by HIV, in the way that influenza is caused by the flu virus. "I'm a virologist by training but I'm doing more and more immunology, because Aids is a complex disease in which there is a combination of infectious and immunological factors," he says.

HIV does not destroy the immune system directly by infecting and killing cells, as scientists originally believed. The virus itself destroys fewer than one in 1,000 of the T-cells, the vital immune cells whose loss makes Aids patients susceptible to the secondary infections that eventually kill them.

To use one of Prof Montagnier's analogies, HIV is like an arsonist lighting a fire. The cellular conflagration then depends on "co-factors" — other viruses and bacteria which throw petrol onto the flames.

How HIV primes T-cells for premature death is not yet known. Proteins on the virus surface may send a suicide signal to the cells without infecting them directly. There is also evidence that "super-antigens", triggering a huge immune response, are involved. "My idea is that the super-antigen does not come only from the HIV but also from other germs and from small bacteria called mycoplasma," he says.

This year's discoveries, most of which have been made in



'Aids in Asia poses the greatest threat'

European rather than the better funded US laboratories, promise to lead to a cornucopia of new Aids drugs. But Prof Montagnier wants the pharmaceutical industry, which has concentrated on developing drugs aimed directly at HIV, to devote more effort to treatments that would strengthen the immune system and fight secondary infections.

At the same time he is keen to establish an international foundation for Aids research and education. It would complement public spending in sponsoring research in areas neglected by the "Aids establishment". One example is the role of diet in Aids. Prof Montagnier has managed to remain primarily a working researcher, not a scientific politician or administrator. "I'm 120 per cent involved in Aids research," he says. His conversation becomes most animated when he talks about the latest research which is beginning to dispel the "fog" of scientific confusion around Aids.

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This year's discoveries, most of which have been made in

virus "envelope" — proteins on the surface which provoke a protective immune response.

The mainstream approach involves developing systemic Aids vaccine which would be administered once a year by injection, like flu shot. The Institut Pasteur's distinctive project is to develop a local "mucosal" vaccine to prevent sexual transmission of HIV.

The French vaccine is expected to start clinical trials on healthy volunteers next year. If it produces a good immune response, it will be a candidate for field trials which the World Health Organisation plans to hold in four developing countries during the mid-1990s.

But Prof Montagnier's strongest message about Aids research is that it is not just about Aids. It should concern even those people who believe that they are at no risk of HIV infection and are too self-centred to be moved by the human tragedy of Aids. (The WHO's latest "conservative" projection is that by 2000 the virus will have infected 30m-40m people and 12m-18m will have developed Aids.)

"The reason people are wrong to think Aids does not concern them personally is that the germs involved are not just the Aids virus," he says. "If there are more and more patients in the world with immune systems depressed because of Aids, that means more and more use of antibiotics. You can expect organisms to emerge that are resistant to all known antibiotics."

Prof Montagnier is warning in effect that Aids will lead to the emergence of super-germs, though he speaks English too elegantly to use scare-words like that. An early warning, he says, is the appearance of antibiotic-resistant tuberculosis in the US.

His skills lie more in research than in the media. Despite years of practice, Prof Montagnier does not seem

quite at ease in the public eye. But he believes that, as the best-known Aids expert in France, it is his duty to educate the public about the disease.

Public education campaigns have not been very successful in France, he says. Young people are willing to take the chance of infection through unprotected sex with multiple partners. And Aids is widely seen as a disease of minorities. "Some people think it's a good way of solving the Third World's demographic problem," he says.

But Prof Montagnier is not entirely pessimistic about the chances of changing people's behaviour. "There are some encouraging results in places where you wouldn't expect them, including Zaire."

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